

ENR THE TOP 250

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FLOW
Kalyon is working on the 308.3-km Black Sea-Podisor gas pipeline project in Romania that will connect the country's offshore natural gas deposits with Austria, including a section that crosses under the Danube River.

NUMBER 131

PHOTO COURTESY OF KALYON INSAT SANAYI VE TICARET AS

International Contractors

Market Volatility Flatlines Gains

Firms shore up core contracting services and collaboration as regional conflicts and supply chain disruptions stall revenue by Emell Adolphus and Jonathan Keller



Challenges abound for the Top 250 International Contractors as revenue numbers show regional conflicts—with supply chain disruptions and cost volatility rocking some global markets and roiling others to a point of diminished returns. But as project challenges increase in complexity, contractors say they are sharpening their core services and harnessing regional relationships.

Marginal revenue gains among this year's Top 250 firms could signal a deepening change of tide in a construction industry plagued by unpredictable and rapid fluctuations in costs of materials, labor and equipment.

Overall, Top 250 revenue increased 0.5% from 2023 to 2024, to \$501.2 billion. In turn, this marginal growth drove down median international revenue 2.7% to \$464.36 million, from \$477.07 in 2023. Of the companies that filed this year and reported a profit or loss, 91.3% said they were profitable in 2024.

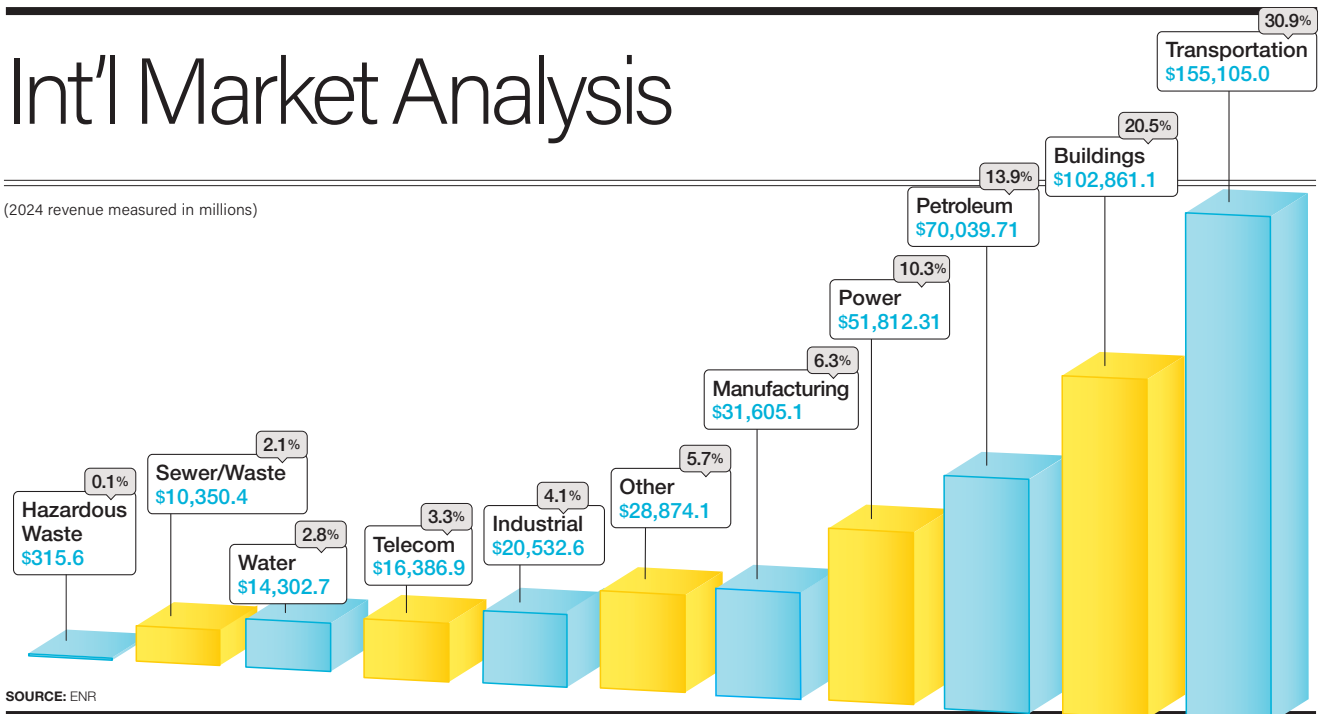
While international contractors have been value engineering their way through heightened inflation

and skilled labor shortages for years, intensifying economic uncertainty and regional conflicts are pushing some markets to a tipping point, firm executives told ENR in comments.

"The global economic recession that began with the pandemic in 2020, and especially the recent war in countries near our areas of operation, creates uncertainty and supply chain disruptions," says BCM Holding Chairman Baran Çoktin, whose firm is ranked No. 136 on the Top 250 list. He adds that uncertainty "impacts input and logistics costs in the construction sector, increasing costs and reducing profit margins."

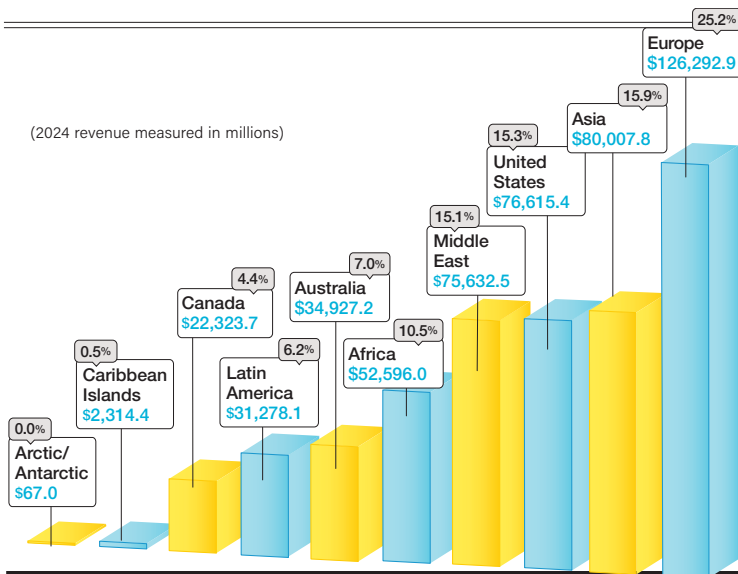
Int'l Market Analysis

(2024 revenue measured in millions)



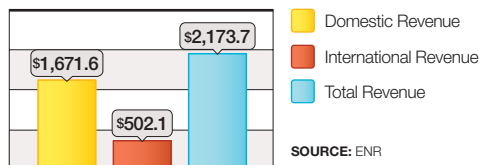
SOURCE: ENR

Int'l Region Analysis

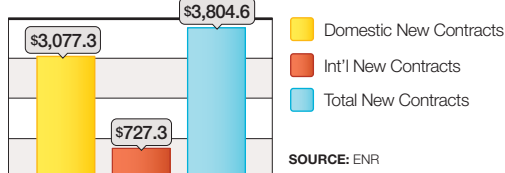


SOURCE: ENR

Revenue (in \$ billions)



New Contracts (in \$ billions)



Even as contractors innovate to push projects forward, Çohtin says risks associated with unpredictable political and policy shifts and high labor and land costs can ultimately spook investors into inaction. He predicts that the majority of contracting expenses next year will be “mostly in labor [and] material costs due to economic crises” and in transportation “due to increases in petroleum products.”

Ali Tamince, Sembol Construction executive board chairman, adds that navigating regulatory environments and cultural differences can compound the complexity of international contracting. To increase project success, he says the No. 146-listed firm has “established local partnerships to ensure compliance and cultural alignment.” Sembol has also implemented advanced project management software to “enhance supply chain visibility and financial risk management,” Tamince adds.

Increased investment in technology and regional resources by Top 250 contractors reflect what Besix Group CEO Pierre Sironval calls a “defining shift” in international markets that recognizes the “value of collaborative contracting.” The Brussels-based firm is ranked No. 47.

236

of the Top 250
sent in surveys
last year

64.0%

increased
international
revenue in 2024

61.4%

increased total
revenue in 2024

With today’s “technically complex projects, traditional contracting models often place disproportionate risk on the contractor while the client retains most of the reward,” he notes. “This imbalance can erode trust and hinder progress” in a rapidly shifting market.

Market Ups and Downs

After explosive double-digit growth over the past two years, 2024 revenue data shows manufacturing and industrial process sectors have contracted the most, at 3.3% and 10.6% respectively. Top 250 contractors doing business in the oil and gas sector saw revenue fall 13.6%, with those in hazardous waste reporting a 10.6% decline. But sewer and waste sector revenue was up 18.4% for listed firms, also rising 14.2% for those in the telecommunications sector and 12.2% in water supply.

Behind the numbers, many Top 250 contractors says they are leaning into a business strategy that prioritizes refining core services such as tunneling, oil and gas infrastructure and site development over expanding into new sectors and contracting markets.

“Our success is primarily driven by projects within the [oil and gas] sector, along with industrial, environmental and renewable energy initiatives,” says Khaled



INCREASE

DECREASE

STAYED THE SAME



(Measured in
firms reporting)
SOURCE: ENR

The Top 10 Firms by Regional Revenue

1	EUROPE	
	RANK 2025	RANK 2024
1	1	VINCI
2	2	BOUYGUES
3	3	STRABAG SE
4	5	FERROVIAL
5	6	SKANSKA AB
6	8	GRUPO ACS/HOCHTIEF
7	9	CHINA NATIONAL CHEMICAL ENG'G GROUP
8	7	PORR AG
9	10	FCCSA
10	**	CHINA COMMUNICATIONS CONSTR. GROUP

2	UNITED STATES	
	RANK 2025	RANK 2024
1	1	GRUPO ACS/HOCHTIEF
2	2	SKANSKA AB
3	3	BOUYGUES
4	7	KAJIMA CORP.
5	8	HYUNDAI ENGINEERING & CONSTRUCTION CO.
6	4	VINCI
7	5	FERROVIAL
8	10	HYUNDAI ENGINEERING CO. LTD.
9	9	OBAYASHI CORP.
10	6	SAMSUNG C&T CORP.

3	ASIA	
	RANK 2025	RANK 2024
1	1	CHINA STATE CONSTRUCTION ENGINEERING CORP. LTD.
2	2	CHINA COMMUNICATIONS CONSTRUCTION GROUP LTD.
3	3	POWER CONSTRUCTION CORP. OF CHINA
4	7	METALLURGICAL CORP. OF CHINA LTD.
5	10	CHINA RAILWAY CONSTRUCTION CORP. LTD.
6	5	CHINA RAILWAY GROUP LTD.
7	8	CHINA ENERGY ENGINEERING CORP. LTD.
8	6	HYUNDAI ENGINEERING & CONSTRUCTION CO.
9	**	FLUOR
10	**	BOUYGUES

4	MIDDLE EAST	
	RANK 2025	RANK 2024
1	1	LARSEN & TOUBRO LTD.
2	3	POWER CONSTRUCTION CORP. OF CHINA
3	8	MAIRE SPA
4	4	MCDERMOTT INTERNATIONAL
5	6	TECHNIP ENERGIES
6	5	HYUNDAI ENGINEERING & CONSTRUCTION CO.
7	**	CHINA PETROLEUM ENGINEERING CO. LTD.
8	10	JGC HOLDINGS CORP.
9	7	SAMSUNG C&T CORP.
10	**	CONSOLIDATED CONTRACTORS GROUP

5	AUSTRALIA/OCEANIA	
	RANK 2025	RANK 2024
1	1	GRUPO ACS/HOCHTIEF
2	2	CHINA COMMUNICATIONS CONSTRUCTION GROUP LTD.
3	5	WEBUILD SPA
4	4	ACCIONA
5	3	VINCI
6	6	BECHTEL
7	7	BOUYGUES
8	9	KAJIMA CORP.
9	8	MCDERMOTT INTERNATIONAL
10	**	NV BESIX SA

6	AFRICA	
	RANK 2025	RANK 2024
1	1	CHINA COMMUNICATIONS CONSTRUCTION GROUP LTD.
2	3	CHINA RAILWAY CONSTRUCTION CORP. LTD.
3	5	CHINA RAILWAY GROUP LTD.
4	4	POWER CONSTRUCTION CORP. OF CHINA
5	7	CHINA STATE CONSTRUCTION ENGINEERING
6	8	MOTA-ENGIL
7	6	VINCI
8	**	HASSAN ALLAM HOLDING
9	**	BOUYGUES
10	9	ORASCOM CONSTRUCTION PLC

7	LAT. AMER./CARIBBEAN	
	RANK 2025	RANK 2024
1	1	VINCI
2	2	MOTA-ENGIL
3	3	CHINA COMMUNICATIONS CONSTRUCTION GROUP LTD.
4	5	SACYR
5	8	ACCIONA
6	10	POWER CONSTRUCTION CORP. OF CHINA
7	9	CHINA RAILWAY CONSTRUCTION CORP. LTD.
8	**	OBRASCÓN HUARTE LAÍN SA
9	7	SAMSUNG E&A CO. LTD.
10	**	HYUNDAI ENGINEERING & CONSTRUCTION CO.

8	CANADA	
	RANK 2025	RANK 2024
1	1	PCL CONSTRUCTION
2	2	BOUYGUES
3	3	VINCI
4	6	FLUOR
5	4	GRUPO ACS/HOCHTIEF
6	9	ALBERICI-FLINTCO
7	5	KIEWIT CORP.
8	8	JGC HOLDINGS CORP.
9	**	WORLEY LTD.
10	**	MCDERMOTT INTERNATIONAL

Osman & Co.) has cemented its position as a key international contracting player in Africa and across the Arab Gulf region over several years by strategically focusing on transportation, road infrastructure, water and energy projects and urban development, says Chairman Ahmed El Assar. The contractor is ranked No. 93 on the Top 250 contractors list.

Knowing the 'Landscape'

“Sustaining long-term operations in Africa requires more than just technical

expertise; it demands close coordination with government authorities, continuous market research, and deep understanding of the political and economic landscape in each country,” El Assar points out. “Identifying promising opportunities and aligning with national priorities is key.”

Despite the abundance of opportunities, challenges remain across various African nations. “One of the most pressing challenges involves securing adequate project financing,” he says.

May include firms not ranked in the Top 250.

Ibrahim, chairman and managing director of the No. 230-ranked Egyptian Maintenance Co. Over its 25-plus years in operation, he says the contractor has developed a reputation for overcoming challenges that has allowed it to become “a trusted partner for integrated maintenance services. Ibrahim adds that “high-profile projects in sectors such as oil and gas, petrochemicals and water treatment have significantly enhanced our market presence.”

Similarly, the Arab Contractors (Osman Ahmed

The Top 10 Firms by Market Revenue

1		TRANSPORTATION	
RANK		Sector's Revenue: \$98.7 Billion Market Share: 63.6%	
2025	2024		
1	2	VINCI	
2	3	GRUPO ACS/HOCHTIEF	
3	1	CHINA COMMUNICATIONS CONSTR. GROUP	
4	4	BOUYGUES	
5	5	STRABAG SE	
6	7	FERROVIAL	
7	6	CHINA RAILWAY CONSTRUCTION CORP. LTD.	
8	9	SKANSKA AB	
9	8	CHINA RAILWAY GROUP LTD.	
10	**	WEBUILD SPA	

2		BUILDING	
RANK		Sector's Revenue: \$60.8 Billion Market Share: 59.1%	
2025	2024		
1	1	GRUPO ACS/HOCHTIEF	
2	2	CHINA STATE CONSTRUCTION ENGINEERING CORP. LTD.	
3	3	BOUYGUES	
4	4	STRABAG SE	
5	5	SKANSKA AB	
6	6	KAJIMA CORP.	
7	8	CHINA COMMUNICATIONS CONSTR. GROUP	
8	7	PCL CONSTRUCTION	
9	9	OBAYASHI CORP.	
10	**	CHINA RAILWAY CONSTRUCTION CORP. LTD.	

3		PETROLEUM	
RANK		Sector's Revenue: \$44.6 Billion Market Share: 63.7%	
2025	2024		
1	2	MCDERMOTT INTERNATIONAL	
2	3	CHINA NATIONAL CHEMICAL ENG'G GROUP CORP.	
3	5	MAIRE SPA	
4	4	TECHNIP ENERGIES	
5	8	JGC HOLDINGS CORP.	
6	9	CHINA PETROLEUM ENGINEERING CO. LTD.	
7	**	LARSEN & TOUBRO LTD.	
8	7	SAMSUNG E&A CO. LTD.	
9	6	HYUNDAI ENGINEERING & CONSTRUCTION CO.	
10	10	FLUOR	

4		POWER	
RANK		Sector's Revenue: \$36.5 Billion Market Share: 70.5%	
2025	2024		
1	1	VINCI	
2	2	POWER CONSTRUCTION CORP. OF CHINA	
3	3	CHINA ENERGY ENGINEERING CORP. LTD.	
4	4	LARSEN & TOUBRO LTD.	
5	5	BOUYGUES	
6	7	GRUPO ACS/HOCHTIEF	
7	9	TBEA CO. LTD.	
8	8	SAMSUNG C&T CORP.	
9	**	CHINA ELECTRIC POWER EQUIPMENT AND TECH.	
10	**	CALIK ENERJI SANAYI VE TICARET AS	

5		MANUFACTURING	
RANK		Sector's Revenue: \$23.5 Billion Market Share: 74.3%	
2025	2024		
1	4	HYUNDAI ENGINEERING & CONSTRUCTION CO.	
2	5	HYUNDAI ENGINEERING CO. LTD.	
3	2	SAMSUNG C&T CORP.	
4	3	SINOMA INTERNATIONAL ENGINEERING CO. LTD.	
5	8	GRUPO ACS/HOCHTIEF	
6	6	CHINA COMMUNICATIONS CONSTRUCTION GROUP LTD.	
7	7	HOFFMAN CONSTRUCTION	
8	**	KAJIMA CORP.	
9	**	ALBERICI-FLINTCO	
10	10	TAKENAKA CORP.	

6		TELECOMMUNICATIONS	
RANK		Sector's Revenue: \$15.4 Billion Market Share: 94.2%	
2025	2024		
1	1	VINCI	
2	2	GRUPO ACS/HOCHTIEF	
3	3	BOUYGUES	
4	4	SKANSKA AB	
5	5	ORASCOM CONSTRUCTION PLC	
6	7	FORTIS CONSTRUCTION	
7	**	ZHEJIANG CONSTRUCTION INVESTMENT GROUP	
8	9	OBAYASHI CORP.	
9	8	KAJIMA CORP.	
10	**	HYUNDAI ENGINEERING & CONSTRUCTION CO.	

7		INDUSTRIAL	
RANK		Sector's Revenue: \$12.6 Billion Market Share: 61.2%	
2025	2024		
1	1	DANIELI & C. O.M. SPA	
2	3	METALLURGICAL CORP. OF CHINA LTD.	
3	6	FLUOR	
4	5	STRABAG SE	
5	8	VINCI	
6	7	SINOSTEEL EQUIPMENT & ENGINEERING CO.	
7	9	GRUPO ACS/HOCHTIEF	
8	2	BECHTEL	
9	**	CHIYODA CORP.	
10	**	SKANSKA AB	

8		WATER	
RANK		Sector's Revenue: \$8.4 Billion Market Share: 58.8%	
2025	2024		
1	1	WEBUILD SPA	
2	3	POWER CONSTRUCTION CORP. OF CHINA	
3	4	ACCIONA	
4	2	CHINA COMMUNICATIONS CONSTR. GROUP	
5	5	FCC SA	
6	6	VINCI	
7	7	GS ENGINEERING & CONSTRUCTION	
8	**	OBRASCÓN HUARTE LAÍN SA	
9	**	CONCORD FOR ENG'G & CONTRACTING	
10	8	GRUPO ACS/HOCHTIEF	

9		SEWER/WASTE	
RANK		Sector's Revenue: \$6.7 Billion Market Share: 65%	
2025	2024		
1	1	FCC SA	
2	3	CHINA COMMUNICATIONS CONSTR. GROUP	
3	6	OBAYASHI CORP.	
4	5	GRUPO ACS/HOCHTIEF	
5	2	STRABAG SE	
6	4	FERROVIAL	
7	8	WEBUILD SPA	
8	**	HASSAN ALLAM HOLDING	
9	**	PER AARSLEFF HOLDING A/S	
10	10	GHELLA SPA	

May include firms not ranked in the Top 250.

Top 250 revenue in the Caribbean region increased 37.7% between 2023 and 2024. The Middle East and Australia regions also saw double digit revenue growth at 17.7% and 13.9%, respectively. But Top 250 revenue reported in Latin America decreased 9.9% between 2023 and 2024, after growing 77.2% between 2021 and 2023.

Firms did report an increase in the total of international new contracts—rising 7.6% to \$727.3 billion this year, from \$676.1 billion on the 2024 Top



"Identifying promising opportunities and aligning with national priorities is key."

Ahmed El Assar, Chairman, The Arab Contractors

THE TOP 20 NON-U.S. FIRMS IN INTERNATIONAL CONSTRUCTION MANAGEMENT AND PROGRAM MANAGEMENT FEES

RANK	FIRM	AGENCY CM FEES (\$ MIL)	PROGRAM MGMT. FEE (\$ MIL)	TOTAL CM / PM (\$ MIL)
1	ATKINSRÉALIS, Montreal, Canada	905.2	1,089.1	1,994.3
2	WSP GLOBAL INC., Montreal, Canada	663.0	863.6	1,526.7
3	DREES & SOMMER, Stuttgart, Germany	230.9	446.6	677.6
4	SIDARA, Dubai, U.A.E.	478.0	120.4	598.4
5	MACE, London, U.K.	27.0	472.5	499.5
6	WORLEY LTD., Sydney, Australia	35.0	326.7	361.7
7	STANTEC INC., Edmonton, Canada	43.9	165.0	208.8
8	EHAF CONSULTING ENGINEERS, Giza, Egypt	146.6	45.5	192.1
9	AYESA, Seville, Spain	179.5	0.0	179.5
10	HANMIGLOBAL, Seoul, South Korea	135.0	3.4	138.4
11	RINA CONSULTING SPA, Genoa, Italy	133.0	0.0	133.0
12	SENER GRUPO DE INGENIERÍA SA, Getxo, Spain	0.0	124.7	124.7
13	KEO INTERNATIONAL CONSULTANTS, Kuwait City, Kuwait	92.6	27.3	120.0
14	ASSYSTEM, Courbevoie, France	0.0	51.0	51.0
15	CHINA RAILWAY DESIGN CORP., Tianjin, China	49.4	0.0	49.4
16	NATIONAL ENGINEERING SERVICES PAKISTAN, Lahore, Pakistan	37.7	6.0	43.7
17	EURO GROUP ENG'G CONSULTANCY, Cairo, Egypt	34.0	6.8	40.8
18	PM GROUP, Dublin, Ireland	39.2	0.0	39.2
19	MEINHARDT GROUP INTERNATIONAL, Melbourne, Australia	21.0	16.6	37.5
20	GHD, Sydney, Australia	36.0	0.0	36.0

* BASED ON FEES FOR MANAGEMENT SERVICES PROVIDED ON A FEE-ONLY BASIS FOR PROJECTS OUTSIDE THE FIRM'S HOME COUNTRY

THE TOP 20 NON-U.S. FIRMS IN TOTAL GLOBAL CONSTRUCTION MANAGEMENT AND PROGRAM MANAGEMENT FEES*

RANK	FIRM	AGENCY CM FEES (\$ MIL)	PROGRAM MGMT. FEE (\$ MIL)	TOTAL CM / PM (\$ MIL)
1	ATKINSRÉALIS, Montreal, Canada	1,004.1	1,106.1	2,110.2
2	WSP GLOBAL INC., Montreal, Canada	923.6	1,085.5	2,009.1
3	MACE, London, U.K.	72.0	859.0	931.0
4	DREES & SOMMER, Stuttgart, Germany	230.9	446.6	677.6
5	SIDARA, Dubai, U.A.E.	478.0	120.4	598.4
6	WORLEY LTD., Sydney, Australia	35.0	337.7	372.7
7	EHAF CONSULTING ENGINEERS, Giza, Egypt	256.4	86.7	343.1
8	HANMIGLOBAL, Seoul, South Korea	258.7	10.1	268.8
9	STANTEC INC., Edmonton, Canada	59.0	184.9	243.8
10	AYESA, Seville, Spain	188.1	0.0	188.1
11	CHINA PETROLEUM ENGINEERING CO. LTD., Beijing, China	0.0	183.2	183.2
12	INGENIERIA Y ECONOMIA DEL TRANSPORTE SA (INECO), Madrid, Spain	141.1	30.8	171.9
13	SENER GRUPO DE INGENIERÍA SA, Getxo, Spain	0.0	158.5	158.5
14	RINA CONSULTING SPA, Genoa, Italy	152.9	0.0	152.9
15	KEO INTERNATIONAL CONSULTANTS, Kuwait City, Kuwait	104.2	31.7	135.9
16	PM GROUP, Dublin, Ireland	122.6	0.0	122.6
17	GHD, Sydney, Australia	121.5	0.0	121.5
18	ASSYSTEM, Courbevoie, France	0.0	112.0	112.0
19	NATIONAL ENGINEERING SERVICES PAKISTAN, Lahore, Pakistan	75.5	33.3	108.8
20	PACIFIC CONSULTANTS CO. LTD., Tokyo, Japan	49.3	40.3	89.5

* BASED ON FEES FOR MANAGEMENT SERVICES PROVIDED ON A FEE-ONLY BASIS FOR ALL PROJECTS, DOMESTIC AND INTERNATIONAL

250 survey. Backlogs also remained solid, with 55.4% of firms reporting a backlog status change, indicating a growth in the past year.

Managing Costs

Overall, global supply chain disruptions have created a domino effect of rising costs in the form of material delays and price fluctuations. Amid rising geopolitical tensions provoked by shifting trade policies, Turkey-based Dorçe says customs duties and import restrictions can be unpredictable, especially in the firm's key regions such as the Middle East, Africa and parts of Asia.

"These factors increase overall project costs and extend delivery timelines," says firm General Manager Doruk Coşkunsu. He adds that the contractor, ranked at No. 229, has seen some countries provide "broad export incentives to their domestic contractors, enabling them to operate more competitively and profitably in overseas markets." In turn, "this creates a disproportionate advantage for some global players, particularly when bidding in highly price-sensitive tenders," he points out.

To address such international challenges, Coşkunsu says Dorçe has shored up its in-house design, engineering and modular production capabilities, enabling the construction firm to better manage costs and timelines across its markets. The contractor has also "diversified and regionalized our global supplier and logistics network, allowing us to adapt quickly to country-specific constraints," he says.

Remzi Demircan, CEO of Turkey-based MBD Insaat Sanayi ve Ticaret A.S., says the No. 174-ranked firm's growth in recent years has been driven by its domestic market in Turkey.

"Our costs have been mainly affected by Turkey's macroeconomic conditions and the basic dynamics in the construction sector—in particular, due to the earthquakes in 2023 and exchange rates hovering below inflation and labor costs increased above material costs," says Demircan, who adds that he is beginning to see rapidly rising commodity prices level out.

"For 2026, we anticipate that we are nearing the end of the volatility cycle of global commodity prices," according to the executive. Domestically, he further predicts "the rate of increase in labor costs to remain below that in material prices, as exchange rates will continue to move in line with inflation and construction projects in the post-earthquake region will slow down."

Demircan adds that "our expenses in 2026 are likely to increase mostly in material procurement and especially in FX-based commodity costs. Labor costs,

on the other hand, will be more balanced in line with the current macroeconomic and sectoral dynamics.”

Yet how and where international contractors anticipate their costs rising are often intimately tied to their specialties and the regions in which they complete the most work. For Orkun Group, ranked at No. 234, its Africa Deputy Director, Mustafa Tabakoğlu, says the firm expects its most significant expenses next year to be increases in labor costs, logistics and equipment.

“This is primarily due to the expansion of our project portfolio and the acquisition of new contracts, many of which are located in Africa,” says the executive. “Operating in these regions often presents supply chain challenges that can drive up both transportation and procurement costs,” Tabakoğlu contends. “Additionally, increasing demand for skilled labor and equipment further contributes to rising expenses.”

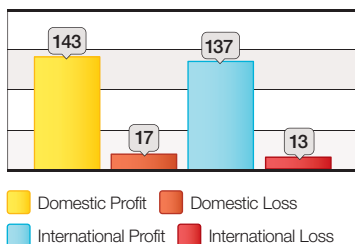
Ripples of ‘America First’

For many Top 250 contracting firms, U.S. President Donald Trump’s trade policy—and its accompanying tariffs announced on April 2—have added surprise costs to materials procurements. While some contractors have opted to take a wait-and-see approach on how the tariffs will progress, others are preparing for how they will impact operations in the long-term.

“We anticipate expense increases due to increased and additional tariffs and toughened import regulations,” says Baturay Konak, CEO of ONUR Group, ranked at No. 166.

“Also the current international political circumstances such as the Russia-Ukraine war and the political environment in the Middle East may pose risks for [increased] contracting expenses,

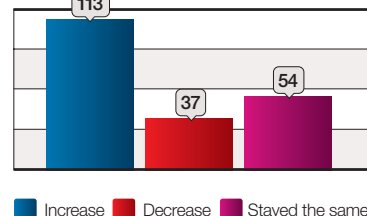
Number of Firms Reporting Profit-Loss



SOURCE: ENR

Only includes data from reporting Top 250 firms.

Number of Firms Reporting Total Backlog



SOURCE: ENR

which may emanate from [higher] petrol prices, labor shortage and other factors,” he explains.

For Mesa Holding Inc., ranked at No. 210, co-owner and CEO Mert Boysanoğlu says tariffs and customs restrictions have created logistical challenges—particularly in importing mechanical, electrical and plumbing equipment and facade systems from Western Europe and Asia.

“To strengthen our procurement resilience, we have regionalized our supplier network, developed strategic stock points, and implemented advanced demand forecasting tools across all international projects,” he says.

Periods of international uncertainty are not good

Hospitals | By Jonathan Keller

Cairo's Heart Center Has Complex Curves



Orascom Construction (**No. 40**) is finishing work on the Magdi Yacoub Global Heart Center in Cairo. Designed by Foster + Partners, with EHAF and DAR consulting, the hospital will feature 88 concrete curved sections spread across four roof segments. The team used a 12-axis robotic formwork system to create the sections. The 85,000-sq-m facility is expected to host 120,000 patients annually, free of charge. ■

HOW THE TOP INTERNATIONAL CONTRACTORS SHARED THE 2024 MARKET

CONTRACTOR NATIONALITY	# OF FIRMS	INT'L REVENUE		MIDDLE EAST		ASIA		AUSTR./OCEANIA		AFRICA		EUROPE		UNITED STATES		CANADA		LAT. AMER./CARIB.	
		\$ MIL.	%	\$ MIL.	%	\$ MIL.	%	\$ MIL.	%	\$ MIL.	%	\$ MIL.	%	\$ MIL.	%	\$ MIL.	%	\$ MIL.	%
AMERICAN	42	32774.5	6.5	5781.2	7.6	3900.8	4.9	3113.5	8.9	2141.8	4.1	3503.9	2.8	NA	NA	11627.3	52.1	2706	8.1
AUSTRALIAN	1	1801.7	0.4	30.2	0.0	17.5	0.0	4.4	0.0	0.1	0.0	584.7	0.5	601.8	0.8	557.8	2.5	5.2	0.0
CANADIAN	3	1480.6	0.3	308.3	0.4	34.3	0.0	0.2	0.0	23.1	0.0	174.7	0.1	940	1.2	NA	NA	0	0.0
CHINESE	76	127318.1	25.4	20515.6	27.1	47395.7	59.2	5817.8	16.7	32375.8	61.6	11623.6	9.2	899	1.2	132.4	0.6	8558.3	25.5
EUROPEAN	39	237819.4	47.4	17206.6	22.8	7892.3	9.9	24229.7	69.4	10658.1	20.3	96541.9	76.4	53377.6	69.7	8487.5	38.0	19426.1	57.8
DUTCH	3	15392.4	3.1	1076.8	1.4	1109	1.4	504.2	1.4	1777.1	3.4	6157.9	4.9	4104	5.4	213.3	1.0	450.2	1.3
FRENCH	4	81696	16.3	4327.5	5.7	3083.6	3.9	4135.3	11.8	3904.9	7.4	46748.2	37.0	7989.4	10.4	5480	24.5	6027.1	17.9
GERMAN	2	1915.7	0.4	293.4	0.4	231.6	0.3	13.1	0.0	34.3	0.1	820.2	0.6	103.5	0.1	54.5	0.2	365.2	1.1
ITALIAN	11	23175.9	4.6	6926.1	9.2	1431.9	1.8	4146.8	11.9	2350.2	4.5	3540.3	2.8	3111.4	4.1	477.7	2.1	1191.6	3.5
SPANISH	9	66514.3	13.3	797	1.1	1600.9	2.0	14470.4	41.4	184.9	0.4	10758.8	8.5	29653.5	38.7	2095.3	9.4	6953.5	20.7
OTHER EUROPEAN	10	49125.1	9.8	3785.8	5.0	435.3	0.5	959.9	2.7	2406.7	4.6	28516.5	22.6	8415.8	11.0	166.7	0.7	4438.5	13.2
INDIAN	6	11235.3	2.2	9303.3	12.3	870.3	1.1	81.4	0.2	736.7	1.4	51.8	0.0	133.3	0.2	1.8	0.0	56.7	0.2
JAPANESE	11	23955.7	4.8	3595.5	4.8	8501.7	10.6	1049.3	3.0	631.3	1.2	977.3	0.8	7574.7	9.9	1327.3	5.9	298.7	0.9
KOREAN	12	31695.9	6.3	8278.9	10.9	6094.4	7.6	482.7	1.4	792.4	1.5	3171	2.5	10468.7	13.7	130.3	0.6	2277.6	6.8
TURKISH	44	20449.5	4.1	5319.6	7.0	2908.5	3.6	24.5	0.1	2713.4	5.2	8951.6	7.1	358	0.5	0.3	0.0	173.7	0.5
ALL OTHERS	16	13457.2	2.7	5293.4	7.0	2392.5	3.0	123.7	0.4	2523.3	4.8	712.6	0.6	2262.3	3.0	59.1	0.3	90.3	0.3
ALL FIRMS	250	501987.9		75632.6		80008		34927.2		52596		126293.1		76615.4		22323.8		33592.6	

SOURCE: ENR NOTE: EXCLUDES ARTIC/ANTARCTIC AND UNALLOCATED REVENUE. TOTAL PERCENTAGE MAY NOT SUM TO 100 DUE TO ROUNDING.

for economic activity, adds José Manuel Loureda, business development director of Sacyr Engineering and Infrastructures and Sacyr Water. Loureda says the contractor, ranked at No. 34 this year, is increasingly seeing contracts adjusted due to changes in tariffs and regulations.

“The most problematic increases in materials are steels of all types, bitumen for asphalt in roads and cement for concrete,” he adds. “Therefore, the evaluation and professional management of purchases are increasingly relevant for companies in our sector.”

Tariff 'Contingencies'

Still, Skanska President and CEO Anders Danielsson cautions that “it remains to be seen how tariffs and macroeconomic uncertainty will continue to evolve during this year and into next year.”

According to the executive, the contractor has implemented strong coordination across its teams, customers, partners and strategic supply chain group to monitor and respond to evolving tariffs.

“Some of our contracts include tariff contingencies and escalation clauses, as do many of our public sector contracts,” says Danielsson. “What has been



“It remains to be seen how tariffs and macroeconomic uncertainty will continue to evolve during this year and into next year.”

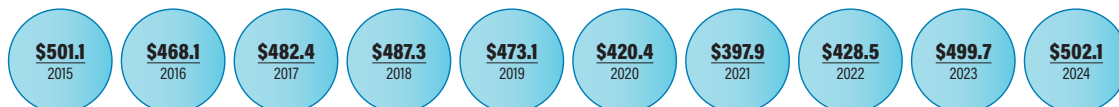
Anders Danielsson, President, CEO, Skanska

clear since the pandemic, during the war in Ukraine and now when we have uncertainties surrounding international trade is that you have to have high focus on the overall supply chain—securing material and costs early.”

Top 250-listed contractors overwhelmingly reported that labor shortages have continued to be top of mind across all regions where they do business. However, the companies say that shifts in project delivery models, preconstruction services and prefabrication are pushing the industry as a whole to require more skilled hands on deck to remain competitive and flexible.

For Dorçé, tapping into and strengthening local

Comparing the Past Decade's International Contractor Revenue
(in \$ billions)



SOURCE: ENR

labor markets is a “core pillar” of the contractor’s global project delivery strategy, says general manager Coşkunsu. He emphasizes that this is in line with the company’s “commitment to localization and inclusive development.”

Sacyr’s Loureda adds that market trends are oriented toward “promoting collaborative models” where the “administration carries out joint development with companies, and arrives at a selection process of the chosen company with greater knowledge and more control over the project.” But he adds that a shortage of skilled labor remains one of the Spanish contractor’s “biggest challenges.”

Greater collaboration has resulted in Ghella S.p.A., ranked No. 73, strengthening its safety record through coordination by its health and safety, production and engineering departments, with company suppliers throughout all project phases.

In multicultural and multidisciplinary environments, collaboration is “key to delivering safe, integrated and efficient operations worldwide,” says Massimo Maffucci, Ghella overseas tunnel division manager.

Across his company’s work in the infrastructure sector, Guillermo Lorenzo, CEO of Infraestructuras, Engineering and Services for COMSA Corporación, says there is a collaborative “commitment to sustain-

Hydroelectric | By Jonathan Keller

New Hydroplant Powers Up Tanzania



The final turbine was activated in April on the Julius Nyerere Hydropower Plant in Tanzania. Built by the Arab Contractors (**No. 93**) in JV with Elsewedy Electric, the project required 2.6 million cu m of concrete with 4 million cu m of excavation. The plant has installed power capacity of 2.1 GW. Tanzania had only 1.6 GW as of 2021, says the U.S. International Trade Administration. ■

On the Web

For expanded content on the ENR Top Lists, see [ENR.com/toplists](https://enr.com/toplists).

ability and digitalization, and the need to innovate and optimize processes to maintain competitiveness.” He adds that projects in the railway sector have been the main drivers of the No. 155-ranked contractor’s international work.

Loureda says that any “periods of international uncertainty are not good for economic activity.” Yet the international construction industry “successfully weathered the shocks of the COVID-19 pandemic and the war in Ukraine, and we are confident that we will do so again if new difficulties arise,” he says. ■

How to Read the Tables

Companies are ranked according to construction revenue generated outside of each company’s home country in 2024 in U.S. \$ millions. Firms not ranked last year are designated **. Some markets may not add up to 100% due to omission of “other” miscellaneous market category and rounding. **NA**=Not available. **†**=Includes revenue of subsidiaries, the names of which now are available through www.enr.com.

Figures include prime contracts, shares of joint ventures, subcontracts, design-construct contracts and construction management-at-risk contracts when a

firm’s risks are similar to those of a general contractor. Figures also include the value of installed equipment when a firm has prime responsibility for specifying and procuring it within the scope of a construction contract.

General Building includes commercial buildings, offices, stores, educational facilities, government buildings, hospitals, medical facilities, hotels, apartments, housing, etc.

Manufacturing comprises auto, electronic assembly, textile plants, etc.

Power comprises thermal and hydroelectric power plants, waste-to-energy plants, transmission lines, substations, cogeneration plants, etc.

Water Supply includes dams, reservoirs, transmission pipelines, distribution mains, irrigation canals, desalination and drinking-water treatment plants, water pumping stations, etc.

Sewerage / Solid Waste includes sanitary and storm sewers, treatment plants, pumping plants, incinerators, industrial waste facilities, etc.

Industrial Process comprises pulp and paper mills, steel mills, nonferrous metal refineries, pharmaceutical plants, chemical plants, food and other processing plants, etc.

Petroleum includes refineries, petrochemical plants, offshore facilities, pipelines, etc.

Transportation includes airports, bridges, roads, canals, locks, dredging, marine facilities, piers, railroads, tunnels, etc.

Hazardous Waste includes chemical, nuclear waste treatment, asbestos and lead abatement, etc.

Telecommunications comprises transmission lines, cabling, towers and antennae, data centers, etc.

RANK 2025	RANK 2024	FIRM	2024 REVENUE \$ MIL.		2024 NEW CONTRACTS \$ MIL.	GENERAL BUILDING	MANUFACTURING	POWER	WATER SUPPLY	SEWER / WASTE	INDUS. / PETROLEUM	TRANSPORTATION	HAZARDOUS WASTE	TELECOM
			INT'L	TOTAL										
1	2	GRUPO ACS/HOCHTIEF, Madrid, Spain [†]	46,716.5	51,032.0	53,294.8	32	6	4	1	1	2	35	0	10
2	1	VINCI, Nanterre, France [†]	45,230.0	78,409.0	71,699.0	3	0	21	1	0	3	39	0	14
3	3	BOUYGUES, Paris, France [†]	31,081.0	50,430.0	50,297.0	33	2	9	0	0	3	41	0	4
4	4	CHINA COMMUNICATIONS CONSTRUCTION GROUP LTD., Beijing, China [†]	26,102.5	136,056.7	370,080.2	13	9	2	3	5	2	58	0	0
5	5	STRABAG SE, Vienna, Austria [†]	17,702.6	20,789.9	22,739.7	31	0	2	1	3	7	54	0	0
6	6	CHINA STATE CONSTRUCTION ENGINEERING CORP. LTD., Beijing, China [†]	15,101.8	269,382.4	573,655.6	71	6	2	1	1	3	14	0	0
7	7	SKANSKA AB, Stockholm, Sweden [†]	12,631.1	15,063.3	19,664.8	39	5	1	2	2	5	37	0	9
8	8	POWER CONSTRUCTION CORP. OF CHINA, Beijing, China [†]	12,233.9	75,012.5	197,341.3	9	0	59	10	2	2	16	0	0
9	10	CHINA RAILWAY CONSTRUCTION CORP. LTD., Beijing, China [†]	10,000.0	150,595.0	426,327.0	21	0	1	1	0	3	65	0	0
10	12	HYUNDAI ENGINEERING & CONSTRUCTION CO. LTD., Seoul, South Korea [†]	9,850.3	24,242.2	22,381.6	8	39	7	0	0	31	12	0	2
11	17	LARSEN & TOUBRO LTD., Mumbai, India [†]	9,361.0	23,353.9	35,925.8	5	3	48	2	1	39	3	0	0
12	11	FERROVIAL, Amsterdam, Netherlands	9,187.1	9,187.1	8,039.8	11	0	6	2	4	0	76	0	1
13	14	WEBUILD SPA, Rozzano, Italy [†]	8,706.3	12,943.1	13,478.5	8	0	0	29	3	7	52	0	0
14	15	CHINA RAILWAY GROUP LTD., Beijing, China [†]	7,383.9	162,926.2	381,254.5	15	0	1	1	2	1	62	0	0
15	20	ACCIONA, Madrid, Spain	7,050.0	8,775.0	NA	20	0	11	15	0	0	54	0	0
16	21	MCDERMOTT INTERNATIONAL, Houston, Texas, U.S.A. [†]	6,816.0	8,911.0	8,474.0	0	0	0	0	0	100	0	0	0
17	23	CHINA NATIONAL CHEMICAL ENG'G GROUP CORP. LTD., Beijing, China [†]	6,680.1	28,589.9	64,830.0	0	0	0	0	0	99	0	0	0
18	28	KAJIMA CORP., Tokyo, Japan [†]	6,524.6	17,652.6	18,470.0	61	21	1	1	2	4	7	0	3
19	16	SAMSUNG C&T CORP., Seoul, South Korea	6,522.0	13,343.0	13,114.0	3	52	23	1	0	8	13	0	0
20	19	CHINA ENERGY ENGINEERING CORP. LTD., Beijing, China [†]	6,066.8	42,655.1	230,144.6	3	0	79	2	0	9	5	0	0
21	31	MAIRE SPA, Rome, Italy [†]	5,868.0	6,130.0	3,661.0	0	0	0	0	0	101	0	0	0
22	24	FLUOR, Irving, Texas, U.S.A. [†]	5,810.1	11,131.4	14,649.0	3	4	0	0	0	79	5	0	1
23	25	HYUNDAI ENGINEERING CO. LTD., Seoul, South Korea	5,480.1	10,821.6	9,450.4	5	62	4	0	0	25	3	0	0
24	26	MOTA-ENGIL, Porto, Portugal [†]	5,394.0	6,432.0	8,942.0	12	0	3	4	3	3	67	0	0
25	30	TECHNIP ENERGIES, Nanterre, France [†]	5,133.0	5,133.0	7,406.3	0	0	1	0	0	99	0	0	0
26	35	OBAYASHI CORP., Tokyo, Japan [†]	4,791.6	15,869.9	20,244.0	47	5	0	6	17	1	18	0	5
27	29	FCC SA, Madrid, Spain [†]	4,782.5	9,424.3	3,090.8	3	0	0	16	45	0	36	0	0
28	37	JGC HOLDINGS CORP., Yokohama, Japan [†]	4,406.0	5,604.0	6,590.0	2	0	1	0	0	97	0	0	0
29	34	PCL CONSTRUCTION, Denver, Colo., U.S.A. [†]	4,262.8	8,288.6	12,234.3	66	0	11	1	3	6	10	0	0
30	38	JAN DE NUL GROUP (SOFIDRA SA), Capellen, Luxembourg [†]	4,166.9	4,167.4	9,946.9	9	0	0	0	3	15	12	0	0
31	32	ROYAL BOSKALIS BV, Papendrecht, Netherlands [†]	4,047.0	4,725.0	4,469.0	0	0	30	0	0	29	39	0	0
32	27	SAMSUNG E&A CO. LTD., Seoul, South Korea [†]	3,854.7	6,708.0	10,568.3	0	15	0	0	5	80	0	0	0
33	33	PORR AG, Vienna, Austria	3,807.3	7,016.8	7,119.8	33	0	0	0	0	0	67	0	0
34	36	SACYR, Madrid, Spain [†]	3,805.3	5,268.1	3,611.0	12	0	0	4	0	0	83	0	0
35	22	BECHTEL, Reston, Va., U.S.A. [†]	3,694.0	15,941.0	4,798.0	0	0	0	0	0	57	43	0	0
36	41	CHINA PETROLEUM ENGINEERING CO. LTD., Beijing, China [†]	3,533.3	12,956.2	17,166.7	0	0	0	0	0	100	0	0	0
37	44	METALLURGICAL CORP. OF CHINA LTD., Beijing, China [†]	3,127.3	69,947.0	171,847.0	18	2	2	0	0	58	9	0	0
38	43	SINOMA INTERNATIONAL ENGINEERING CO. LTD., Beijing, China [†]	3,126.8	6,447.3	8,908.6	5	89	3	0	0	3	0	0	0
39	46	DANIELI & C. O.M. SPA, Buttrio, Italy [†]	3,119.0	3,283.0	2,497.0	0	0	0	0	0	100	0	0	0
40	39	ORASCOM CONSTRUCTION PLC, Dubai, U.A.E. [†]	3,031.0	3,115.4	2,990.6	27	4	5	3	1	8	30	0	22
41	42	URBACON TRADING AND CONTRACTING WLL, Doha, Qatar [†]	3,014.6	4,565.3	2,848.5	56	16	21	0	0	0	7	0	0
42	47	OBRASCÓN HUARTE LAÍN SA, Madrid, Spain	2,894.5	3,905.9	4,586.9	9	0	0	12	4	2	71	0	0
43	40	CHINA NATIONAL MACHINERY INDUSTRY CORP., Beijing, China [†]	2,774.0	8,831.4	14,814.6	13	19	33	3	4	22	3	0	0
44	**	CHIYODA CORP., Yokohama, Japan [†]	2,367.8	3,046.5	1,408.4	0	0	0	0	0	100	0	0	0
45	192	HASSAN ALLAM HOLDING, Amsterdam, Netherlands [†]	2,158.4	2,158.4	2,248.4	42	2	15	9	12	2	19	0	0
46	54	ENKA INSAAT VE SANAYI AS, Istanbul, Turkey [†]	2,079.0	2,253.5	2,980.1	27	0	20	0	0	36	15	0	0
47	**	NV BESIX SA, Brussels, Belgium [†]	2,062.4	2,447.3	4,598.1	62	0	4	0	0	0	27	0	4
48	58	CONSOLIDATED CONTRACTORS GROUP, Athens, Greece [†]	2,036.0	2,036.0	1,200.0	14	0	11	0	1	49	19	0	0
49	49	GS ENGINEERING & CONSTRUCTION, Seoul, South Korea [†]	2,008.9	9,043.0	14,595.2	24	15	1	21	0	6	33	0	0
50	53	RENAISSANCE CONSTRUCTION, Ankara, Turkey [†]	1,985.1	3,582.5	6,146.0	54	2	4	0	0	11	27	0	0

RANK 2025	2024	FIRM	2024 REVENUE \$ MIL.		2024 NEW CONTRACTS \$ MIL	GENERAL BUILDING	MANUFACTURING	POWER	WATER SUPPLY	SEWER / WASTE	INDUS. / PETROLEUM	TRANSPORTATION	HAZARDOUS WASTE	TELECOM
			INT'L	TOTAL										
51	65	SHANDONG HI-SPEED GROUP CO. LTD., Jinan, China [†]	1,857.7	12,582.3	16,814.3	23	0	0	0	0	6	49	0	0
52	57	WORLEY LTD., Sydney, Australia	1,801.7	1,801.7	2,356.0	5	0	17	0	0	68	0	0	0
53	59	CTCI CORP., Taipei, Taiwan [†]	1,698.9	3,469.6	3,521.3	0	42	1	0	0	55	0	0	0
54	60	TBEA CO. LTD., Changji, China [†]	1,681.5	13,479.8	6,435.5	0	0	90	0	0	10	0	0	0
55	50	DAEWOO ENGINEERING AND CONSTRUCTION, Seoul, South Korea [†]	1,648.4	7,343.4	4,793.2	4	0	0	1	0	38	49	0	0
56	63	ALBERICI-FLINTCO, St. Louis, Mo., U.S.A. [†]	1,479.2	4,452.4	5,551.2	0	75	0	1	1	23	1	0	0
57	56	HOFFMAN CONSTRUCTION, Lake Oswego, Ore., U.S.A.	1,477.0	5,382.0	3,100.0	0	100	0	0	0	0	0	0	0
58	66	NORINCO INTERNATIONAL COOPERATION LTD., Beijing, China [†]	1,459.5	1,459.5	1,093.8	0	2	27	0	0	12	5	0	0
59	81	TOYO ENGINEERING CORP., Chiba-shi, Japan	1,424.9	1,859.8	1,591.4	0	0	8	0	0	89	0	0	0
60	72	CHINA ELECTRIC POWER EQUIPMENT AND TECH. CO. LTD., Beijing, China [†]	1,421.9	1,431.3	7,139.0	0	0	100	0	0	0	0	0	0
61	48	LIMAK INSAAT SANAYI VE TICARET AS, Ankara, Turkey	1,344.8	1,546.4	958.1	23	0	0	3	0	0	40	0	0
62	55	TAKENAKA CORP., Osaka, Japan [†]	1,286.0	9,164.0	8,485.0	17	81	0	0	0	0	3	0	0
63	108	CALIK ENERJİ SANAYİ VE TICARET AS, Istanbul, Turkey	1,260.0	1,260.0	3,801.0	1	0	98	0	0	0	0	0	0
64	67	ITINERA SPA, Tortona, Italy [†]	1,258.4	2,264.9	1,163.6	15	0	0	0	0	0	84	0	0
65	52	KIEWIT CORP., Omaha, Neb., U.S.A. [†]	1,244.5	14,036.9	16,837.0	0	0	14	11	2	30	43	0	0
66	83	BAUER AG, Schrobenhausen, Germany [†]	1,218.8	1,581.8	1,581.8	23	7	25	3	3	13	22	0	4
67	88	BONATTI, Parma, Italy [†]	1,181.0	1,345.0	1,616.0	1	0	10	15	0	72	0	0	0
68	61	SHAPORJI PALLONI & CO. PRIVATE LTD., Mumbai, India [†]	1,175.9	3,938.4	NA	78	0	10	0	0	0	12	0	0
69	76	PER AARSLEFF HOLDING A/S, Viby J, Denmark [†]	1,161.3	3,222.8	3,533.5	11	34	1	0	19	0	34	0	0
70	64	ATLAS GROUP, Richmond, Texas, U.S.A. [†]	1,108.0	1,123.0	892.0	100	0	0	0	0	0	0	0	0
71	75	CHINA JIANGXI INT'L ECON. AND TECH. COOP. CO. LTD., Nanchang, China [†]	1,090.6	1,326.8	2,035.2	45	0	18	6	0	2	29	0	0
72	87	ESTA INSAAT SANAYİ LOJİSTİK VE DİŞİ TICARET AS, Istanbul, Turkey	1,087.0	1,290.0	705.8	0	0	0	0	0	66	34	0	0
73	74	GHELLA SPA, Rome, Italy [†]	1,002.0	1,443.0	210.0	0	0	0	8	19	0	66	0	0
74	77	SINOSTEEL EQUIPMENT & ENGINEERING CO. LTD., Beijing, China	1,000.4	2,174.8	2,035.4	0	0	0	0	0	100	0	0	0
75	78	SHIMIZU CORP., Tokyo, Japan [†]	993.3	11,317.2	10,524.1	24	28	2	0	0	17	22	0	4
76	69	PENTA-OCEAN CONSTRUCTION CO. LTD., Tokyo, Japan [†]	976.1	4,357.2	4,238.1	53	1	0	0	6	2	38	0	0
77	89	ZHEJIANG CONSTRUCTION INVESTMENT GROUP CO. LTD., Hangzhou, China [†]	973.1	12,522.1	15,026.3	62	0	1	0	0	3	1	0	33
78	103	CHINA GENERAL TECHNOLOGY (GROUP) HOLDING CO. LTD., Beijing, China [†]	944.2	2,839.8	3,392.4	2	0	41	8	0	7	35	0	8
79	71	GRAHAM CONSTRUCTION, Calgary, Canada [†]	935.0	3,176.0	930.0	63	0	0	0	12	6	18	0	0
80	97	STO BUILDING GROUP, New York, N.Y., U.S.A. [†]	915.0	12,038.0	17,844.0	82	0	0	0	0	0	0	0	18
81	95	CONTRACTING AND TRADING CO. (C.A.T.), Beirut, Lebanon [†]	901.3	901.5	1,562.0	0	0	0	0	0	92	8	0	0
82	98	BEIJING URBAN CONSTRUCTION GROUP CO. LTD., Beijing, China [†]	868.7	31,211.6	40,161.3	27	0	0	0	0	0	72	0	0
83	80	DONGFANG ELECTRIC CORP., Chengdu, China [†]	860.0	10,120.0	14,638.8	0	0	84	0	0	16	1	0	0
84	113	TAV CONSTRUCTION, Istanbul, Turkey	820.5	1,284.0	NA	3	0	0	0	0	0	97	0	0
85	94	CITIC CONSTRUCTION CO. LTD., Beijing, China	802.9	2,176.3	3,468.5	29	3	0	1	0	0	0	0	0
86	90	QINGJIAN GROUP CO. LTD., Qingdao, China [†]	800.4	8,144.1	9,379.8	85	3	0	1	1	6	3	0	0
87	85	OFFSHORE OIL ENGINEERING CO. LTD., Tianjin, China [†]	794.1	4,270.6	4,240.6	0	0	0	0	0	100	0	0	0
88	84	ANT YAPI İNŞAAT VE TİCARET A.Ş., Istanbul, Turkey [†]	789.0	873.0	1,087.0	88	0	0	0	0	12	1	0	0
89	96	ZHONGMEI ENGINEERING GROUP LTD., Nanchang, China	788.5	788.5	612.2	7	0	0	14	1	0	78	0	0
90	86	DL E&C CO. LTD., Seoul, South Korea [†]	747.9	3,940.2	4,398.0	0	0	3	1	0	89	7	0	0
91	62	SICIM SPA, Busseto, Italy	742.8	936.3	2,060.0	0	0	0	7	0	93	0	0	0
92	105	GULERMAK, Ankara, Turkey [†]	729.1	979.9	982.2	0	0	0	0	0	0	100	0	0
93	91	THE ARAB CONTRACTORS (OSMAN AHMED OSMAN & CO.), Cairo, Egypt [†]	727.8	1,961.9	2,249.0	13	0	51	3	3	0	30	0	0
94	102	SINOPEC ZHONGYUAN PETROLEUM ENGINEERING LTD., Puyang City, China [†]	713.3	1,669.1	1,279.7	0	0	0	0	0	100	0	0	0
95	124	SHANGHAI URBAN CONSTRUCTION (GROUP) CO. LTD., Shanghai, China [†]	710.2	10,002.1	14,462.8	4	0	0	3	6	0	75	0	0
96	99	HARBIN ELECTRIC INTERNATIONAL CO. LTD., Harbin, China	707.3	805.0	3,361.2	0	0	100	0	0	0	0	0	0
97	109	CHINA HENAN INT'L COOPERATION GROUP CO. LTD., Zhengzhou, China	706.6	711.1	513.6	4	0	0	6	6	0	59	0	0
98	131	ENG'G FOR THE PETROLEUM & PROCESS INDUSTRIES (ENPPI), Cairo, Egypt [†]	697.1	791.1	3,259.9	0	0	0	0	0	100	0	0	0
99	**	ED. ZUBLIN AG, Stuttgart, Germany [†]	696.9	4,772.1	NA	27	1	1	0	1	0	12	0	0
100	100	MOHAMMED ABDULMOHSIN AL-KHARAFI & SONS, Kuwait City, Kuwait [†]	691.2	860.5	1,128.4	53	0	0	6	19	0	21	0	0

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VINCI subsidiary VINCI Energies is acquiring Romanian electrical infrastructure engineer EnergoBit for an undisclosed amount.

RANK 2025	2024	FIRM	2024 REVENUE \$ MIL.		2024 NEW CONTRACTS \$ MIL.	GENERAL BUILDING	MANUFACTURING	POWER	WATER SUPPLY	SEWER / WASTE	INDUS. / PETROLEUM	TRANSPORTATION	HAZARDOUS WASTE	TELECOM
			INT'L	TOTAL										
101	68	POSCO ECO & CHALLENGE, Incheon, South Korea [†]	667.5	6,736.2	8,168.3	0	3	10	0	15	48	23	0	0
102	93	BL HARBERT INTERNATIONAL, Birmingham, Ala., U.S.A.	661.4	1,595.0	1,131.6	100	0	0	0	0	0	0	0	0
103	82	YAPI MERKEZI INSAAT VE SANAYI AS, Istanbul, Turkey [†]	637.7	727.0	2,665.6	0	10	0	6	8	0	75	0	0
104	114	CHINA NONFERROUS METAL IND. FOR. ENG'G AND CONSTR., Beijing, China	635.4	639.0	1,843.0	0	0	0	0	0	60	0	0	0
105	111	CHINA 15TH METALLURGICAL CONSTRUCTION GROUP, Wuhan, China [†]	630.1	1,165.6	1,666.1	1	0	0	0	0	35	0	0	0
106	101	CHINA GEO-ENGINEERING CORP., Beijing, China [†]	627.7	954.3	753.1	15	0	0	35	9	4	31	0	0
107	138	PETRO. PROJECTS AND TECH. CONSULT. CO. - PETROJET, New Cairo, Egypt	620.0	2,074.4	2,383.0	0	0	0	44	0	56	0	0	0
108	104	CENGIZ CONSTRUCTION INDUSTRY & TRADE CO. INC., Istanbul, Turkey	617.3	1,245.8	NA	0	0	0	0	0	0	100	0	0
109	106	ASLAN YAPI VE TICARET AS, Ankara, Turkey	607.7	756.5	472.7	100	0	0	0	0	0	0	0	0
110	107	XPCC CONSTRUCTION & ENGINEERING (GROUP) CO. LTD., Urumqi, China [†]	586.2	5,346.5	6,555.4	60	0	0	0	0	0	40	0	0
111	120	ELECTRA LTD., Ramat Gan, Israel [†]	584.6	3,500.5	3,847.5	76	0	0	4	2	0	15	0	3
112	134	TUTOR PERINI CORP., Sylmar, Calif., U.S.A. [†]	583.4	4,506.3	12,842.4	45	0	0	0	0	0	55	0	0
113	115	KUZU GROUP, Istanbul, Turkey	551.0	1,385.0	1,385.0	62	0	0	23	16	0	0	0	0
114	116	YANJIAN GROUP CO. LTD., Yantai, China [†]	541.7	2,082.8	2,675.6	73	0	0	0	0	5	15	0	0
115	209	MAPA INSAAT VE TICARET AS, Ankara, Turkey [†]	529.8	569.2	3,621.7	2	0	0	48	0	6	44	0	0
116	118	WEIHAI INT'L ECONOMIC & TECHNICAL COOPERATIVE, Weihai, China [†]	527.5	527.5	569.6	49	1	9	21	0	0	18	0	0
117	147	FORTIS CONSTRUCTION, Portland, Ore., U.S.A.	516.1	2,243.9	3,782.9	0	0	0	0	0	0	0	0	100
118	110	TAISEI CORP., Tokyo, Japan [†]	512.0	13,396.0	15,205.0	28	0	0	0	2	0	33	0	0
119	128	BEIJING CONSTRUCTION ENGINEERING GROUP CO. LTD., Beijing, China [†]	507.7	18,493.5	34,166.0	68	0	0	0	24	0	8	0	0
120	112	IMPRESA PIZZAROTTI & C. SPA, Parma, Italy [†]	488.7	1,643.8	469.0	25	0	0	0	0	0	74	0	0
121	126	ZHONGDING INTERNATIONAL ENGINEERING CO. LTD., Nanchang, China	487.3	487.3	420.5	60	0	0	0	0	11	5	0	0
122	135	TREVI, Cesena, Italy [†]	478.6	578.8	529.4	60	6	3	3	3	6	18	0	1
123	167	CHINA NUCLEAR ENG'G & CONSTR. CORP. LTD., Shanghai, China [†]	476.1	15,862.1	22,896.9	27	0	31	5	2	35	0	0	0
124	**	HUNAN CONSTRUCTION INVESTMENT GROUP CO. LTD., Changsha, China [†]	473.7	19,623.9	41,849.4	28	0	3	21	0	0	47	0	0
125	132	SHANXI CONSTRUCTION INVESTMENT GROUP CO. LTD., Taiyuan, China [†]	464.7	31,179.3	54,778.2	40	0	20	9	0	15	13	0	0
126	**	GRUPO ALDESA SA, Madrid, Spain [†]	464.0	758.6	543.2	5	0	0	0	0	16	76	0	1
127	119	ATKINSREALIS, Montreal, Canada [†]	463.6	852.9	NA	0	0	94	0	0	1	5	0	0
128	139	AFCONS INFRASTRUCTURE LTD., Mumbai, India [†]	463.0	1,567.7	1,922.9	0	0	0	16	0	0	84	0	0
129	151	KOLIN INSAAT TURIZM SANAYI VE TICARET AS, Ankara, Turkey	462.0	2,114.7	2,631.7	10	0	0	0	0	7	84	0	0
130	133	CHINA JIANGSU INT'L ECON. AND TECH. COOP. GROUP LTD., Nanjing, China [†]	460.2	1,911.5	2,128.7	74	0	5	5	1	0	11	0	0
131	**	KALYON INSAAT SANAYI VE TICARET AS, Istanbul, Turkey	454.0	1,231.0	1,671.0	0	0	0	0	0	72	28	0	0
132	117	NUROL CONSTRUCTION AND TRADING CO. INC., Istanbul, Turkey [†]	452.0	1,271.4	294.6	6	0	0	10	42	0	42	0	0
133	142	SHAANXI CONSTRUCTION ENG'G HOLDING GROUP CO. LTD., Xi'an, China [†]	450.4	27,846.6	56,252.2	60	0	2	0	19	6	13	0	0
134	122	SHANGHAI ELECTRIC GROUP CO. LTD., Shanghai, China	444.2	444.2	31.6	0	0	100	0	0	0	0	0	0
135	79	LOTTE ENGINEERING & CONSTRUCTION CO. LTD., Seoul, South Korea	442.0	5,764.0	NA	5	0	0	0	0	84	12	0	0
136	**	BCM HOLDING, Istanbul, Turkey [†]	435.6	521.0	307.4	100	0	0	0	0	0	0	0	0
137	136	SHANGHAI CONSTRUCTION GROUP CO. LTD., Shanghai, China	430.9	57,043.0	54,628.3	46	0	5	2	10	0	33	0	0
138	129	CGCOC GROUP CO. LTD., Beijing, China [†]	428.6	454.8	688.8	5	0	0	36	5	0	54	0	0
139	146	KINDEN CORP., Chiyoda-ku, Japan [†]	426.0	5,062.0	5,357.0	5	85	0	0	0	0	0	0	0
140	143	YUNNAN CONST. AND INVEST. HOLDING GRP. CO. LTD., Kunming, China [†]	413.3	413.3	646.5	52	0	3	1	0	12	33	0	0
141	141	BLACK & VEATCH, Overland Park, Kan., U.S.A. [†]	404.9	3,115.4	1,408.9	1	0	35	7	0	56	0	0	0
142	176	GAP INSAAT YATIRIM VE DIS TICARET AS, Istanbul, Turkey [†]	401.3	426.9	199.7	96	0	0	0	0	0	0	0	4
143	121	TEKFEN CONSTRUCTION AND INSTALLATION CO. INC., Istanbul, Turkey	393.5	514.1	488.3	28	0	0	0	0	68	4	0	0
144	140	CADDELL CONSTRUCTION CO. LLC, Montgomery, Ala., U.S.A.	385.0	1,326.6	1,686.2	100	0	0	0	0	0	0	0	0
145	156	BAYBURT GROUP, Ankara, Turkey [†]	380.2	2,950.8	1,617.4	0	0	0	0	0	0	100	0	0
146	170	SEMBOL ULUSLARARASI YATIRIM TARIM PEYZAJ INSAAT, Istanbul, Turkey [†]	371.4	483.6	NA	100	0	0	0	0	0	0	0	0
147	162	ILK CONSTRUCTION, Istanbul, Turkey	363.8	363.8	552.4	10	0	0	0	0	67	23	0	0
148	145	ESER CONTRACTING, Ankara, Turkey	360.4	361.6	440.0	87	0	0	0	0	0	13	0	0
149	144	METAG GROUP, Ankara, Turkey	359.0	545.0	NA	14	0	0	10	3	0	73	0	0
150	**	NESMA & PARTNERS CONTRACTING CO., Al Khobar, Saudi Arabia [†]	350.3	4,537.5	6,669.8	0	0	0	0	0	100	0	0	0

RANK 2025	2024	FIRM	2024 REVENUE \$ MIL.		2024 NEW CONTRACTS \$ MIL.	GENERAL BUILDING	MANUFACTURING	POWER	WATER SUPPLY	SEWER / WASTE	INDUS. / PETROLEUM	TRANSPORTATION	HAZARDOUS WASTE	TELECOM
			INT'L	TOTAL										
151	186	HASKELL, Jacksonville, Fla., U.S.A. [†]	346.0	2,194.3	NA	57	4	0	0	7	30	0	0	2
152	155	POLAT YOL YAPI SAN. VE TIC. AS, Istanbul, Turkey [†]	343.6	386.0	170.6	0	0	0	0	4	0	96	0	0
153	**	CONCORD FOR ENG'G & CONTRACTING, Maadi, Egypt	332.9	838.6	950.0	0	0	0	100	0	0	0	0	0
154	148	CHINA WU YI CO. LTD., Fuzhou, China [†]	328.7	2,363.7	2,612.1	24	0	0	0	1	3	68	0	0
155	150	COMSA CORPORACIÓN, Barcelona, Spain [†]	293.0	1,025.0	NA	0	0	0	0	0	0	77	0	22
156	70	MICHELS, Brownsville, Wis., U.S.A. [†]	285.3	4,078.6	5,137.0	0	0	7	38	7	43	0	0	6
157	152	GILBANE BUILDING CO., Providence, R.I., U.S.A. [†]	279.7	7,468.9	10,068.9	50	0	0	0	0	40	9	0	0
158	196	BURNS & MCDONNELL, Kansas City, Mo., U.S.A. [†]	277.4	3,511.4	NA	0	0	87	0	0	13	0	0	0
159	161	SSANGYONG ENGINEERING & CONSTRUCTION CO. LTD., Seoul, South Korea [†]	270.7	988.8	2,103.0	60	0	1	0	7	0	32	0	0
160	158	SUMITOMO MITSUI CONSTRUCTION CO. LTD., Chuo-ku, Japan [†]	264.2	2,138.4	1,403.1	16	6	0	2	0	13	62	0	0
161	165	GRUPO EMPRESARIAL SAN JOSE SA, Pontevedra, Spain [†]	262.2	1,622.5	2,642.4	87	7	0	0	0	0	6	0	0
162	189	SADE - CGTH, Paris, France [†]	252.0	1,147.0	458.0	0	0	0	50	50	0	0	0	0
163	180	SENER GRUPO DE INGENIERÍA SA, Getxo, Spain [†]	248.3	268.4	874.4	0	32	53	0	0	14	0	0	1
164	125	CHINA ALUMINUM INTERNATIONAL ENG'G CORP. LTD., Beijing, China [†]	246.4	2,588.8	4,328.5	0	26	0	0	0	69	0	0	0
165	137	JIANGSU PROVINCIAL CONSTRUCTION GROUP CO. LTD., Nanjing, China [†]	242.5	6,803.3	5,298.7	30	30	8	7	0	0	25	0	0
166	178	ONUR TAAHHUT TASIMACILIK INSAAT TIC. VE SANAYI AS, Ankara, Turkey [†]	242.5	361.9	213.3	0	0	1	0	0	0	99	0	0
167	127	CHINA NATIONAL AERO-TECHNOLOGY INT'L ENG'G CORP., Beijing, China [†]	240.6	311.7	352.7	38	0	12	0	0	0	49	0	0
168	166	LONGXIN CONSTRUCTION GROUP CO. LTD., Nantong, China	231.5	5,712.1	2,805.7	100	0	0	0	0	0	0	0	0
169	174	SHANDONG ZIJIAN CONSTRUCTION GROUP CO. LTD., Zibo, China	231.2	2,398.3	1,801.7	74	2	0	0	0	24	0	0	0
170	171	RAILWORKS, New York, N.Y., U.S.A.	230.1	1,058.8	NA	0	0	0	0	0	0	100	0	0
171	190	USTAY YAPI TAAHHUT VE TICARET AS, Istanbul, Turkey [†]	228.4	293.5	384.0	0	0	0	0	0	85	15	0	0
172	191	ECC, Burlingame, Calif., U.S.A. [†]	227.7	951.1	383.4	41	0	0	4	1	15	5	24	10
173	225	IC ICTAS INSAAT SANAYI VE TICARET AS, Istanbul, Turkey [†]	218.8	3,029.6	463.6	6	0	0	0	0	0	94	0	0
174	181	MBD INSAAT SANAYI VE TICARET AS, Ankara, Turkey [†]	203.7	261.6	200.0	86	0	0	11	3	0	0	0	0
175	217	JIANGSU TONGZHOU NO.4 CONSTR. GROUP CO. LTD., Nantong, China	202.1	2,344.3	611.8	100	0	0	0	0	0	0	0	0
176	184	APTIM, Baton Rouge, La., U.S.A.	199.5	796.5	1,251.3	0	0	0	0	0	99	1	0	0
177	219	MAKYOL INSAAT SANAYI TURIZM VE TICARET AS, Istanbul, Turkey	196.9	312.0	530.4	0	0	0	0	0	0	100	0	0
178	163	ALARKO CONTRACTING GROUP, Istanbul, Turkey [†]	196.6	212.1	21.1	3	0	0	0	0	0	97	0	0
179	188	YUKSEL INSAAT AS, Ankara, Turkey	192.0	221.0	NA	0	0	0	100	0	0	0	0	0
180	198	COMBINED GROUP CONTRACTING CO. (K.S.C), Ardiya, Kuwait [†]	187.4	424.3	593.0	0	0	2	8	0	0	90	0	0
181	203	SHANDONG ELECTRIC POWER ENG'G CONSULTING, Jian, China [†]	184.2	2,683.5	57.0	0	0	100	0	0	0	0	0	0
182	177	SHENYANG YUANDA ALUMINUM INDUS. ENG'G CO. LTD., Shenyang, China [†]	182.2	316.7	552.2	83	0	0	0	0	0	17	0	0
183	153	WALBRIDGE, Detroit, Mich., U.S.A.	181.6	6,100.0	6,049.3	0	98	0	0	0	0	0	0	2
184	179	ZHONGYIFENG CONSTRUCTION GROUP CO. LTD., Suzhou, China	180.9	6,046.8	5,947.8	0	100	0	0	0	0	0	0	0
185	211	STFA CONSTRUCTION GROUP, Istanbul, Turkey [†]	180.3	181.8	182.7	0	0	0	0	0	0	94	0	0
186	**	LT SAMBO CO. LTD., Seoul, South Korea	177.2	437.0	654.9	4	0	0	0	0	0	96	0	0
187	193	JIANGSU ZHONGNAN CONSTR. INDUSTRY GROUP CO. LTD., Nantong, China [†]	172.6	3,412.6	3,313.5	100	0	0	0	0	0	0	0	0
188	154	DPR CONSTRUCTION, Redwood City, Calif., U.S.A. [†]	170.2	10,839.8	11,641.7	40	2	0	0	0	8	0	0	50
189	212	SALCEF GROUP SPA, Rome, Italy [†]	169.1	1,050.4	729.0	0	7	5	0	0	0	87	0	0
190	**	YDA INSAAT SANAYI VE TICARET AS, Ankara, Turkey	167.7	804.2	NA	23	0	0	0	15	29	33	0	0
191	185	DEKINSAN GRUP INSAAT AS, Ankara, Turkey	166.2	191.1	767.5	100	0	0	0	0	0	0	0	0
192	202	SUMMA TURIZM YATIRIMCILIGI AS, Istanbul, Turkey [†]	165.1	216.3	NA	100	0	0	0	0	0	0	0	0
193	164	ICM SPA, Vicenza, Italy [†]	162.0	771.3	1,190.5	54	0	0	0	0	0	46	0	0
194	200	NANTONG CONSTRUCTION GROUP CO. LTD., Nantong, China [†]	160.7	1,451.8	1,065.3	73	0	16	2	0	8	0	0	1
195	149	SICHUAN ROAD AND BRIDGE (GROUP) CO. LTD., Chengdu, China [†]	153.8	11,775.0	5,069.5	1	0	0	4	0	0	31	0	0
196	197	CHONGQING INTERNATIONAL CONSTRUCTION CORP., Chongqing, China [†]	153.2	400.6	393.6	5	0	0	5	0	0	89	0	0
197	201	ZHEJIANG COMMUNICATIONS CONSTR. GROUP CO. LTD., Hangzhou, China [†]	153.1	6,750.5	9,981.9	0	0	0	0	0	0	100	0	0
198	214	ZHONGTIAN CONSTRUCTION GROUP CO. LTD., Hangzhou, China	151.0	7,252.7	6,208.6	62	0	0	0	0	38	0	0	0
199	239	CHINA TRIUMPH INTERNATIONAL ENGINEERING CO. LTD., Shanghai, China [†]	149.9	1,051.6	1,220.7	0	0	11	0	0	89	0	0	0
200	195	MASTEC INC., Coral Gables, Fla., U.S.A. [†]	147.7	12,303.5	14,262.2	10	0	8	6	13	63	0	0	0

RANK 2025	2024	FIRM	2024 REVENUE \$ MIL.		2024 NEW CONTRACTS \$ MIL.	GENERAL BUILDING	MANUFACTURING	POWER	WATER SUPPLY	SEWER / WASTE	INDUS. / PETROLEUM	TRANSPORTATION	HAZARDOUS WASTE	TELECOM
			INT'L	TOTAL										
201	172	PARSONS CORP., Chantilly, Va., U.S.A.	143.5	435.0	NA	24	0	0	0	0	0	76	0	0
202	206	IRIS INSAAT TURIZM SANAYI VE TICARET AS, Istanbul, Turkey	135.4	143.6	125.0	0	0	0	0	0	59	41	0	0
203	187	BARNARD CONSTRUCTION CO. INC., Bozeman, Mont., U.S.A. [†]	133.3	1,123.2	214.1	0	0	1	0	0	8	92	0	0
204	205	RAMBOLL GROUP, Copenhagen, Denmark [†]	128.0	145.0	NA	0	0	0	0	0	0	0	0	0
205	182	CHINA GANSU INT'L ECON. AND TECH. COOP. CO. LTD., Lanzhou, China [†]	119.4	148.3	343.3	63	0	14	0	0	7	6	0	0
206	210	CHINA NERIN ENGINEERING CO. LTD., Nanchang, China	118.0	352.6	313.0	0	0	0	1	0	60	0	12	0
207	204	TEPE INSAAT SANAYI AS, Ankara, Turkey	113.4	278.0	40.0	19	0	0	0	0	0	81	0	0
208	246	DOGUS INSAAT VE TICARET AS, Istanbul, Turkey [†]	110.0	337.0	1,587.6	63	0	0	0	0	0	37	0	0
209	208	BARTON MALOW HOLDINGS LLC, Southfield, Mich., U.S.A. [†]	107.7	4,449.5	1,680.8	0	27	63	0	0	0	10	0	0
210	**	MESA HOLDING INC. CO., Ankara, Turkey [†]	106.3	295.2	NA	100	0	0	0	0	0	0	0	0
211	183	TATA PROJECTS LTD., Mumbai, India [†]	105.3	2,043.3	1,751.9	1	0	99	0	0	0	0	0	0
212	234	ZAFER TAAHHUT INSAAT VE TICARET AS, Ankara, Turkey	103.6	179.3	15.4	100	0	0	0	0	0	0	0	0
213	226	JIANGXI CONSTRUCTION ENGINEERING (GROUP) CORP., Nanchang, China [†]	102.3	3,557.9	5,032.7	31	0	0	18	0	0	51	0	0
214	221	JIANGXI WATER AND HYDROPOWER CONSTR. CO. LTD., Nanchang, China	100.1	246.4	606.5	2	0	35	25	0	0	37	0	0
215	222	SMK GROUP, Ankara, Turkey	98.0	98.0	NA	39	0	0	55	0	6	0	0	0
216	245	GREENLAND INFRA. CONSTR. GROUP CO. LTD., Shanghai, China [†]	90.3	15,998.8	22,642.1	0	0	1	0	0	33	66	0	0
217	216	SALFACORP SA, Santiago, Chile [†]	90.0	1,061.0	2,009.0	47	0	0	0	0	53	0	0	0
218	207	LONG JIAN ROAD & BRIDGE CO. LTD., Harbin, China	85.1	2,653.4	2,967.2	0	0	0	0	0	0	100	0	0
219	**	HEAVY ENGINEERING INDUSTRIES & SHIPBUILDING CO., Kuwait City, Kuwait	84.0	585.8	955.5	0	0	0	0	0	100	0	0	0
220	240	ELLISDON CORP., Mississauga, Canada	82.0	8,100.0	NA	100	0	0	0	0	0	0	0	0
221	243	T N WARD CO., Ardmore, Pa., U.S.A.	80.7	449.6	450.0	100	0	0	0	0	0	0	0	0
222	**	ITD CEMENTATION INDIA LTD., Mumbai, India	79.3	1,044.3	847.2	0	0	0	0	0	0	100	0	0
223	230	TIANYUAN CONSTRUCTION GROUP CO. LTD., Linyi, China [†]	78.2	78.2	78.2	93	0	6	0	0	0	2	0	0
224	231	CONSIGLI BUILDING GROUP INC., Milford, Mass., U.S.A. [†]	77.0	3,765.0	5,052.0	100	0	0	0	0	0	0	0	0
225	215	CHINA BENGBU INT'L TECH. & ECON. COOP. LTD., Hefei City, China [†]	76.1	76.1	54.7	11	0	40	26	0	0	24	0	0
226	160	XIAN ELECTRIC ENGINEERING CO. LTD., Xi'an, China	75.0	75.0	514.4	0	0	100	0	0	0	0	0	0
227	213	HEBEI CONSTRUCTION GROUP CO. LTD., Shijiazhuang, China [†]	70.4	8,192.0	10,795.2	14	0	0	14	18	55	0	0	0
228	233	JIANGLIAN HEAVY INDUSTRY GROUP CO. LTD., Nanchang, China [†]	70.1	242.1	213.1	0	100	0	0	0	0	0	0	0
229	227	DORCE PREFABRICATED BUILDING AND CONSTRUCTION, Ankara, Turkey [†]	69.6	108.2	94.1	100	0	0	0	0	0	0	0	0
230	228	EGYPTIAN MAINTENANCE CO. (EMC), New Cairo, Egypt	65.9	318.9	387.6	0	0	0	0	0	100	0	0	0
231	**	OZKAR INSAAT SANAYI VE TICARET A.S., Ankara, Turkey	61.5	231.9	147.7	0	0	17	0	0	0	83	0	0
232	235	THE WALSH GROUP, Chicago, Ill., U.S.A.	59.5	7,690.6	7,000.5	53	0	0	0	3	0	45	0	0
233	**	ORION GROUP HOLDINGS INC., Houston, Texas, U.S.A.	59.1	796.4	727.8	0	0	0	0	0	0	100	0	0
234	**	ORKUN ULUSLARARASI NAKLIYAT IHRACAT VE TICARET, Istanbul, Turkey	59.0	59.0	91.0	47	0	0	0	0	0	53	0	0
235	218	ZHENGTAI GROUP CO. LTD., Taizhou, China	56.5	865.4	369.6	47	0	0	53	0	0	0	0	0
236	**	THE BECK GROUP, Dallas, Texas, U.S.A.	54.2	1,058.2	593.1	64	0	0	0	0	0	0	0	36
237	249	RONCELLI INC., Sterling Heights, Mich., U.S.A.	53.0	512.0	453.0	0	100	0	0	0	0	0	0	0
238	236	MATRIX SERVICE CO., Tulsa, Okla., U.S.A.	51.1	708.3	NA	0	0	0	0	0	100	0	0	0
239	232	IRCON INTERNATIONAL LTD., New Delhi, India [†]	50.9	1,228.4	212.7	0	0	0	0	0	0	100	0	0
240	194	ANHUI CONSTRUCTION ENGINEERING GROUP CO. LTD., Hefei City, China [†]	50.1	13,550.4	21,175.3	64	0	0	31	0	0	5	0	0
241	244	HERZOG ENTERPRISES INC., St. Joseph, Mo., U.S.A. [†]	49.0	1,214.0	5,368.0	0	0	0	0	0	0	100	0	0
242	241	TRAYLOR CONSTRUCTION GROUP INC., Evansville, Ind., U.S.A.	47.2	1,214.9	869.1	0	0	0	100	0	0	0	0	0
243	**	COMMERCIAL CONTRACTING CORP., Auburn Hills, Mich., U.S.A. [†]	41.8	1,167.8	602.8	0	100	0	0	0	0	0	0	0
244	**	IPS-INTEGRATED PROJECT SERVICES LLC, Blue Bell, Pa., U.S.A. [†]	35.5	899.9	1,165.1	0	0	0	0	0	100	0	0	0
245	250	ENERGOPROJEKT HOLDING PLC, Belgrade, Serbia [†]	35.4	61.9	7.0	40	0	0	0	0	0	60	0	0
246	**	DAY & ZIMMERMANN, Philadelphia, Pa., U.S.A. [†]	27.5	1,956.0	NA	0	0	100	0	0	0	0	0	0
247	**	KEPCO ENGINEERING & CONSTRUCTION CO. INC., Gimcheon-si, South Korea	26.3	40.2	19.7	0	0	100	0	0	0	0	0	0
248	248	DENNIS GROUP, Springfield, Mass., U.S.A. [†]	24.1	999.9	357.7	0	0	0	0	0	100	0	0	0
249	**	MWH CONSTRUCTORS INC., Broomfield, Colo., U.S.A. [†]	21.3	755.1	2,450.1	0	0	0	0	100	0	0	0	0
250	**	PRIMUS, Woodstock, Ga., U.S.A. [†]	20.0	656.0	518.0	100	0	0	0	0	0	0	0	0

Where To Find the Top 250

FIRM	RANK	FIRM	RANK	FIRM	RANK	FIRM	RANK
A		E		M		T	
ACCIONA	15	ECC	172	Lotte Engineering & Construction Co. Ltd.	135	Sichuan Road and Bridge (Group) Co. Ltd.	195
Afcons Infrastructure Ltd.	128	Ed. Zublin AG	99	LT Sambo Co. Ltd.	186	SICIM SpA	91
Alarco Contracting Group	178	Egyptian Maintenance Co. (EMC)	230			Sinoma International Engineering Co. Ltd.	38
Alberici-Flintco	56	Electra Ltd.	111	Maire SpA	21	Sinopec Zhongyuan Petroleum Engineering Ltd.	94
Anhui Construction Engineering Group Co. Ltd.	240	EllisDon Corp.	220	MAKYOL Insaat Sanayi Turizm ve Ticaret AS	177	Sinosteel Equipment & Engineering Co. Ltd.	74
Ant Yapi Industry & Trade Inc.	93	Energoprojekt Holding PLC	245	Mapa Insaat ve Ticaret AS	115	Skanska AB	7
APTIM	176	Eng'g for the Petroleum & Process Industries (Enppi)	98	Maslec Inc.	200	SMK Group	215
The Arab Contractors (Osman Ahmed Osman & Co.)	93	Enka Insaat ve Sanayi AS	46	Matrix Service Co.	238	Ssangyong Engineering & Construction Co. Ltd.	159
Aslan Yapi ve Ticaret AS	109	Eser Contracting	148	MBD Insaat Sanayi Ve Ticaret AS	174	STFA Construction Group	185
AtkinsRéalis	127	Esta Insaat Sanayi Lojistik ve Dis Ticaret AS	72	McDermott International	16	STO Building Group	80
Atlas Group	70			Mesa Holding Inc. Co.	210	STRABAG SE	5
B		F		Metag Group	149	Sumitomo Mitsui Construction Co. Ltd.	160
Barnard Construction Co. Inc.	203	FCC SA	27	Metallurgical Corp. of China Ltd.	37	Summa Turizm Yatirimciligi AS	192
Barton Malow Holdings LLC	209	Ferrovial	12	Michels	156		
BAUER AG	66	Fluor	22	Mohammed Abdulmohsin Al-Kharafi & Sons	100	T	
Bayburt Group	145	Fortis Construction	117	Mota-Engil	24	T N Ward Co.	221
BCM Holding	136			MWH Constructors Inc.	249	Taisei Corp.	118
Bechtel	35	G		N		Takenaka Corp.	62
The Beck Group	236	GAP INSAAT YATIRIM VE DIS TICARET AS	142	Nantong Construction Group Co. Ltd.	194	Tata Projects Ltd.	211
Beijing Construction Engineering Group Co. Ltd.	119	Ghella SpA	73	Nesma & Partners Contracting Co.	150	TAV Construction	84
Beijing Urban Construction Group Co. Ltd.	82	Gilbane Building Co.	157	Norinco International Cooperation Ltd.	58	TBEA Co. Ltd.	54
BL Harbert International	102	Graham Construction	79	Nurul Construction and Trading Co. Inc.	132	Technip Energies	25
Black & Veatch	141	Greenland Infra. Constr. Group Co. Ltd.	216	NV BESIX SA	47	Tekfen Construction and Installation Co. Inc.	143
Bonatti	67	Grupo ACS/Hochtief	1			Tepe Insaat Sanayi AS	207
Bouygues	3	Grupo Aldesa SA	126	O		Tianyuan Construction Group Co. Ltd.	223
Burns & McDonnell	158	Grupo Empresarial San Jose SA	161	Obayashi Corp.	26	Toyo Engineering Corp.	59
C		GS Engineering & Construction	92	Obrascón Huarte Lain SA	42	Traylor Construction Group Inc.	242
Caddell Construction Co. LLC	144	Gulermak	92	Offshore Oil Engineering Co. Ltd.	87	Trevi	122
Calik Enerji Sanayi ve Ticaret AS	63	H		Onur Taahhut Tasimacilik Insaat Tic. Ve Sanayi AS	166	Tutor Perini Corp.	112
Cengiz Construction Industry & Trade Co. Inc.	108	Harbin Electric International Co. Ltd.	96	Orascom Construction PLC	40		
CGCOC Group Co. Ltd.	138	Haskell	151	Orion Group Holdings Inc.	233	Urbancon Trading and Contracting WLL	41
China 15th Metallurgical Construction Group Co. Ltd.	105	Hassan Allam Holding	45	ORKUN ULUSLARARASI NAKLIYAT IHRACAT VE TICARET	234	Ustay Yapi Taahhut Ve Ticaret AS	171
China Aluminum International Eng'g Corp. Ltd.	164	Heavy Engineering Industries & Shipbuilding Co. K.S.C.	219	OZKAR INSAAT SANAYI VE TICARET A.Ş.	231	V	
China Bengbu Int'l Tech. & Econ. Coop. Ltd.	225	Hebei Construction Group Co. Ltd.	227	P		VINCI	2
China Communications Construction Group Ltd.	4	Herzog Enterprises Inc.	241	Parsons Corp.	201	W	
China Electric Power Equipment And Tech. Co. Ltd.	60	Hoffman Construction	57	PCL Construction	29	Walbridge	183
China Energy Engineering Corp. Ltd.	20	Hunan Construction Investment Group Co. Ltd.	124	Penta-Ocean Construction Co. Ltd.	76	The Walsh Group	232
China Gansu Int'l Econ. and Tech. Coop. Co. Ltd.	205	Hyundai Engineering & Construction Co. Ltd.	10	Per Aarsleff Holding A/S	69	webuild SpA	13
China General Technology (Group) Holding Co. Ltd.	78	Hyundai Engineering Co. Ltd.	23	Petro. Projects and Tech. Consult. Co. - PETROJET	107	Weiwei Int'l Economic & Technical Cooperative Co. Ltd.	116
China Geo-Engineering Corp.	106			POLAT YOL YAPI SAN. VE TIC. AS	152	Worley Ltd.	52
China Henan Int'l Cooperation Group Co. Ltd.	97	I		PORR AG	33	X	
China Jiangsu Int'l Econ. and Tech. Coop. Group Ltd.	130	IC Ictas Insaat Sanayi Ve Ticaret AS	173	POSCO Eco & Challenge	101	Xian Electric Engineering Co. Ltd.	226
China Jiangxi Int'l Econ. and Tech. Coop. Co. Ltd.	71	ICM SpA	193	Power Construction Corp. of China	8	XPCC Construction & Engineering (Group) Co. Ltd.	110
China National Aero-Technology Int'l Eng'g Corp.	167	ILK Construction	147	Primus	250	Y	
China National Chemical Eng'g Group Corp. Ltd.	17	Impresa Pizzarotti & C. SpA	120	Q		Yanjiang Group Co. Ltd.	114
China National Machinery Industry Corp.	43	IPS-Integrated Project Services LLC	244	Qingjian Group Co. Ltd.	86	Yapi Merkezi Insaat Ve Sanayi AS	103
China Nerin Engineering Co. Ltd.	206	Iron International Ltd.	239	R		YDA Insaat Sanayi ve Ticaret Anonim Sirketi	190
China Nonferrous Metal Ind. For. Eng'g and Constr.	104	Iris Insaat Turizm Sanayi Ve Ticaret AS	202	RailWorks	170	Yuksel Insaat AS	179
China Nuclear Eng'g & Constr. Corp. Ltd.	123	ITD Cementation India Ltd.	222	Ramboll Group	204	Yunnan Const. and Invest. Holding Grp. Co. Ltd.	140
China Petroleum Engineering Co. Ltd.	36	ITINERA SpA	64	Renaissance Construction	50	Z	
China Railway Construction Corp. Ltd.	9	J		Roncellini Inc.	237	ZAFER TAAHHUT INSAAT VE TICARET AS	212
China Railway Group Ltd.	14	Jan De Nul Group (Sofidra SA)	30	Royal Boskalis BV	31	Zhejiang Communications Constr. Group Co. Ltd.	197
China State Construction Engineering Corp. Ltd.	6	JGC Holdings Corp.	28	S		Zhejiang Construction Investment Group Co. Ltd.	77
China Triumph International Engineering Co. Ltd.	199	Jianglian Heavy Industry Group Co. Ltd.	228	Sacyr	34	Zhengtai Group Co. Ltd.	235
China Wu Yi Co. Ltd.	154	Jiangsu Provincial Construction Group Co. Ltd.	165	SADE - CGTH	162	Zhongding International Engineering Co. Ltd.	121
Chiyoda Corp.	44	Jiangsu Tongzhou No.4 Constr. Group Co. Ltd.	175	Salcef Group SpA	189	Zhongmei Engineering Group Ltd.	89
Chongqing International Construction Corp.	196	Jiangsu Zhongnan Construction Industry Group Co. Ltd.	187	Salce Corp SA	217	Zhongtian Construction Group Co. Ltd.	198
CITIC Construction Co. Ltd.	85	Jiangxi Construction Engineering (Group) Corp. Ltd.	213	Samsung C&T Corp.	19	Zhongyifeng Construction Group Co. Ltd.	184
Combined Group Contracting Co. (K.S.C)	180	Jiangxi Water and Hydropower Constr. Co. Ltd.	214	Samsung E&A Co. Ltd.	32		
Commercial Contracting Corp.	243	K		Sembol Uluslararası Yatirim Tarim Peyzaj Insaat	146		
COMSA Corporación	155	Kajima Corp.	18	Sener Grupo de Ingenieria SA	163		
CONCORD for Eng'g & Contracting	153	Kalyon Insaat Sanayi ve Ticaret AS	131	Shaanxi Construction Eng'g Holding Group Co. Ltd.	133		
Consigli Building Group Inc.	224	KEPCO Engineering & Construction Co. Inc.	247	Shandong Electric Power Eng'g Consulting	181		
Consolidated Contractors Group	48	Kiewit Corp.	65	Shandong Hi-Speed Group Co. Ltd.	51		
Contracting and Trading Co. (C.A.T.)	81	Kinden Corp.	139	Shandong Zijian Construction Group Co. Ltd.	169		
CTCI Corp.	53	Kolin Insaat Turizm Sanayi ve Ticaret AS	129	Shanghai Construction Group Co. Ltd.	137		
D		KUZU Group	113	Shanghai Electric Group Co. Ltd.	134		
Daewoo Engineering and Construction	55	L		Shanghai Urban Construction (Group) Co. Ltd.	95		
Danieli & C. O.M. SpA	39	Larsen & Toubro Ltd.	11	Shanxi Construction Investment Group Co. Ltd.	125		
Day & Zimmermann	246	LIMAK INSAAT SANAYI VE TICARET AS	61	Shapoorji Pallonji & Co. Private Ltd.	68		
Dekinsan Grup Insaat AS	191	Long Jian Road & Bridge Co. Ltd.	218	Shenyang Yuanda Aluminum Indus. Eng'g Co. Ltd.	182		
Denniss Group	248	Longxin Construction Group Co. Ltd.	168	Shimizu Corp.	75		
DL E&C Co. Ltd.	90						
Dogus Insaat Ve Ticaret AS	208						
Dongfang Electric Corp.	83						
Dorce Prefabricated Building and Construction	229						
DPR Construction	188						

RANK 2025	2024	FIRM	2024 REVENUE \$ MIL.		2024 NEW CONTRACTS \$ MIL.	GENERAL BUILDING	MANUFACTURING	POWER	WATER SUPPLY	SEWER / WASTE	INDUS. / PETROLEUM	TRANSPORTATION	HAZARDOUS WASTE	TELECOM
			TOTAL	INT'L										
1	1	CHINA STATE CONSTRUCTION ENGINEERING CORP. LTD., Beijing, China [†]	269,382.4	15,101.8	573,655.6	63	6	3	2	2	3	18	1	0
2	2	CHINA RAILWAY GROUP LTD., Beijing, China [†]	162,926.2	7,383.9	381,254.5	35	0	0	3	0	0	60	0	0
3	3	CHINA RAILWAY CONSTRUCTION CORP. LTD., Beijing, China [†]	150,595.0	10,000.0	426,327.0	44	0	6	4	0	0	33	0	0
4	4	CHINA COMMUNICATIONS CONSTRUCTION GROUP LTD., Beijing, China [†]	136,056.7	26,102.5	370,080.2	42	4	0	2	1	0	46	0	0
5	6	VINCI, Nanterre, France [†]	78,409.0	45,230.0	71,699.0	7	0	18	2	0	4	35	1	11
6	7	POWER CONSTRUCTION CORP. OF CHINA, Beijing, China [†]	75,012.5	12,233.9	197,341.3	12	0	50	15	2	1	15	0	0
7	5	METALLURGICAL CORP. OF CHINA LTD., Beijing, China [†]	69,947.0	3,127.3	171,847.0	49	4	2	1	2	25	13	1	0
8	8	SHANGHAI CONSTRUCTION GROUP CO. LTD., Shanghai, China	57,043.0	430.9	54,628.3	77	1	0	2	3	2	14	0	0
9	10	GRUPO ACS/HOCHTIEF, Madrid, Spain [†]	51,032.0	46,716.5	53,294.8	30	5	4	1	1	2	34	0	9
10	9	BOUYGUES, Paris, France [†]	50,430.0	31,081.0	50,297.0	36	2	8	0	0	3	41	0	4
11	11	CHINA ENERGY ENGINEERING CORP. LTD., Beijing, China [†]	42,655.1	6,066.8	230,144.6	7	1	65	3	1	3	15	0	0
12	13	BEIJING URBAN CONSTRUCTION GROUP CO. LTD., Beijing, China [†]	31,211.6	868.7	40,161.3	56	2	0	9	4	7	15	2	3
13	14	SHANXI CONSTRUCTION INVESTMENT GROUP CO. LTD., Taiyuan, China [†]	31,179.3	464.7	54,778.2	49	1	6	3	2	6	8	0	0
14	15	CHINA NATIONAL CHEMICAL ENG'G GROUP CORP. LTD., Beijing, China [†]	28,589.9	6,680.1	64,830.0	5	0	1	0	2	91	1	0	0
15	12	SHAANXI CONSTRUCTION ENG'G HOLDING GROUP CO. LTD., Xian, China [†]	27,846.6	450.4	56,252.2	75	0	3	0	1	7	9	0	0
16	16	HYUNDAI ENGINEERING & CONSTRUCTION CO. LTD., Seoul, South Korea [†]	24,242.2	9,850.3	22,381.6	49	22	4	0	0	17	7	0	1
17	20	LARSEN & TOUBRO LTD., Mumbai, India [†]	23,353.9	9,361.0	35,925.8	9	8	30	7	2	26	18	0	1
18	18	STRABAG SE, Vienna, Austria [†]	20,789.9	17,702.6	22,739.7	34	0	2	1	3	6	50	0	1
19	**	HUNAN CONSTRUCTION INVESTMENT GROUP CO. LTD., Changsha, China [†]	19,623.9	473.7	41,849.4	64	0	5	4	0	0	27	0	0
20	22	BEIJING CONSTRUCTION ENGINEERING GROUP CO. LTD., Beijing, China [†]	18,493.5	507.7	34,166.0	52	1	3	5	5	1	34	0	0
21	24	KAJIMA CORP., Tokyo, Japan [†]	17,652.6	6,524.6	18,470.0	49	19	4	2	2	2	11	0	3
22	17	GREENLAND INFRA. CONSTR. GROUP CO. LTD., Shanghai, China [†]	15,998.8	90.3	22,642.1	69	4	2	1	0	5	18	0	0
23	32	BECHTEL, Reston, Va., U.S.A. [†]	15,941.0	3,694.0	4,798.0	0	10	16	0	0	52	10	12	1
24	25	OBAYASHI CORP., Tokyo, Japan [†]	15,869.9	4,791.6	20,244.0	48	14	2	3	6	5	16	1	4
25	23	CHINA NUCLEAR ENG'G & CONSTR. CORP. LTD., Shanghai, China [†]	15,862.1	476.1	22,896.9	50	0	39	1	1	6	0	0	0
26	28	SKANSKA AB, Stockholm, Sweden [†]	15,063.3	12,631.1	19,664.8	42	4	1	2	1	5	36	0	7
27	30	KIEWIT CORP., Omaha, Neb., U.S.A. [†]	14,036.9	1,244.5	16,837.0	7	0	31	8	7	13	33	0	1
28	31	ANHUI CONSTRUCTION ENGINEERING GROUP CO. LTD., Hefei City, China [†]	13,550.4	50.1	21,175.3	34	4	0	11	0	0	51	0	0
29	29	TBEA CO. LTD., Changji, China [†]	13,479.8	1,681.5	6,435.5	6	0	86	0	0	7	1	0	0
30	42	TAISEI CORP., Tokyo, Japan [†]	13,396.0	512.0	15,205.0	54	14	1	1	3	0	20	0	0
31	27	SAMSUNG C&T CORP., Seoul, South Korea	13,343.0	6,522.0	13,114.0	13	63	12	0	0	4	7	0	0
32	38	THE WHITING-TURNER CONTRACTING CO., Baltimore, Md., U.S.A.	13,311.8	NA	16,500.0	70	3	0	0	0	5	2	0	19
33	43	CHINA PETROLEUM ENGINEERING CO. LTD., Beijing, China [†]	12,956.2	3,533.3	17,166.7	0	0	1	1	2	95	0	0	1
34	41	WEBUILD SPA, Rozzano, Italy [†]	12,943.1	8,706.3	13,178.5	6	0	0	19	2	4	66	0	0
35	33	SHANDONG HI-SPEED GROUP CO. LTD., Jinan, China [†]	12,582.3	1,857.7	16,814.3	14	1	0	3	1	1	71	0	0
36	26	ZHEJIANG CONSTRUCTION INVESTMENT GROUP CO. LTD., Hangzhou, China [†]	12,522.1	973.1	15,026.3	69	2	9	2	2	5	8	0	3
37	35	MASTEC INC., Coral Gables, Fla., U.S.A. [†]	12,303.5	147.7	14,262.2	0	0	45	1	2	19	9	0	23
38	39	STO BUILDING GROUP, New York, N.Y., U.S.A. [†]	12,038.0	915.0	17,844.0	85	0	0	0	0	4	0	0	11
39	56	SICHUAN ROAD AND BRIDGE (GROUP) CO. LTD., Chengdu, China [†]	11,775.0	153.8	5,069.5	11	0	0	1	0	0	86	0	0
40	36	SHIMIZU CORP., Tokyo, Japan [†]	11,317.2	993.3	10,524.1	45	9	2	1	0	7	10	2	6
41	50	FLUOR, Irving, Texas, U.S.A. [†]	11,131.4	5,810.1	14,649.0	8	6	2	0	0	62	12	6	0
42	49	DPR CONSTRUCTION, Redwood City, Calif., U.S.A. [†]	10,839.8	170.2	11,641.7	42	5	0	0	0	19	0	0	34
43	47	HYUNDAI ENGINEERING CO. LTD., Seoul, South Korea	10,821.6	5,480.1	9,450.4	32	42	3	0	0	19	3	0	0
44	51	DONGFANG ELECTRIC CORP., Chengdu, China [†]	10,120.0	860.0	14,638.8	0	0	99	0	0	1	0	0	0
45	37	SHANGHAI URBAN CONSTRUCTION (GROUP) CO. LTD, Shanghai, China [†]	10,002.1	710.2	14,462.8	6	0	5	10	0	0	77	0	0
46	48	FCC SA, Madrid, Spain [†]	9,424.3	4,782.5	3,090.8	5	0	2	19	48	0	23	0	1
47	52	FERROVIAL, Amsterdam, Netherlands	9,187.1	9,187.1	8,039.8	11	0	6	2	4	0	76	0	1
48	44	TAKENAKA CORP., Osaka, Japan [†]	9,164.0	1,286.0	8,485.0	69	26	0	0	0	0	3	0	0
49	45	GS ENGINEERING & CONSTRUCTION, Seoul, South Korea [†]	9,043.0	2,008.9	14,595.2	75	4	1	5	0	3	8	0	0
50	59	MCDERMOTT INTERNATIONAL, Houston, Texas, U.S.A. [†]	8,911.0	6,816.0	8,474.0	0	0	0	0	0	100	0	0	0

RANK 2025	2024	FIRM	2024 REVENUE \$ MIL.		2024 NEW CONTRACTS \$ MIL.	GENERAL BUILDING	MANUFACTURING	POWER	WATER SUPPLY	SEWER / WASTE	INDUS. / PETROLEUM	TRANSPORTATION	HAZARDOUS WASTE	TELECOM
			TOTAL	INT'L										
51	40	CHINA NATIONAL MACHINERY INDUSTRY CORP., Beijing, China [†]	8,831.4	2,774.0	14,814.6	25	29	16	2	4	18	2	0	0
52	64	ACCIONA, Madrid, Spain	8,775.0	7,050.0	NA	27	0	9	15	0	0	49	0	0
53	87	HITT CONTRACTING, Falls Church, Va., U.S.A.	8,658.4	0.0	11,804.5	22	0	0	0	0	0	0	0	78
54	61	PCL CONSTRUCTION, Denver, Colo., U.S.A. [†]	8,288.6	4,262.8	12,234.3	61	0	11	8	2	8	8	0	1
55	57	HEBEI CONSTRUCTION GROUP CO. LTD., Shijiazhuang, China [†]	8,192.0	70.4	10,795.2	51	2	4	10	8	19	3	2	0
56	65	HENSEL PHELPS, Greeley, Colo., U.S.A.	8,153.3	0.0	8,122.8	43	4	0	0	3	0	32	0	17
57	53	QINGJIAN GROUP CO. LTD., Qingdao, China [†]	8,144.1	800.4	9,379.8	83	0	0	1	2	11	3	0	0
58	72	ELLISDON CORP., Mississauga, Canada	8,100.0	82.0	NA	100	0	0	0	0	0	0	0	0
59	67	AECOM, Dallas, Texas, U.S.A.	8,093.9	1.1	1,355.0	65	0	2	0	0	0	26	0	7
60	93	HOLDER CONSTRUCTION, Atlanta, Ga., U.S.A.	8,077.0	0.0	10,005.0	5	0	0	0	0	0	12	0	83
61	68	THE WALSH GROUP, Chicago, Ill., U.S.A.	7,690.6	59.5	7,000.5	23	0	0	8	10	0	43	0	16
62	63	GILBANE BUILDING CO., Providence, R.I., U.S.A. [†]	7,468.9	279.7	10,068.9	81	7	0	0	0	8	3	0	2
63	73	JE DUNN CONSTRUCTION CO., Kansas City, Mo., U.S.A.	7,428.0	0.0	9,550.0	59	11	0	0	0	2	3	0	24
64	54	DAEWOO ENGINEERING AND CONSTRUCTION, Seoul, South Korea [†]	7,343.4	1,648.4	4,793.2	63	0	0	0	0	9	17	1	0
65	55	ZHONGTIAN CONSTRUCTION GROUP CO. LTD., Hangzhou, China	7,252.7	151.0	6,208.6	95	0	0	0	0	2	3	0	0
66	70	CLARK GROUP, McLean, Va., U.S.A.	7,020.7	0.0	9,874.7	59	0	1	1	3	0	31	0	7
67	62	PORR AG, Vienna, Austria	7,016.8	3,807.3	7,119.8	33	0	0	0	0	0	67	0	0
68	78	MCCARTHY HOLDINGS INC., St. Louis, Mo., U.S.A. [†]	6,980.8	0.0	9,849.5	59	0	20	0	5	2	5	0	9
69	83	CLAYCO, Chicago, Ill., U.S.A. [†]	6,840.0	0.0	8,900.0	20	21	3	0	0	8	0	0	48
70	69	JIANGSU PROVINCIAL CONSTRUCTION GROUP CO. LTD., Nanjing, China [†]	6,803.3	242.5	5,298.7	56	9	0	5	2	3	25	0	0
71	76	ZHEJIANG COMMUNICATIONS CONSTR. GROUP CO. LTD., Hangzhou, China [†]	6,750.5	153.1	9,981.9	2	0	0	0	0	0	98	0	0
72	60	POSCO ECO & CHALLENGE, Incheon, South Korea [†]	6,736.2	667.5	8,168.3	55	0	4	0	2	24	11	0	2
73	58	SAMSUNG E&A CO. LTD., Seoul, South Korea [†]	6,708.0	3,854.7	10,568.3	0	22	0	4	16	58	0	0	0
74	88	MORTENSON, Minneapolis, Minn., U.S.A. [†]	6,692.4	0.0	9,078.3	28	4	41	0	0	0	1	0	26
75	75	SINOMA INTERNATIONAL ENGINEERING CO. LTD., Beijing, China [†]	6,447.3	3,126.8	8,908.6	2	87	1	0	0	1	0	6	0
76	79	MOTA-ENGIL, Porto, Portugal [†]	6,432.0	5,394.0	8,942.0	11	0	2	4	10	3	63	0	0
77	82	BRASFIELD & GORRIE, Birmingham, Ala., U.S.A.	6,367.5	0.0	7,117.4	61	7	1	1	2	3	2	0	23
78	98	MAIRE SPA, Rome, Italy [†]	6,130.0	5,868.0	3,661.0	1	0	1	0	0	100	0	0	0
79	80	WALBRIDGE, Detroit, Mich., U.S.A.	6,100.0	181.6	6,049.3	3	71	1	0	0	1	0	0	24
80	95	ZHONGYIFENG CONSTRUCTION GROUP CO. LTD., Suzhou, China	6,046.8	180.9	5,947.8	83	3	0	2	3	0	9	0	0
81	89	ZACHRY GROUP, San Antonio, Texas, U.S.A. [†]	5,932.5	0.0	421.9	0	0	9	0	0	91	0	0	0
82	91	LOTTE ENGINEERING & CONSTRUCTION CO. LTD., Seoul, South Korea	5,764.0	442.0	NA	71	0	4	0	1	17	8	0	0
83	84	LONGXIN CONSTRUCTION GROUP CO. LTD., Nantong, China	5,712.1	231.5	2,805.7	96	0	0	0	0	0	1	0	2
84	97	JGC HOLDINGS CORP., Yokohama, Japan [†]	5,604.0	4,406.0	6,590.0	7	0	9	0	0	84	0	0	0
85	85	HOFFMAN CONSTRUCTION, Lake Oswego, Ore., U.S.A.	5,382.0	1,477.0	3,100.0	8	87	0	1	1	0	4	0	0
86	92	THE YATES COS. INC., Philadelphia, Miss., U.S.A. [†]	5,370.1	0.0	3,899.9	25	60	0	0	0	10	4	0	1
87	90	XPCC CONSTRUCTION & ENGINEERING (GROUP) CO. LTD., Urumqi, China [†]	5,346.5	586.2	6,555.4	34	0	7	1	1	1	55	0	0
88	86	SUFFOLK CONSTRUCTION CO. INC., Boston, Mass., U.S.A. [†]	5,330.4	0.0	5,767.1	86	0	0	0	0	0	6	0	8
89	94	SACYR, Madrid, Spain [†]	5,268.1	3,805.3	3,611.0	18	0	2	7	0	1	72	0	0
90	71	ARCO CONSTRUCTION COS., St. Louis, Mo., U.S.A.	5,196.9	10.7	647.6	88	11	0	0	0	1	0	0	0
91	106	TECHNIP ENERGIES, Nanterre, France [†]	5,133.0	5,133.0	7,406.3	0	0	1	0	0	99	0	0	0
92	107	KINDEN CORP., Chiyoda-ku, Japan [†]	5,062.0	426.0	5,357.0	23	26	14	0	0	0	11	0	6
93	110	SWINERTON INC., Concord, Calif., U.S.A.	4,848.1	0.0	6,100.0	87	0	3	0	0	0	8	0	2
94	101	AUSTIN INDUSTRIES, Dallas, Texas, U.S.A.	4,843.9	0.0	7,900.0	16	52	0	0	0	11	21	0	0
95	**	ED. ZUBLIN AG, Stuttgart, Germany [†]	4,772.1	696.9	NA	69	0	1	0	1	0	13	0	0
96	99	BALFOUR BEATTY US, Dallas, Texas, U.S.A. [†]	4,768.5	0.0	6,122.8	83	0	0	1	0	0	15	0	0
97	100	ROYAL BOSKALIS BV, Papendrecht, Netherlands [†]	4,725.0	4,047.0	4,469.0	0	0	26	0	0	25	45	0	0
98	112	URBACON TRADING AND CONTRACTING WLL, Doha, Qatar [†]	4,565.3	3,014.6	2,848.5	70	11	14	0	0	0	5	0	0
99	**	NESMA & PARTNERS CONTRACTING CO., Al Khobar, Saudi Arabia [†]	4,537.5	350.3	6,669.8	69	0	0	0	0	25	6	0	0
100	96	TUTOR PERINI CORP., Sylmar, Calif., U.S.A. [†]	4,506.3	583.4	12,842.4	51	0	0	0	0	0	49	0	0

RANK 2025	2024	FIRM	2024 REVENUE \$ MIL.		2024 NEW CONTRACTS \$ MIL.	GENERAL BUILDING	MANUFACTURING	POWER	WATER SUPPLY	SEWER / WASTE	INDUS. / PETROLEUM	TRANSPORTATION	HAZARDOUS WASTE	TELECOM
			TOTAL	INT'L										
101	113	ALBERICI-FLINTCO, St. Louis, Mo., U.S.A.†	4,452.4	1,479.2	5,551.2	47	26	1	4	7	10	5	0	0
102	74	BARTON MALOW HOLDINGS LLC, Southfield, Mich., U.S.A.†	4,449.5	107.7	1,680.8	37	54	8	0	0	0	0	0	0
103	111	PENTA-OCEAN CONSTRUCTION CO. LTD., Tokyo, Japan†	4,357.2	976.1	4,238.1	43	1	1	4	12	3	35	2	0
104	108	OFFSHORE OIL ENGINEERING CO. LTD., Tianjin, China†	4,270.6	794.1	4,240.6	0	0	0	0	0	100	0	0	0
105	124	JAN DE NUL GROUP (SOFIDRA SA), Capellen, Luxembourg†	4,167.4	4,166.9	9,946.9	9	0	0	0	3	15	12	0	0
106	120	GRAY, Lexington, Ky., U.S.A.†	4,154.2	15.1	6,341.2	3	42	0	0	0	25	0	0	30
107	105	MICHELS, Brownsville, Wis., U.S.A.†	4,078.6	285.3	5,137.0	9	0	43	7	3	24	10	0	3
108	119	GRANITE CONSTRUCTION, Watsonville, Calif., U.S.A.†	4,007.6	0.0	2,430.1	9	0	3	10	3	0	68	0	0
109	109	DL E&C CO. LTD., Seoul, South Korea†	3,940.2	747.9	4,398.0	51	0	3	0	0	32	14	0	0
110	114	SHAPOORJI PALLONJI & CO. PRIVATE LTD., Mumbai, India†	3,938.4	1,175.9	NA	33	10	8	2	0	2	45	0	0
111	122	OBRASCÓN HUARTE LAÍN SA, Madrid, Spain	3,905.9	2,894.5	4,586.9	15	0	7	11	3	3	61	0	0
112	**	POMERLEAU INC., Saint-Georges, Canada†	3,841.0	6.0	5,878.0	81	0	9	1	0	0	9	0	0
113	129	CONSIGLI BUILDING GROUP INC., Milford, Mass., U.S.A.†	3,765.0	77.0	5,052.0	100	0	0	0	0	0	0	0	0
114	127	MOSS, Fort Lauderdale, Fla., U.S.A.	3,709.6	0.0	4,821.6	41	0	58	0	0	0	1	0	0
115	132	RENAISSANCE CONSTRUCTION, Ankara, Turkey†	3,582.5	1,985.1	6,146.0	57	1	5	0	0	7	29	0	0
116	81	JIANGXI CONSTRUCTION ENG'G (GROUP) CORP. LTD., Nanchang, China†	3,557.9	102.3	5,032.7	80	0	1	1	5	2	10	0	0
117	116	BURNS & MCDONNELL, Kansas City, Mo., U.S.A.†	3,511.4	277.4	NA	2	4	53	0	1	33	4	1	1
118	123	ELECTRA LTD., Ramat Gan, Israel†	3,500.5	584.6	3,847.5	70	0	5	1	2	0	20	0	0
119	126	CTCI CORP., Taipei, Taiwan†	3,469.6	1,698.9	3,521.3	0	29	19	0	2	41	1	0	0
120	128	RYAN COS. US INC., Minneapolis, Minn., U.S.A.	3,449.0	0.0	3,070.6	68	0	0	0	0	4	0	0	27
121	77	JIANGSU ZHONGNAN CONSTRUCTION INDUSTRY GROUP, Nantong, China†	3,412.6	172.6	3,313.5	100	0	0	0	0	0	0	0	0
122	103	CHINA RAILWAY DESIGN CORP., Tianjin, China†	3,309.1	0.0	2,249.6	0	0	0	0	0	0	100	0	0
123	139	DANIELI & C. O.M. SPA, Buttrio, Italy†	3,283.0	3,119.0	2,497.0	0	0	0	0	0	100	0	0	0
124	135	PER AARSLEFF HOLDING A/S, Viby J, Denmark†	3,222.8	1,161.3	3,533.5	25	25	4	1	11	1	32	0	1
125	138	TURNER INDUSTRIES GROUP LLC, Baton Rouge, La., U.S.A.†	3,214.8	0.0	608.0	0	0	1	0	0	98	0	1	0
126	130	GRAHAM CONSTRUCTION, Calgary, Canada†	3,176.0	935.0	930.0	42	8	5	1	10	20	14	0	0
127	125	ORASCOM CONSTRUCTION PLC, Dubai, U.A.E.†	3,115.4	3,031.0	2,990.6	26	4	5	6	1	8	29	0	21
128	136	BLACK & VEATCH, Overland Park, Kan., U.S.A.†	3,115.4	404.9	1,408.9	0	0	79	1	3	10	0	0	7
129	150	SUNDT CONSTRUCTION INC., Tempe, Ariz., U.S.A.	3,090.6	0.0	4,225.2	14	14	18	6	22	0	13	0	13
130	**	CHIYODA CORP., Yokohama, Japan†	3,046.5	2,367.8	1,408.4	0	0	0	0	0	100	0	0	0
131	180	IC ICTAS INSAAT SANAYI VE TICARET AS, Istanbul, Turkey†	3,029.6	218.8	463.6	0	0	80	0	0	6	14	0	0
132	**	PERFORMANCE CONTRACTORS INC., Baton Rouge, La., U.S.A.	3,002.0	0.0	2,207.0	0	7	2	0	0	91	0	0	0
133	141	BAYBURT GROUP, Ankara, Turkey†	2,950.8	380.2	1,617.4	0	0	0	0	0	0	100	0	0
134	143	BIG-D CONSTRUCTION, Salt Lake City, Utah, U.S.A.†	2,923.0	0.0	3,149.0	61	0	0	0	1	8	11	0	15
135	147	THE KOKOSING GROUP OF COS., Westerville, Ohio, U.S.A.†	2,878.2	0.0	2,520.1	10	25	2	3	8	5	40	0	2
136	**	CHINA GENERAL TECHNOLOGY (GROUP) HOLDING CO. LTD., Beijing, China†	2,839.8	944.2	3,392.4	67	0	14	3	0	2	12	0	3
137	134	SHANDONG ELECTRIC POWER ENG'G CONSULTING, Jian, China†	2,683.5	184.2	57.0	0	0	100	0	0	0	0	0	0
138	144	LONG JIAN ROAD & BRIDGE CO. LTD., Harbin, China	2,653.4	85.1	2,967.2	0	0	0	0	0	0	100	0	0
139	**	MACE, London, U.K.†	2,626.0	0.0	454.0	85	0	0	0	0	0	15	0	0
140	161	CROSSLAND CONSTRUCTION CO. INC., Columbus, Kan., U.S.A.	2,611.0	0.0	2,598.0	82	2	1	4	5	0	6	0	0
141	145	CHINA ALUMINUM INTERNATIONAL ENG'G CORP. LTD., Beijing, China†	2,588.8	246.4	4,328.5	24	4	3	0	0	51	10	0	0
142	163	ROBINS & MORTON, Birmingham, Ala., U.S.A.	2,545.6	0.0	2,400.0	99	0	0	0	0	0	1	0	0
143	**	NV BESIX SA, Brussels, Belgium†	2,447.3	2,062.4	4,598.1	53	0	4	0	0	0	30	0	6
144	**	EXYTE AMERICAS HOLDING INC., Richardson, Texas, U.S.A.†	2,399.0	0.0	3,842.8	0	97	0	0	0	3	0	0	0
145	156	SHANDONG ZIJIAN CONSTRUCTION GROUP CO. LTD., Zibo, China	2,398.3	231.2	1,801.7	12	3	22	3	42	12	1	1	3
146	160	F.A. WILHELM CONSTRUCTION CO. INC., Indianapolis, Ind., U.S.A.†	2,384.0	0.0	1,000.0	77	15	1	0	4	1	2	0	0
147	118	CHINA WU YI CO. LTD., Fuzhou, China†	2,363.7	328.7	2,612.1	74	2	0	0	3	1	19	0	0
148	155	JIANGSU TONGZHOU NO.4 CONSTR. GROUP CO. LTD., Nantong, China	2,344.3	202.1	611.8	100	0	0	0	0	0	0	0	0
149	164	EVANS GENERAL CONTRACTORS, Alpharetta, Ga., U.S.A.	2,300.0	0.0	2,300.0	48	41	0	0	0	0	0	0	7
150	169	ITINERA SPA, Tortona, Italy†	2,264.9	1,258.4	1,163.6	14	0	0	0	0	0	84	0	0

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			TOTAL	INT'L										
151	162	ENKA INSAAT VE SANAYI AS, Istanbul, Turkey†	2,253.5	2,079.0	2,980.1	25	0	22	0	0	36	14	0	0
152	183	FORTIS CONSTRUCTION, Portland, Ore., U.S.A.	2,243.9	516.1	3,782.9	12	0	0	0	0	0	0	0	88
153	159	CLUNE CONSTRUCTION, Chicago, Ill., U.S.A.	2,238.0	0.0	3,464.0	42	0	0	0	0	0	1	0	57
154	181	HASKELL, Jacksonville, Fla., U.S.A.†	2,194.3	346.0	NA	19	9	0	0	16	50	0	0	6
155	152	CITIC CONSTRUCTION CO. LTD., Beijing, China	2,176.3	802.9	3,468.5	69	1	0	2	0	0	1	0	0
156	117	SINOSTEEL EQUIPMENT & ENGINEERING CO. LTD., Beijing, China	2,174.8	1,000.4	2,035.4	0	0	0	0	0	100	0	0	0
157	148	HASSAN ALLAM HOLDING, Amsterdam, Netherlands†	2,158.4	2,158.4	2,248.4	42	2	15	9	12	2	19	0	0
158	153	SUMITOMO MITSUI CONSTRUCTION CO. LTD., Chuo-ku, Japan†	2,138.4	264.2	1,403.1	47	10	0	2	0	5	37	0	0
159	137	VELESSTROY LLC, Moscow, Russia	2,137.0	0.0	1,587.0	2	0	0	0	0	98	0	0	0
160	184	KOLIN INSAAT TURIZM SANAYI VE TICARET AS, Ankara, Turkey	2,114.7	462.0	2,631.7	16	0	2	5	0	5	43	0	19
161	173	BI GROUP, Astana, Kazakhstan†	2,087.0	0.0	1,383.0	82	0	0	2	0	2	7	0	0
162	142	YANJIAN GROUP CO. LTD., Yantai, China†	2,082.8	541.7	2,675.6	70	4	2	0	1	8	12	0	0
163	149	PETRO. PROJECTS AND TECH. CONSULT. CO. - PETROJET, New Cairo, Egypt	2,074.4	620.0	2,383.0	2	6	0	13	0	72	4	0	0
164	190	SHAWMUT DESIGN AND CONSTRUCTION, Boston, Mass., U.S.A.	2,065.9	0.0	1,824.0	100	0	0	0	0	0	0	0	0
165	158	TATA PROJECTS LTD., Mumbai, India†	2,043.3	105.3	1,751.9	13	12	16	3	0	14	39	0	3
166	177	CORE CONSTRUCTION GROUP, Frisco, Texas, U.S.A.	2,042.8	0.0	NA	100	0	0	0	0	0	0	0	0
167	206	CONSOLIDATED CONTRACTORS GROUP, Athens, Greece†	2,036.0	2,036.0	1,200.0	14	0	11	0	1	49	19	0	0
168	170	AMES CONSTRUCTION INC., Burnsville, Minn., U.S.A.	2,005.2	0.0	1,832.8	0	9	3	9	0	0	57	1	5
169	174	GARNEY HOLDING CO., North Kansas City, Mo., U.S.A.†	1,988.0	0.0	2,008.0	0	0	0	57	43	0	0	0	0
170	157	THE ARAB CONTRACTORS (OSMAN AHMED OSMAN & CO.), Cairo, Egypt†	1,961.9	727.8	2,249.0	14	0	20	9	7	2	48	0	0
171	215	DAY & ZIMMERMANN, Philadelphia, Pa., U.S.A.†	1,956.0	27.5	NA	2	18	78	0	0	3	0	0	0
172	171	CHINA JIANGSU INT'L ECON. AND TECH. COOP. GROUP LTD., Nanjing, China†	1,911.5	460.2	2,128.7	82	0	1	1	0	0	3	0	0
173	**	SOLV ENERGY, San Diego, Calif., U.S.A.†	1,892.0	0.0	2,575.0	0	0	100	0	0	0	0	0	0
174	179	J.T. MAGEN & CO. INC., New York, N.Y., U.S.A.	1,888.0	0.0	3,356.0	69	0	0	0	0	0	0	0	31
175	182	TOYO ENGINEERING CORP., Chiba-shi, Chiba, Japan	1,859.8	1,424.9	1,591.4	0	0	17	0	0	75	0	0	0
176	197	CONSTRUCTION PARTNERS INC., Dothan, Ala., U.S.A.†	1,823.9	0.0	1,892.0	0	0	0	0	0	0	100	0	0
177	187	E. E. REED CONSTRUCTION, Sugar Land, Texas, U.S.A.†	1,823.0	0.0	2,545.0	100	0	0	0	0	0	0	0	0
178	199	OKLAND CONSTRUCTION, Salt Lake City, Utah, U.S.A.†	1,815.0	0.0	2,347.0	80	19	0	0	0	0	0	0	1
179	178	MANHATTAN CONSTRUCTION GROUP, Tulsa, Okla., U.S.A.†	1,801.8	2.2	2,401.7	68	0	0	0	0	2	25	0	5
180	195	WORLEY LTD., Sydney, NSW, Australia	1,801.7	1,801.7	2,356.0	5	0	17	0	0	68	0	0	0
181	168	HARVEY CLEARY, Houston, Texas, U.S.A.	1,782.0	0.0	1,830.0	100	0	0	0	0	0	0	0	0
182	**	ARISTEO CONSTRUCTION CO., Livonia, Mich., U.S.A.	1,748.1	0.0	NA	1	98	1	0	0	0	0	0	0
183	185	MIRON CONSTRUCTION CO. INC., Neenah, Wis., U.S.A.	1,746.3	0.0	1,350.0	56	1	5	1	1	34	2	0	0
184	203	THE CHRISTMAN CO., Lansing, Mich., U.S.A.†	1,731.0	0.0	2,386.0	88	4	0	0	2	0	3	0	3
185	202	THE RUDOLPH LIBBE GROUP, Walbridge, Ohio, U.S.A.†	1,731.0	0.0	857.0	3	85	1	0	0	8	0	0	0
186	186	SINOPEC ZHONGYUAN PETROLEUM ENGINEERING LTD., Puyang City, China†	1,669.1	713.3	1,279.7	0	0	0	0	0	100	0	0	0
187	172	PEPPER CONSTRUCTION, Chicago, Ill., U.S.A.†	1,649.1	0.0	1,558.0	91	0	3	0	0	0	0	0	6
188	214	IMPRESA PIZZAROTTI & C. SPA, Parma, Italy†	1,643.8	488.7	469.0	14	0	0	2	0	0	84	0	0
189	198	MESSER CONSTRUCTION CO., Cincinnati, Ohio, U.S.A.†	1,623.2	0.0	2,222.3	78	4	0	0	0	13	5	0	0
190	205	GRUPO EMPRESARIAL SAN JOSE SA, Pontevedra, Spain†	1,622.5	262.2	2,642.4	87	7	0	0	0	0	6	0	0
191	146	ALSTON CONSTRUCTION CO. INC., Atlanta, Ga., U.S.A.	1,613.0	0.0	970.0	100	0	0	0	0	0	0	0	0
192	213	BL HARBERT INTERNATIONAL, Birmingham, Ala., U.S.A.	1,595.0	661.4	1,131.6	90	6	0	0	0	3	0	0	0
193	154	CHOATE CONSTRUCTION CO., Atlanta, Ga., U.S.A.	1,588.0	0.0	1,460.9	83	11	0	0	0	4	0	0	3
194	223	BAUER AG, Schrobenuhausen, Germany†	1,581.8	1,218.8	1,581.8	23	7	22	3	3	14	24	0	4
195	188	AFCONS INFRASTRUCTURE LTD., Mumbai, India†	1,567.7	463.0	1,922.9	0	1	1	14	0	6	73	0	0
196	133	LIMAK INSAAT SANAYI VE TICARET AS, Ankara, Turkey	1,546.4	1,344.8	958.1	27	0	2	5	0	0	38	0	0
197	200	THE CONLAN COMPANY, Marietta, Ga., U.S.A.	1,542.1	0.0	1,304.9	95	0	0	0	0	1	0	0	4
198	217	NABHOLZ CONSTRUCTION CORP., Conway, Ark., U.S.A.	1,528.0	0.0	NA	84	8	0	0	0	0	6	0	2
199	220	DEPCOM POWER, Scottsdale, Ariz., U.S.A.	1,488.5	0.0	1,176.7	0	0	100	0	0	0	0	0	0
200	218	ALLAN MYERS, Worcester, Pa., U.S.A.	1,468.1	0.0	1,486.3	0	0	0	4	10	0	87	0	0

RANK 2025	2024	FIRM	2024 REVENUE \$ MIL.		2024 NEW CONTRACTS \$ MIL.	GENERAL BUILDING	MANUFACTURING	POWER	WATER SUPPLY	SEWER / WASTE	INDUS. / PETROLEUM	TRANSPORTATION	HAZARDOUS WASTE	TELECOM
			TOTAL	INT'L										
201	227	NORINCO INTERNATIONAL COOPERATION LTD., Beijing, China [†]	1,459.5	1,459.5	1,093.8	0	2	27	0	0	12	5	0	0
202	176	NANTONG CONSTRUCTION GROUP CO. LTD., Nantong, China [†]	1,451.8	160.7	1,065.3	70	9	6	0	0	11	2	0	0
203	224	GHELLA SPA, Rome, Italy [†]	1,443.0	1,002.0	210.0	0	0	3	6	14	0	70	0	0
204	**	CHINA ELECTRIC POWER EQUIPMENT AND TECH. CO. LTD., Beijing, China [†]	1,431.3	1,421.9	7,139.0	0	0	100	0	0	0	0	0	0
205	**	KUZU GROUP, Istanbul, Turkey	1,385.0	551.0	1,385.0	67	0	0	20	13	0	0	0	0
206	189	BRINKMANN CONSTRUCTORS, Chesterfield, Mo., U.S.A.	1,376.6	0.0	1,772.9	87	9	0	0	0	0	0	0	0
207	212	PJ DICK - TRUMBULL - LINDY GROUP, Pittsburgh, Pa., U.S.A. [†]	1,366.0	0.0	1,562.0	38	0	0	0	1	0	61	0	0
208	**	COASTAL CONSTRUCTION GROUP, Miami, Fla., U.S.A. [†]	1,351.0	0.0	2,000.0	100	0	0	0	0	0	0	0	0
209	**	FERREIRA CONSTRUCTION CO. INC., Branchburg, N.J., U.S.A. [†]	1,350.8	0.0	1,676.8	2	0	63	5	1	5	16	0	0
210	**	HOAR CONSTRUCTION, Birmingham, Ala., U.S.A.	1,350.7	0.0	1,339.0	100	0	0	0	0	0	0	0	0
211	**	BONATTI, Parma, Italy [†]	1,345.0	1,181.0	1,616.0	1	0	15	13	0	68	1	0	0
212	194	POWER CONSTRUCTION CO. LLC, Chicago, Ill., U.S.A. [†]	1,343.3	0.0	1,813.1	80	0	0	1	0	14	3	0	2
213	234	THE CIANBRO COS., Pittsfield, Maine, U.S.A. [†]	1,342.0	0.0	859.0	13	13	26	0	0	21	25	0	0
214	191	THE BOLDT CO., Appleton, Wis., U.S.A.	1,338.9	0.0	NA	42	16	10	0	0	25	0	0	6
215	211	ADOLFSON & PETERSON CONSTRUCTION, Bloomington, Minn., U.S.A. [†]	1,329.0	0.0	2,138.0	91	0	0	7	2	0	0	0	0
216	**	CHINA JIANGXI INT'L ECON. AND TECH. COOP. CO. LTD., Nanchang, China [†]	1,326.8	1,090.6	2,035.2	51	0	15	7	0	2	24	0	0
217	**	CADDELL CONSTRUCTION CO. LLC, Montgomery, Ala., U.S.A.	1,326.6	385.0	1,686.2	96	0	0	0	0	0	0	0	4
218	175	HUNTER ROBERTS CONSTRUCTION GROUP LLC, New York, N.Y., U.S.A.	1,321.0	0.0	1,072.6	100	0	0	0	0	0	0	0	0
219	208	SAMET CORP., Greensboro, N.C., U.S.A. [†]	1,309.0	0.0	269.6	100	0	0	0	0	0	0	0	0
220	193	HATHAWAY DINWIDDIE CONSTRUCTION CO., San Francisco, Calif., U.S.A.	1,306.0	0.0	675.0	99	0	0	0	0	1	0	0	0
221	231	THE PENTA BUILDING GROUP, Las Vegas, Nev., U.S.A. [†]	1,302.0	0.0	3,163.4	100	0	0	0	0	0	0	0	0
222	245	JRM CONSTRUCTION MANAGEMENT, New York, N.Y., U.S.A.	1,300.0	0.0	1,300.0	100	0	0	0	0	0	0	0	0
223	192	FCL BUILDERS, Itasca, Ill., U.S.A.	1,300.0	0.0	950.0	78	3	0	0	0	13	0	0	5
224	225	BNBUILDERS, Seattle, Wash., U.S.A.	1,300.0	0.0	105.0	100	0	0	0	0	0	0	0	0
225	**	ESTA INSAAT SANAYI LOJISTIK VE DIS TICARET AS, Istanbul, Turkey	1,290.0	1,087.0	705.8	16	0	0	0	0	55	29	0	0
226	**	TAV CONSTRUCTION, Istanbul, Turkey	1,284.0	820.5	NA	2	0	0	0	0	0	98	0	0
227	228	NUROL CONSTRUCTION AND TRADING CO. INC., Istanbul, Turkey [†]	1,271.4	452.0	294.6	23	0	0	4	17	13	43	0	0
228	166	DEVCON CONSTRUCTION INC., Milpitas, Calif., U.S.A.	1,268.0	0.0	2,000.0	100	0	0	0	0	0	0	0	0
229	222	W.E. O'NEIL CONSTRUCTION CO., Chicago, Ill., U.S.A. [†]	1,260.0	0.0	1,086.0	82	2	0	0	0	0	15	0	0
230	**	CALIK ENERJI SANAYI VE TICARET AS, Istanbul, Turkey	1,260.0	1,260.0	3,801.0	1	0	98	0	0	0	0	0	0
231	248	CENGIZ CONSTRUCTION INDUSTRY & TRADE CO. INC., Istanbul, Turkey	1,245.8	617.3	NA	0	0	0	0	0	1	99	0	0
232	**	BARTLETT COCKE GENERAL CONTRACTORS LLC, San Antonio, Texas, U.S.A. [†]	1,244.0	0.0	1,428.9	90	0	0	0	0	0	0	0	10
233	249	ESS COS., Columbia, Mo., U.S.A. [†]	1,243.2	0.0	1,940.9	31	2	1	6	10	0	49	0	0
234	**	KALYON INSAAT SANAYI VE TICARET AS, Istanbul, Turkey	1,231.0	454.0	1,671.0	11	0	1	5	0	32	50	0	0
235	207	IRCON INTERNATIONAL LTD., New Delhi, India [†]	1,228.4	50.9	212.7	0	0	0	0	0	0	100	0	0
236	**	TRAYLOR CONSTRUCTION GROUP INC., Evansville, Ind., U.S.A.	1,214.9	47.2	869.1	1	1	23	18	7	7	40	0	0
237	239	HERZOG ENTERPRISES INC., St. Joseph, Mo., U.S.A. [†]	1,214.0	49.0	5,368.0	0	0	0	0	3	0	97	0	0
238	244	JOERIS GENERAL CONTRACTORS, San Antonio, Texas, U.S.A.	1,211.0	0.0	956.0	100	0	0	0	0	0	0	0	0
239	**	SHIKUN & BINUI S.B.I. INFRASTRUCTURE LTD., Airport City, Israel	1,200.0	0.0	1,300.0	66	14	1	1	0	0	15	3	0
240	**	COMMERCIAL CONTRACTING CORP., Auburn Hills, Mich., U.S.A. [†]	1,167.8	41.8	602.8	5	84	0	0	5	0	0	0	0
241	235	CHINA 15TH METALLURGICAL CONSTR. GROUP CO. LTD., Wuhan, China [†]	1,165.6	630.1	1,666.1	7	0	5	0	0	36	1	0	0
242	**	WHARTON-SMITH INC., Sanford, Fla., U.S.A.	1,151.8	0.0	2,120.1	48	0	0	8	44	0	0	0	0
243	**	ROGERS-O'BRIEN CONSTRUCTION, Dallas, Texas, U.S.A.	1,150.5	0.0	1,177.0	62	0	0	0	0	1	0	0	37
244	241	MCGOUGH, St. Paul, Minn., U.S.A.	1,148.0	0.0	2,000.0	56	0	2	0	0	13	3	0	26
245	**	TEICHERT CONSTRUCTION, Sacramento, Calif., U.S.A.	1,147.8	0.0	928.8	9	0	6	6	0	4	75	0	0
246	233	SADE - CGTH, Paris, France [†]	1,147.0	252.0	458.0	0	0	0	50	50	0	0	0	0
247	237	RYCON CONSTRUCTION, Pittsburgh, Pa., U.S.A.	1,145.4	0.0	986.6	91	0	0	0	0	0	9	0	0
248	196	SUMMIT CONTRACTING GROUP INC., Jacksonville, Fla., U.S.A.	1,132.0	0.0	721.0	100	0	0	0	0	0	0	0	0
249	**	BARNARD CONSTRUCTION CO. INC., Bozeman, Mont., U.S.A. [†]	1,123.2	133.3	214.1	0	0	23	41	1	5	30	0	0
250	221	ATLAS GROUP, Richmond, Texas, U.S.A. [†]	1,123.0	1,108.0	892.0	100	0	0	0	0	0	0	0	0

Where To Find the Top 250

FIRM	RANK	FIRM	RANK	FIRM	RANK	FIRM	RANK
A		D		K		S	
ACCIONA	52	Daewoo Engineering and Construction	64	Kajima Corp.	21	Sacyr	89
Adolfson & Peterson Construction	215	Danieli & C. O.M. SpA	123	Kalyon Insaat Sanayi ve Ticaret AS	234	SADE - CGTH	246
AECOM	59	Day & Zimmermann	171	Kiewit Corp.	27	Samet Corp.	219
Alcons Infrastructure Ltd.	195	DEPCOM Power	199	Kinden Corp.	92	Samsung C&T Corp.	31
Alberici-Flintco	101	Devcon Construction Inc.	228	The Kokosing Group of Cos.	135	Samsung E&A Co. Ltd.	73
Allan Myers	200	DL E&C Co. Ltd.	109	Kolin Insaat Turizm Sanayi ve Ticaret AS	160	Shaanxi Construction Engineering Holding Group Co. Ltd.	15
Alston Construction Co. Inc.	191	Dongfang Electric Corp.	44	KUZU Group	205	Shandong Electric Power Eng'g Consulting	137
Ames Construction Inc.	168	DPR Construction	42			Shandong Hi-Speed Group Co. Ltd.	35
Anhui Construction Engineering Group Co. Ltd.	28	E		L		Shandong Zijian Construction Group Co. Ltd.	145
The Arab Contractors (Osman Ahmed Osman & Co.)	170	E. E. Reed Construction	177	Larsen & Toubro Ltd.	17	Shanghai Construction Group Co. Ltd.	8
ARCO Construction Cos.	90	Ed. Zublin AG	95	LJMAK INSAAT SANAYI VE TICARET AS	196	Shanghai Urban Construction (Group) Co. Ltd.	45
Aristeo Construction Co.	182	Electra Ltd.	118	Long Jian Road & Bridge Co. Ltd.	138	Shanxi Construction Investment Group Co. Ltd.	13
Atlas Group	250	EllisDon Corp.	58	Longxin Construction Group Co. Ltd.	83	Shapoorji Pallonji & Co. Private Ltd.	110
Austin Industries	94	Enka Insaat ve Sanayi AS	151	Lotte Engineering & Construction Co. Ltd.	82	Shawmut Design and Construction	164
B		ESS Cos.	233			Shikun & Binui S.B.I. Infrastructure Ltd.	239
Balfour Beatty US	96	Esta Insaat Sanayi Lojistik ve Dis Ticaret AS	225	M		Shimizu Corp.	40
Barnard Construction Co. Inc.	249	Evans General Contractors	149	Mace	139	Sichuan Road and Bridge (Group) Co. Ltd.	39
Bartlett Cocke General Contractors LLC	232	Exyte Americas Holding Inc.	144	Maire SpA	78	Sinoma International Engineering Co. Ltd.	75
Barton Malow Holdings LLC	102	F		Manhattan Construction Group	179	Sinopec Zhongyuan Petroleum Engineering Ltd.	186
BAUER AG	194	F.A. Wilhelm Construction Co. Inc.	146	Maslec Inc.	37	Sinosteel Equipment & Engineering Co. Ltd.	156
Bayburt Group	133	FCC SA	46	McCarthy Holdings Inc.	68	Skanska AB	26
Bechtel	23	FCL Builders	223	McDermott International	50	SOLV Energy	173
Beijing Construction Engineering Group Co. Ltd.	20	Ferreira Construction Co. Inc.	209	McGough	244	STO Building Group	38
Beijing Urban Construction Group Co. Ltd.	12	Ferroval	47	Messer Construction Co.	189	STRABAG SE	18
BI Group	161	Fluor	41	Metallurgical Corp. of China Ltd.	7	Suffolk Construction Co. Inc.	88
Big-D Construction	134	Fortis Construction	152	Michels	107	Sumitomo Mitsui Construction Co. Ltd.	158
BL Harbert International	192	G		Miron Construction Co. Inc.	183	Summit Contracting Group Inc.	248
Black & Veatch	128	Garney Holding Co.	169	Mortenson	74	Sundt Construction Inc.	129
BNBuilders	224	Ghella SpA	203	Moss	114	Swinerton Inc.	93
The Boldt Co.	214	Gilbane Building Co.	62	Mota-Engil	76		
Bonatti	211	Graham Construction	126	N		Taisei Corp.	30
Bouygues	10	Granite Construction	108	Nabholz Construction Corp.	198	Takenaka Corp.	48
Brasfield & Gorrie	77	Gray	106	Nantong Construction Group Co. Ltd.	202	Tata Projects Ltd.	165
Brinkmann Constructors	206	Greenland Infra. Constr. Group Co. Ltd.	22	Nesma & Partners Contracting Co.	99	TAV Construction	226
Burns & McDonnell	117	Grupo ACS/Hochtief	9	Norinco International Cooperation Ltd.	201	TBEA Co. Ltd.	29
C		Grupo Empresarial San Jose SA	190	Nurul Construction and Trading Co. Inc.	227	Technip Energies	91
Caddell Construction Co. LLC	217	GS Engineering & Construction	49	NV BESIX SA	143	Teichert Construction	245
Calik Enerji Sanayi ve Ticaret AS	230	H		O		Toyo Engineering Corp.	175
Cengiz Construction Industry & Trade Co. Inc.	231	Harvey Cleary	181	Obayashi Corp.	24	Traylor Construction Group Inc.	236
China 15th Metallurgical Construction Group Co. Ltd.	241	Haskell	154	Obracon Huarle Lain SA	111	Turner Industries Group LLC	125
China Aluminum International Eng'g Corp. Ltd.	141	Hassan Allam Holding	157	Offshore Oil Engineering Co. Ltd.	104	Tutor Perini Corp.	100
China Communications Construction Group Ltd.	4	Hathaway Dinwiddie Construction Co.	220	Okland Construction	178	U	
China Electric Power Equipment And Tech. Co. Ltd.	204	Hebei Construction Group Co. Ltd.	55	Orascom Construction PLC	127	Urbacón Trading and Contracting WLL	98
China Energy Engineering Corp. Ltd.	11	Hensel Phelps	56			V	
China General Technology (Group) Holding Co. Ltd.	136	Herzog Enterprises Inc.	237			Velestroy LLC	159
China Jiangsu Int'l Econ. and Tech. Coop. Co. Ltd.	172	HITT Contracting	53	P		VINCI	5
China Jiangxi Int'l Econ. and Tech. Coop. Co. Ltd.	216	Hoar Construction	210	PCL Construction	54		
China National Chemical Eng'g Group Corp. Ltd.	51	Hoffman Construction	85	The PENTA Building Group	221	W	
China National Machinery Industry Corp.	14	Holder Construction	60	Penta-Ocean Construction Co. Ltd.	103	The Walsh Group	61
China Nuclear Eng'g & Constr. Corp. Ltd.	25	Hunan Construction Investment Group Co. Ltd.	19	Pepper Construction	187	W.E. O'Neil Construction Co.	229
China Petroleum Engineering Co. Ltd.	33	Hunter Roberts Construction Group LLC	218	Per Aarsleff Holding A/S	124	Walbridge	79
China Railway Construction Corp. Ltd.	3	Hyundai Engineering & Construction Co. Ltd.	16	Performance Contractors Inc.	132	webuild SpA	34
China Railway Design Corp.	122	Hyundai Engineering Co. Ltd.	43	Petro. Projects and Tech. Consult. Co. - PETROJET	163	Wharton-Smith Inc.	242
China Railway Group Ltd.	2	I		PJ Dick - Trumbull - Lindy Group	207	The Whiting-Turner Contracting Co.	32
China State Construction Engineering Corp. Ltd.	1	Ic Ictas Insaat Sanayi Ve Ticaret AS	131	Pomerleau inc.	112	Worley Ltd.	180
China Wu Yi Co. Ltd.	147	Impresa Pizzarotti & C. SpA	188	PORR AG	67	X	
Chiyoda Corp.	130	Iron International Ltd.	235	POSCO Eco & Challenge	72	XPCC Construction & Engineering (Group) Co. Ltd.	87
Choate Construction Co.	193	ITINERA SpA	150	Power Construction Co. LLC	212	Y	
The Christman Co.	184	J		Power Construction Corp. of China	6	Yanjiang Group Co. Ltd.	162
The Cianbro Cos.	213	J.T. Magen & Co. Inc.	174	Q		The Yates Cos. Inc.	86
CITIC Construction Co. Ltd.	155	Jan De Nul Group (Sofidra SA)	105	Qingjian Group Co. Ltd.	57	Z	
Clark Group	66	JE Dunn Construction Co.	63			Zachry Group	81
Clayco	69	JGC Holdings Corp.	84			Zhejiang Communications Constr. Group Co. Ltd.	71
Clune Construction	153	Jiangsu Provincial Construction Group Co. Ltd.	70			Zhejiang Construction Investment Group Co. Ltd.	36
Coastal Construction Group	208	Jiangsu TongZhou No.4 Constr. Group Co. Ltd.	148			Zhongtian Construction Group Co. Ltd.	65
Commercial Contracting Corp.	240	Jiangsu Zhongnan Construction Industry Group Co. Ltd.	121			Zhongyifeng Construction Group Co. Ltd.	80
The Conlan Company	197	Jiangxi Construction Engineering (Group) Corp. Ltd.	116				
Consigli Building Group Inc.	113	Joeris General Contractors	238				
Consolidated Contractors Group	167	JRM Construction Management	222				
Construction Partners Inc.	176						
CORE Construction Group	166						
Crossland Construction Co. Inc.	140						
CTCI Corp.	119						

2025 Top 250 International Contractors – Subsidiaries by Rank

Rank Company Subsidiary

Rank Company Subsidiary

1 Grupo ACS/Hochtief

*Cimic
Dragados
FlatironDragados
Hochtief Europe
Turner*

2 VINCI

Cobra IS (Electrical, Mechanical, communication engineering, Industrial process, turnkey EPC (Engineering, Procurement and Construction) projects in the energy sector, renewable energy concession projects)

VINCI Autoroutes (Cofiroute, ASF, Escota, Arcour, Arcos)

VINCI Concessions (Airports, Highways, Railways, Stadium and other large public equipment)

VINCI Construction (Road and Railroad works, Quarries, Industrial production and services (asphalt, road signage, ...), Building, Civil engineering, Structures, Ground Technology, nuclear activities, Oil and gas infrastructure specialist, Earthworks) divided into several divisions: Speciality Networks, VINCI Construction Major Projects, Europe Africa, United Kingdom, Americas Oceania, Building, Roads, Civil engineering and Networks

VINCI Energies (Electrical, Mechanical, communication engineering, Industrial process)

VINCI Immobilier (Real Estate)

3 Bouygues

*Bouygues Construction
Bouygues Immobilier
Bouygues Telecom
Colas
Equans
TF1*

4 China Communications Construction Group Ltd.

CCCC Investment Company Limited

CCCC CHEN'ZHOU ROAD CONSTRUCTION MACHINERY CO. LTD.

CCCC Dredging (Group) Company Limited

CCCC EAST CHINA INVESTMENT CO.,LTD

CCCC First Harbor Consultants Co.,Ltd.

CCCC First Harbor Engineering Company Ltd.

CCCC First Highway Consultants Co.,Ltd.

CCCC First Highway Engineering Group Co.,Ltd.

CCCC Forth Highway Engineering Co.,Ltd.

CCCC Fourth Harbor Engineering Co.,Ltd.

CCCC HAIXI INVESTMENT COMPANY LTD.

CCCC Highway Consultants Co.,Ltd.

CCCC INFRASTRUCTURE MAINTENANCE GROUP CO.,LTD

CCCC INTERNATIONAL HOLDING LIMITED

CCCC Mechanical & Electrical Engineering Co.,Ltd.

CCCC Northeast Investment Co.,Ltd.

CCCC Ocean Investment Holding Company Limited

CCCC RAILWAY CONSULTANTS GROUP CO.,LTD

CCCC Second Harbor Engineering Co.,Ltd.

CCCC Second Harbor Consultants Co.,Ltd.

CCCC Second Highway Consultants Co.,Ltd.

CCCC Second Highway Engineering Co.,Ltd.

CCCC Southwest Investment and Development Co.,Ltd.

CCCC Third Harbor Consultants Co.,Ltd.

CCCC Third Harbor Engineering Co.,Ltd.

CCCC Third Highway Engineering Co.,Ltd.

CCCC Tianhe Mechanical Equipment Manufacturing Co.,Ltd.

CCCC Urban Investment Holding Company Limited

CCCC WATER TRANSPORTATION CONSULTANTS Co.,LTD

CCCC Xi'an Road Construction Machinery Co.,Ltd.

CCCC-FHDI Engineering Co.,Ltd.

CCCC INVESTMENT HOLDING COMPANY LTD.

China Harbour Engineering Company Ltd.

China Harbour Engineering Company Ltd.

China Highway Engineering Consultants Corporation

2025 Top 250 International Contractors – Subsidiaries by Rank

Rank Company Subsidiary

China Highway Vehicle and Machinery Co.,Ltd.
 Chuwa Bussan Co.,Ltd.
 ROAD&BRIDGE INTERNATIONAL CO.,LTD
 Shanghai zhenhua Heavy Industries Co.,Ltd.

5 STRABAG SE

Ed. Züblin AG
 STRABAG AG (Austria)
 STRABAG AG (Germany)
 STRABAG AG - UK
 STRABAG Property & Facility Management GmbH
 STRABAG SP. Z.O.O.

6 China State Construction Engineering Corp. Ltd.

CSCEC AECOM Consultants Co., Ltd
 CSCEC Algeria Limited
 CSCEC International Operations
 CSCEC Xinjiang Construction & Engineering (Group) Co., Ltd
 China Construction America
 China Construction Communications Engrg. Group Corp. Ltd
 China Construction Eighth Engineering Division Corp., Ltd
 China Construction Engineering Design Group Corporation Limited
 China Construction Fangcheng Investment and Development Group Corp. Ltd
 China Construction Fifth Engineering Division Corp., Ltd
 China Construction First Group Corporation Limited
 China Construction Fourth Engineering Division Corp., Ltd
 China Construction Industrial & Energy Engineering Group Co., Ltd
 China Construction Infrastructure Co., Ltd
 China Construction Science and Technology Co., Ltd
 China Construction Second Engineering Bureau Limited

Rank Company Subsidiary

China Construction Seventh Engineering Division Corp., Ltd
 China Construction Sixth Engineering Division Corp., Ltd
 China Construction Steel Structure Corp. Ltd
 China Construction Third Engineering Bureau Co., Ltd
 China Construction (South Pacific) Development Co Pte Ltd
 China Northeast Architectural Design and Research Institute Corp., Ltd
 China Northwest Architectural Design and Research Institute Corp., Ltd
 China Overseas Holdings Limited
 China Shanghai Architectural Design & Research Institute Co., Ltd
 China Southwest Architectural Design and Research Institute Corp., Ltd
 China Southwest Geotechnical Investigation and Design Institute Corp., Ltd
 China State Construction Development Corp. Ltd
 China State Construction Engrg. Corp. (Middle East) (LLC)
 China State Construction Harbour Construction Co., Ltd
 China State Decoration Group Corp. Ltd
 China West Construction Group Co., Ltd

7 Skanska AB

Skanska Norge AS
 Skanska OY
 Skanska S.A.
 Skanska Sverige AB
 Skanska UK Plc
 Skanska USA Inc
 Skanska a.s

8 Power Construction Corp. of China

HydroChina International Engineering Co., Ltd. (HYDROCHINA)
 PowerChina Hubei Engineering Co., Ltd. (HYPEC)

2025 Top 250 International Contractors – Subsidiaries by Rank

Rank Company Subsidiary

SEPCO Electric Power Construction Corporation (SEPCO)
 SEPCOIII Electric Power Construction Co., Ltd. (SEPCOIII)
 STECOL Corporation (STECOL)
 Sinohydro Co., Ltd. (SINOHYDRO)
 YELLOW RIVER Co., Ltd.(YELLOWRIVER)

Rank Company Subsidiary

China Railway First Survey and Design Institute Group Co., Ltd.
 China Railway Fourth Survey and Design Institute Group Co., Ltd.
 China Railway Harbour & Channel Engineering Bureau Group Co., Ltd.
 China Railway Investment Group Co., Ltd.
 China Railway Maglev Rail Investment Co., Ltd.
 China Railway Shanghai Design Institute Group Co., Ltd.
 China Railway South Construction Investment Co., Ltd.
 China Railway Urban Construction Group Co., Ltd.

9 China Railway Construction Corp. Ltd.

CRCC International Investment Ltd.
 China Civil Engineering Construction Corporation
 China Railway 11th Bureau Group Co., Ltd.
 China Railway 12th Bureau Group Co., Ltd.
 China Railway 14th Bureau Group Co., Ltd.
 China Railway 15th Bureau Group Co., Ltd.
 China Railway 16th Bureau Group Co., Ltd.
 China Railway 17th Bureau Group Co., Ltd.
 China Railway 18th Bureau Group Co., Ltd.
 China Railway 19th Bureau Group Co., Ltd.
 China Railway 20th Bureau Group Co., Ltd.
 China Railway 21st Bureau Group Co., Ltd.
 China Railway 22th Bureau Group Co., Ltd.
 China Railway 23th Bureau Group Co., Ltd.
 China Railway 24th Bureau Group Co., Ltd.
 China Railway 25th Bureau Group Co., Ltd.
 China Railway Capital Operation Group Co., Ltd.
 China Railway Construction Bridge Engineering Bureau Group Co., Ltd.
 China Railway Construction Corporation (International) Limited.
 China Railway Construction Group Co., Ltd.
 China Railway Construction Kunlun Investment Co., Ltd.
 China Railway Construction North Investment Development Co., Ltd.
 China Railway Construction Southern Investment Group Co., Ltd.
 China Railway Electrification Bureau Group Co., Ltd.
 China Railway Fifth Survey and Design Institute Group Co., Ltd.

10 Hyundai Engineering & Construction Co. Ltd.

Consorcio Puente Chacao S.A.
 GEC Engineering and Construction Co., Ltd.
 Hyundai America Inc.
 Hyundai City Corporation
 Hyundai E&C Vina Co., Ltd.
 Hyundai E&C Vina Songgia Co., Ltd.
 Hyundai Eco Energy
 Hyundai Engineering & Steel Industries Co., Ltd.
 Hyundai Engineering Co., Ltd.
 PT Hyundai CITRA
 Songdo Landmark City

11 Larsen & Toubro Ltd.

L&T - MHI Power Boilers Private Limited
 L&T Construction Equipment Limited
 L&T Geostructure Private Limited
 L&T Howden Private Limited
 L&T Hydrocarbon Saudi Company
 L&T MBDA Missile Systems Limited
 L&T Metro Rail (Hyderabad) Limited
 L&T - MHI Power Turbine Generators Private Limited
 L&T Modular Fabrication Yard LLC
 L&T Power Limited
 L&T Realty Developers Limited
 L&T Valves Arabia Manufacturing LLC

2025 Top 250 International Contractors – Subsidiaries by Rank

Rank Company Subsidiary

L&T Valves Limited
Larsen & Toubro (Oman) LLC
Larsen & Toubro Heavy Engineering LLC
Larsen & Toubro International FZE
Nabha Power Limited

13 webuild SpA

CLOUGH PROJECTS AUSTRALIA PTY LTD
GRUPPO LANE
PARTECIPAZIONI ITALIA SPA
SAIPEM CLOUGH JOINT VENTURE SCJV
SALINI SAUDI ARABIA COMPANY LTD
SLC SNOWY HYDRO JOINT VENTURE
SPARK NEL DC JOINT VENTURE

14 China Railway Group Ltd.

China Overseas Engineering Group Co., Ltd.
China Railway Construction Engineering Group Co., Ltd
China Railway Electrification Engineering Group Co., Ltd
China Railway First Group Co., Ltd
China Railway International Group
China Railway Major Bridge Engineering Group CO., Ltd
China Railway No.10 Engineering Group Co., Ltd
China Railway No.2 Engineering Group Co., Ltd
China Railway No.3 Engineering Group Co., Ltd
China Railway No.4 Engineering Group Co., Ltd
China Railway No.5 Engineering Group Co., Ltd
China Railway No.8 Engineering Group Co., Ltd
China Railway No.9 Group Co., Ltd
China Railway Seventh Group Co., Ltd
China Railway Sixth Group Co., Ltd
China Railway Tunnel Group Co., Ltd

16 McDermott International

CB&I Storage Solutions

Rank Company Subsidiary

17 China National Chemical Eng'g Group Corp. Ltd.

CNCEC 11th Construction Co., Ltd.
CNCEC 13th Construction Co., Ltd.
CNCEC 14th Construction Co., Ltd.
CNCEC 16th Construction Co., Ltd.
CNCEC 2nd Construction Co., Ltd.
CNCEC 3rd Construction Co., Ltd.
CNCEC 4th Construction Co., Ltd.
CNCEC 6th Construction Co., Ltd.
CNCEC 7th Construction Co., Ltd.
CNCEC 9th Construction Co., Ltd.
China Chengda Engineering Co., Ltd.
China National Chemical Civil Engineering Co., Ltd.
China National Chemical Engineering International Co., Ltd.
China National Equipment Technology Group Co., Ltd.
China Tianchen Engineering Co., Ltd.
China Wuhuan Engineering Co., Ltd.
East China Engineering Science and Technology Co., Ltd.
Hualu Engineering Co., Ltd.
Sedin Engineering Co., Ltd.

18 Kajima Corp.

Chemical Grouting Co., Ltd.
Clima-Teq Co., Ltd.
Ilya Corporation
Kajima Asia Pacific Holdings Pte. Ltd.
Kajima Australia Pty Ltd
Kajima Europe Ltd.
Kajima Mechatro Engineering Co., Ltd.
Kajima Road Co., Ltd.
Kajima U.S.A. Inc.
Taiko Trading Co., Ltd.

20 China Energy Engineering Corp. Ltd.

China Energy Engineering Group Eastern Construction & Investment Co., Ltd

2025 Top 250 International Contractors – Subsidiaries by Rank

Rank Company Subsidiary

China Energy Engineering Group Equipment Co., Ltd.
China Energy Engineering Group North Construction and Investment Co., Ltd
China Energy Engineering Group Northwest Construction & Investment Co., Ltd
China Energy Engineering Group Southern Construction & Investment Co., Ltd
China Energy International Group Co., Ltd
China Gezhouba Group Company Limited
China Power Engineering Consulting (Group) Co., Ltd.

21 Maire SpA

KT GROUP
NEXTCHEM GROUP
TECNIMONT GROUP

22 Fluor

Fluor Constructors International Inc
Fluor Enterprises Inc.

24 Mota-Engil

ECB
EGF/SUMA
Mota-Engil Africa
Mota-Engil Angola
Mota-Engil Capital
Mota-Engil Engenharia
Mota-Engil Mexico
Mota-Engil Moçambique
Mota-Engil Nigeria
Mota-Engil Peru

25 Technip Energies

Chiyoda Technip Joint Venture
T.EN Netherlands B.V
Technip Energies France
Technip Energies India Limited
Technip Energies Italy S.p.A

Rank Company Subsidiary

Technip Energies SWPT

26 Obayashi Corp.

Cypress Sunadaya Co., Ltd
E.W. HOWELL CO., LLC
JAMES E. ROBERTS-OBAYASHI CORPORATION
KENAIDAN GROUP LTD.
KRAEMER NORTH AMERICA, LLC
NAIGAI TECHNOS CORPORATION
OAK SETSUBI CORPORATION
OBAYASHI CANADA HOLDINGS LTD.
OBAYASHI CANADA LTD.
OBAYASHI FACILITIES CORPORATION
OBAYASHI ROAD CORPORATION
OBAYASHI SINGAPORE PRIVATE LIMITED
OBAYASHI USA, LLC
OBAYASHI VIETNAM CORPORATION
PT. JAYA OBAYASHI
TAIWAN OBAYASHI CORPORATION
THAI OBAYASHI CORPORATION LIMITED
WEBCOR, L.P.

27 FCC SA

FCC Aqualia S.A. (Water management)
FCC Construcción S.A. (Construction Company)
FCC Medio Ambiente S.A. (Urban Sanitation)
FCC S.A. has more than 200 subsidiaries or associated companies among which we can highlight:

28 JGC Holdings Corp.

JAPAN NUS CO., LTD.
JGC ASIA PACIFIC PTE. LTD.
JGC Catalysts and Chemicals Ltd.
JGC Corporation
JGC India EPC Private Limited
JGC JAPAN CORPORATION
JGC PHILIPPINES, INC.
JGC PLANTECH AOMORI Co., Ltd.
JGC Trading & Services Co., Ltd
Japan Fine Ceramics Co., Ltd. (JFC)

2025 Top 250 International Contractors – Subsidiaries by Rank

Rank Company Subsidiary

NIKKI BUSINESS SERVICES CO., LTD.

Nikki-Universal Co., Ltd.

PT. JGC INDONESIA

Swing Corporation

29 PCL Construction

Construction PCL Inc.

Melloy Industrial Services Inc.

Nordic PCL Construction, Inc.

PCL Aquatics Centre 2012 Ltd.

PCL Builders Inc.

PCL Buildings Inc.

PCL Civil Constructors, Inc.

PCL Construction Enterprises, Inc.

PCL Construction Management Inc.

PCL Construction Resources (U.S.A.) Inc.

PCL Construction Resources Inc.

PCL Construction Services, Inc.

PCL Construction, Inc.

PCL Constructors Canada Inc.

PCL Constructors Inc.

PCL Constructors Northern Inc.

PCL Constructors Northern Ontario Inc.

PCL Constructors Pacific Rim Pty Ltd.

PCL Constructors Westcoast Inc.

PCL Energy Inc.

PCL Humber LRC 2013 Ltd.

PCL Industrial Construction Co.

PCL Industrial Constructors Inc.

PCL Industrial Management Inc.

PCL Industrial Services, Inc.

PCL Investments Canada

PCL McMaster 2014 Ltd.

PCL NSP 2021 Ltd.

PCL Ottawa Heart Institute 2014 Ltd.

PCL Regina Stadium 2014 Ltd.

The Companies of Nassal

30 Jan De Nul Group (Sofidra SA)

Jan De Nul Luxembourg SA

Jan De Nul NV

Rank Company Subsidiary

31 Royal Boskalis BV

Boskalis offshore Contracting B.V.

32 Samsung E&A Co. Ltd.

Asociados Constructores DBNR, S.A. de C.V.

Grupo Samsung E&A Mexico S.A. de C.V.

Muharraaq Wastewater Services Company W.L.L

SVIC 51th New Technology investment association

SVIC 61th New Technology investment association

Samsung Arabia Co., Ltd

Samsung E&A (Thailand) Co., Ltd.

Samsung E&A America Construction LLC

Samsung E&A America Inc.

Samsung E&A Bolivia S.A

Samsung E&A DUBA S.A. de C.V.

Samsung E&A Energia S.A. de C.V.

Samsung E&A Global Private Limited

Samsung E&A Hungary Co. Ltd.

Samsung E&A India Private Limited

Samsung E&A Louisiana Construction LLC

Samsung E&A Malaysia SDN. BHD.

Samsung E&A Manzanillo S.A. de C.V.

Samsung E&A Mexico S.A. de C.V.

Samsung E&A Shanghai Co., Ltd

Samsung E&A Vietnam Co., Ltd.

Samsung E&A Xi'An Co., Ltd

Samsung EPC Co., Ltd

Samsung Engineering Italy S.R.L.

Samsung Engineering Kazakhstan LLP

Samsung Engineering Trinidad Co., Ltd.

Samsung Project Management Inc.

34 Sacyr

CAVOSA

SACYR AGUA

SACYR CONCESIONES

SACYR CONSERVACION

SACYR FERROVIARIAS

SACYR INGENIERÍA E INFRAESTRUCTURAS

SACYR PROYECTA

SACYR SOMAGUE

SIS

2025 Top 250 International Contractors – Subsidiaries by Rank

Rank Company Subsidiary

35 Bechtel

BNT International Company
Bechtel Construction Operation, Inc.
Bechtel Corporation
Bechtel Global Energy, Inc.
Bechtel Global Infrastructure & Minerals Inc.
Bechtel India Private, Ltd.
Bechtel Nuclear, Security & Environmental, Inc.

36 China Petroleum Engineering Co. Ltd.

China HuanQiu Contracting & Engineering Corp., Ltd
China KunLun Contracting & Engineering Corporation
China Petroleum Engineering & Construction Corporation
China Petroleum Pipeline Engineering Co., Ltd

37 Metallurgical Corp. of China Ltd.

ACRE Coking & Refractory Engineering Consulting Corporation, MCC(Dalian)
CHINA HUAYE GROUP COMPANY LIMITED
CISDI Engineering Co., Ltd.
CISDI Thermal & Environmental Engineering Co., Ltd.
Capital Engineering and Research Inc.
China 19th Metallurgical Corporation
China 22mcc Group Corporation Ltd.
China ENFI Engineering Corp.
China First Metallurgical Group CO., Ltd
China Jingye Engineering Construction Contraction Corp.
China Metallurgical Construction Engineering Group Co., Ltd.
China Metallurgical Group Corporation
China Second Metallurgical Group Corporation Limited
Chongqing CISDI Engineering Consulting Co., Ltd.
MCC BAOsteel Technology Services Co.,LTD
MCC Changtian Int'l Engineering Co., Ltd.
MCC Group Wuhan Surveying Geo-Technical Research Institute

Rank Company Subsidiary

MCC Huatian Engineering Technology Co., Ltd.
MCC5 Group Corporation Limited(Shanghai)
Ma Anshan Maishiji Engineering Consulting Co., Ltd
Northern Engineering & Technology Corporation , MCC
Shanghai Baoye Construction Co., Ltd.
The 17th China Metallurgical Construction Corporation
The 20th China Metallurgical Construction Co., Ltd.
The 23th Metallurgical Construction Group CO.,LTD. Of Minmetals
The 3rd China Metallurgical Construction Corporation
WISDRI Engineering & Research Incorporation Ltd.

38 Sinoma International Engineering Co. Ltd.

Beijing Truimph International Engineering Co.,Ltd.
CMBI Construction Co.,Ltd
Chengdu Design & Research Institute of Materials Industry Co.,Ltd
Hefei Cement Research & Design institute corporation LTD.
Nanjing Kisen International Engineering Co.,Ltd.
Sinoma Overseas Development Co., Ltd.
Sinoma Suzhou Construction Co.,Ltd
Sinoma(Handan) Construction Co.,Ltd.
Tianjin Cement Design & Research Institute Co.,Ltd

39 Danieli & C. O.M. SpA

DAnieli Automation SpA
Danieli Centro Combustion SpA
Danieli Changsu Metallurgical equipment
Danieli Co Ltd
Danieli Corporation
Danieli FATA
Danieli India Ltd
Danieli Sund
Rotelec

2025 Top 250 International Contractors – Subsidiaries by Rank

Rank Company Subsidiary

40 Orascom Construction PLC

Contract Watts
Orascom Construction
The Weitz Company

41 Urbacon Trading and Contracting WLL

Golden Bay Trading and Contracting
Infraroad Trading and Contracting
UCC Algeria
UCC Kazakhstan
UCC Latin America
UCC Rwanda
UCC Tajikistan
Union Iron and Steel
Urbacon Saudi Company

43 China National Machinery Industry Corp.

AUTOMOTIVE ENGINEERING CORPORATION
China CACS Engineering Corporation
China CAMC Engineering Co., Ltd
China Machinery Engineering Corp.
China Machinery Industry Construction Group inc.
China National Complete Engineering Corporation (CCEC)
China National Electric Engineering Co., Ltd.
China National Heavy Machinery Corporation
China Ocean Aviation Group Limited
China Perfect Machinery Industry Corp., Ltd
SCIVIC ENGINEERING CORPORATION
SIPPR Engineering Group Co., Ltd
SUMEC Corporation Limited

44 Chiyoda Corp.

Chiyoda International Company
Chiyoda X-ONE Engineering Corporation
PT. Chiyoda International Indonesia

Rank Company Subsidiary

45 Graham Construction

Gracorp, Inc.
Graham Construction & Management, Inc
Graham Construction Services, Inc.
Graham Construction, Inc.
Graham Contracting Ltd.
Graham Group (US) Inc.
Graham Industrial Maintenance Inc
Milender White Inc.
Moltz Construction, Inc.

46 Hassan Allam Holding

3S
BIWORKS
CORE
EDEN
EDEX
HAC
HAR
HAU
INTECH
JINET
KORTECH
NICM
NPC
PGESCO

47 Enka Insaat ve Sanayi AS

Kasktaş
Çimtaş Group

48 NV BESIX SA

Besix Watpac
Franki Foundations
N.V. BESIX S.A.
Six Construct

49 Consolidated Contractors Group

CCC (UE)

2025 Top 250 International Contractors – Subsidiaries by Rank

Rank Company Subsidiary

50 GS Engineering & Construction

Danwood S.A.
 Elements (Europe) Limited
 GS Construction Arabia Co.,Ltd.
 GS Construction Middle East L.L.C.
 GS E&C Construction Canada Ltd.
 GS E&C Nanjing Co.,Ltd.
 GS Engineering & Construction Australia Pty Ltd
 GS Engineering & Construction Poland Sp. z o.o.
 GS Engineering&Construction Delhi Pvt. Ltd
 GS Engineering&Construction Mumbai Pvt. Ltd.
 GS Engineering&Construction Spain S.L
 GS Inima Environment S.A.
 GS Property Mountain View LLC
 Mountain View Owner LLC
 Vietnam GS Enterprise One Member LLC
 Vietnam GS Industry One-Member LLC
 Xi S&D

51 Renaissance Construction

Ballast Nedam N.V.
 Heitkamp Construction Swiss GmbH
 Heitkamp Industrial Solutions GmbH
 REC Uluslararası İnşaat Yatırım San. ve Tic. A.Ş.
 RMI Uluslararası İnşaat ve Taahhüt A.Ş.
 Rönesans Avrasya İnşaat Ticaret A.Ş.
 Rönesans Endüstri Tesisleri İnşaat Sanayi ve
 Ticaret A.Ş.

52 Shandong Hi-Speed Group Co. Ltd.

CHINA SHANDONG INTERNATIONAL ECONOMIC &
 TECHNICAL COOPERATION GROUP LTD
 SHANDONG HI-SPEED NILE INVESTMENT &
 DEVELOPMENT CO., LTD
 SHANDONG HI-SPEED ROAD & BRIDGE
 INTERNATIONAL ENGINEERING CO., LTD
 SHANDONG LUQIAO GROUP CO., LTD

54 CTCI Corp.

CCJV P1 Engineering & Construction Sdn. Bhd.
 CINDA Engineering & Construction Private Limited

Rank Company Subsidiary

CIPEC Construction Inc.
 CTCI (Thailand) Co., Ltd.
 CTCI Advanced Systems Inc.
 CTCI Americas Inc.
 CTCI Arabia Ltd.
 CTCI Beijing Co., Ltd.
 CTCI Chemical Corp.
 CTCI Construction Corporation
 CTCI Corporation
 CTCI Development Corp.
 CTCI Engineering & Construction Sdn. Bhd.
 CTCI Innovation Co., Ltd.
 CTCI Machinery Corp.
 CTCI Malaysia Sdn. Bhd.
 CTCI Resources Engineering Inc.
 CTCI STSP Water Resources Corporation
 CTCI Shanghai Co., Ltd.
 CTCI Singapore Pte. Ltd.
 CTCI Smart Engineering Corp.
 CTCI Vietnam Company Limited
 CTCI-HDEC (Chungli) Corporation
 CTME S.A. DE C.V.
 ECOVE Chiayi Energy Corp.
 ECOVE Environment Corporation
 ECOVE Environment Services Corporation
 ECOVE Environment Services Gangshan
 Corporation
 ECOVE Miaoli Energy Corporation
 ECOVE Resource Recycling Corporation
 ECOVE Solar Power Corporation
 ECOVE Solvent Recycling Corporation
 ECOVE Waste Management Corporation
 ECOVE Wujih Energy Corporation
 G. D. International LLC
 LUMBERTON SOLAR W2-090, LLC
 MASTEQ Engineering Sdn.Bhd.
 PT CTCI International Indonesia
 Sinogal - Waste Services Co., Ltd.

55 TBEA Co. Ltd.

TBEA Hengyang Transformer Co., Ltd.
 TBEA International Engineering Contraction
 Company

2025 Top 250 International Contractors – Subsidiaries by Rank

Rank Company Subsidiary

TBEA Shandong Luneng Wires and Cables Co., Ltd.
TBEA Shenyang Transformer Group Co., Ltd.
TBEA Xinjiang Sun Oasis Co., Ltd.
TBEA Xinjiang Transformer Co., Ltd

56 Daewoo Engineering and Construction

Daewoo E&C Nigeria Ltd.
Daewoo E&C Vietnam Co., Ltd.
Daewoo ST
THT Development Co., Ltd.

57 Alberici-Flintco

Alberici Constructors, Inc.
Alberici Constructors, Ltd.
CAS Constructors, LLC
Flintco, LLC
J. R. Filanc Construction Co.
WWPS, LLC

59 Norinco International Cooperation Ltd.

China North Vehicle Corporation Ltd.

61 China Electric Power Equipment And Tech. Co. Ltd.

CENTRAL CHINA POWER GRID INTERNATIONAL ECONOMIC & TRADE CO., LTD.
CET BRAZIL EQUIPAMENTOS DE ENERGIA ELETRICA E TECNOLOGIA LTDA.
PAK MATARI LAHORE TRANSMISSION COMPANY PVT LIMITED
PT. STATE GRID POWER INDONESIA
STATE GRID INTERNATIONAL ENGINEERING LIMITED

Rank Company Subsidiary

63 Takenaka Corp.

Asahi Facilities Inc.
PT. Takenaka Indonesia
Takenaka Civil Engineering & Construction Co., LTD
Takenaka Europe GmbH
Thai Takenaka International Ltd.

65 ITINERA SpA

Federici Stirling Batco LLC
Halmar International LCC
Itinera Construções
SEA -Segnaletica Stradale
Tubosider S.p.A.

66 Kiewit Corp.

Cherne Contracting Company
Construction Kiewit Cie
Ganotec Inc.
Kiewit Building Group Inc.
Kiewit Canada Group Inc.
Kiewit Engineering Group Inc.
Kiewit Foundations Co.
Kiewit Infrastructure Co.
Kiewit Infrastructure South Co.
Kiewit Infrastructure West Co.
Kiewit Offshore Services Ltd.
Kiewit Power Constructors Co.
Kiewit Water Facilities South Co.
Mass Electric Construction Co.
Peter Kiewit Sons ULC
T.E. Ibberson Company
TIC - The Industrial Company
Weeks Marine Inc.

67 BAUER AG

BAUER Foundations Corporation
BAUER International FZE
BAUER Magyarország Speciális Mélyépítő Kft.
BAUER Technologies Limited
Saudi BAUER Foundation Contractors Ltd.

2025 Top 250 International Contractors – Subsidiaries by Rank

Rank Company Subsidiary

68 Bonatti

Bonatti Canada Construction Inc.
Bonatti Mexico SA DE CV
Bonatti Parma RO Srl
Carlo Gavazzi Arabia Co.Ltd
Carlo Gavazzi Egypt
Carlo Gavazzi Impianti
EURL Bonatti Algerie
Empresa Constructora Bonatti SK Limitada
Enhl-Bonatti LDA

69 Shapoorji Pallonji & Co. Private Ltd.

Afcons Infrastructure Limited
Shapoorji Pallonji Infrastructure Capital Company
Private Limited
Shapoorji Pallonji Mideast LLC
Sterling and Wilson Pvt. Ltd.

70 Per Aarsleff Holding A/S

Aarsleff Rail A/S
Aarsleff Rohrsanierung, Gruppen
Hansson & Knudsen
Per Aarsleff A/S
Wicotec Kirkebjerg A/S
Ístak Ísland hf

71 Atlas Group

Atlas Genie Civil
Atlas Group
Atlas Yapi
USCEM

72 China Jiangxi Int'l Econ. and Tech. Coop. Co. Ltd.

CJIC (Laos) Sole Co.,Ltd
Chi Jiang G.E Intemacional Limitada S.L
China Jiangxi Corporation for International
Economic & Technical

Rank Company Subsidiary

China Jiangxi Corporation for International
Economic and Technical Cooperation Congo
Sarl
China Jiangxi Corporation for international
Economica and Technical cooperation limited
China Jiangxi Engineering Ghana Ltd
China Jiangxi International (Malawi)Ltd
China Jiangxi International (Zambia)Ltd
China Jiangxi International Namibia Ltd
China Jiangxi International Uganda Limited
China Jiangxi International(Ethiopia) Ltd
China Jiangxi Kenya Ltd
Jiangxi International (Zimbabwe) (Private)
Limited
Zhong Gan Engineering&Construction Corporation
Ltd

74 Ghella SpA

Ghella Canada
Ghella Limited
Ghella Pty Ltd

76 Shimizu Corp.

Daiichi Setsubi Engineering Corporation
FaB-Tec Japan Corporation
MARUHIKO WATANABE CONSTRUCTION.inc
SC Machinery Corp.
SC PRE-CON CORP.
SHIMIZU BLC Co., Ltd.
Shimizu Bangun Cipta Kontraktor.
Shimizu Corp. India Pte. Ltd.
Shimizu Corporation China Ltd.
Shimizu North America LLC.
Shimizu Philippine Contractors Inc.
Shimizu Vietnam Co., Ltd.
Thai Shimizu Co. Ltd.
The Nippon Road Co., Ltd.
kankyoryokka Co.,Ltd.

77 Penta-Ocean Construction Co. Ltd.

PT. Penta Ocean Construction

2025 Top 250 International Contractors – Subsidiaries by Rank

Rank Company Subsidiary

Penta-Ocean Construction Vietnam Co., Ltd.
Thai Penta-Ocean Co., Ltd.
UG M&E Pte. Ltd.

78 Zhejiang Construction Investment Group Co. Ltd.

CR Construction Group Holdings Limited
China Zhejiang Construction Group(H.K.) Ltd.
SARL ZCIGC CONSTRUCTION ALGERIE
Zhejiang Building Materials Group Co.,Ltd
Zhejiang Construction Investment
(Thailand)Co.,Ltd
Zhejiang Industrial Equipment Group Co.,Ltd
Zhejiang Transportation Infrastructure
Construction Group

79 China General Technology (Group) Holding Co. Ltd.

CMC
CNTIC
China Xinxing Corp.(Group)

80 STO Building Group

Abbott Construction
Ajax Building Company
BCCI Construction
Govan Brown
LF Driscoll
LF Driscoll Healthcare
Pavarini Construction
Pavarini McGovern
RC Andersen
STO Mission Critical
Structure Tone Global Services
Structure Tone International
Structure Tone LLC
Structure Tone Southwest

81 Contracting and Trading Co. (C.A.T.)

C.A.T. Co. - ABU DHABI

Rank Company Subsidiary

C.A.T. INTERNATIONAL LIMITED - DUBAI BRANCH
C.A.T. International L.L.C.
C.A.T. International Qatar W.L.L.
CAT INTERNATIONAL LIMITED - ABU DHABI
BRANCH
Contracting and Trading Co. "C.A.T." - Lebanon
S.A.L.
MOTHERCAT LIMITED
NIGER CONSTRUCTION LIMITED (NIGERCAT)

82 Beijing Urban Construction Group Co. Ltd.

BEIJING URBAN CONSTRUCTION
DESIGN&DEVELOPMENT GROUP CO., LTD.
BEIJING URBAN CONSTRUCTION
DESIGN&DEVELOPMENT GROUP CO.,LTD.
BEIJING URBAN CONSTRUCTION DESIGN AND
DEVELOPMENT CO., LTD.
BEIJING URBAN CONSTRUCTION INSTALLATION
CO., LTD.
BEIJING URBAN CONSTRUCTION NO.1 CO.,LTD
BEIJING URBAN CONSTRUCTION NO.10 CO.,LTD
BEIJING URBAN CONSTRUCTION NO.16 CO.,LTD
BEIJING URBAN CONSTRUCTION NO.2 CO.,LTD
BEIJING URBAN CONSTRUCTION NO.5 CO.,LTD
BEIJING URBAN CONSTRUCTION NO.6 CO.,LTD
BEIJING URBAN CONSTRUCTION NO.7 CO.,LTD
BEIJING URBAN CONSTRUCTION NO.8 CO.,LTD
BEIJING URBAN CONSTRUCTION NO.9 CO.,LTD
BEIJING URBAN CONSTRUCTION NORTH
CONSTRUCTION CO.LTD.
BEIJING URBAN CONSTRUCTION WUWEI CO.,LTD.
BEIJING URBAN CONSTRUCTION YUANDONG
GROUP OF CONSTRUCTION INVESTMENT CO.,
LTD.
BEIJING URBAN CONSTRUCTION YUANDONG
GROUP OF CONSTRUCTION INVESTMENT CO.,
LTD.
CIVIL ENGINEERING GENERAL CONTRACTING
DEPT., BEIJING URBAN CONSTRUCTION
GROUP.

2025 Top 250 International Contractors – Subsidiaries by Rank

Rank Company Subsidiary

CONSTRUCTION ENGINEERING GENERAL
CONTRACTING DEPT. BEIJING URBAN
CONSTRUCTION GROUP.

83 Dongfang Electric Corp.

DONGFANG ELECTRIC CORPORATION LTD.

86 Qingjian Group Co. Ltd.

Qingdao Bo Hai Construction Group Co.,Ltd
Qingdao Construction Group (Singapore) (Pte) Ltd.
Qingdao Hai Chuan Construction&Engineering
Co.Ltd
Qingdao No. 1 Architecture Engineering Co.Ltd
Qingjian International (Ghana) Group
Development Co., Ltd
Qingjian International (Liberia) Overseas Co., Ltd
Qingjian International (Mali) Group Development
Co., Ltd
Sarl Jianhua Construction

87 Offshore Oil Engineering Co. Ltd.

COOEC (Thailand) Co., Ltd.
COOEC Brasil Offshore Ltda.
COOEC Canada Company Ltd.
COOEC International Co., Limited
COOEC International Engineering Co.,Ltd
COOEC Nigeria Limited
COOEC Subsea Technology Co., Ltd.
COOEC-Fluor Heavy Industries Co., Ltd.
Offshore Oil Engineering Arabia Limited
Offshore Oil Engineering (Qing Dao) Co.,Ltd.
Offshore Oil Engineering (zhuhai) Co., Ltd.

88 Ant Yapi Industry & Trade Inc.

ANT YAPI UK
ANT YAPI US HOLDING CORP
STELLAR CONSTRUCTION

Rank Company Subsidiary

90 DL E&C Co. Ltd.

CARBONCO PTE. Ltd.
DL Engineering & Construction Malaysia Sdn. Bhd.
DL INSAAT GELISTIRME A.S.
DL USA, Inc.
DLE&C FZCO
Daelim RUS LLC.
Daelim Saudi Arabia Co.,Ltd.
PT. DLENC UTAMA CONSTRUCTION

92 Gülermak

Gülermak India Private Ltd
Gülermak Invest Sp zoo
Gülermak SA

93 The Arab Contractors (Osman Ahmed Osman & Co.)

Arab Contractors Medical Center
Suez Canal Insurance
The Arab Contractors Company In Algeria
The Arab Contractors Company In Botswana
The Arab Contractors Company In Cameroon
The Arab Contractors Company In Chad
The Arab Contractors Company In Cote D' Ivoire
The Arab Contractors Company In Dubai
The Arab Contractors Company In Equatorial
Guinea
The Arab Contractors Company In Ethiopia
The Arab Contractors Company In Ghana
The Arab Contractors Company In Iraq
The Arab Contractors Company In Kuwait
The Arab Contractors Company In Morocco
The Arab Contractors Company In Nigeria
The Arab Contractors Company In Oman
The Arab Contractors Company In Qatar
The Arab Contractors Company In Rwanda
The Arab Contractors Company In Tanzania
The Arab Contractors Company In Togo
The Arab Contractors Company In Uganda
The Arab Contractors Company In Zambia
The Arab Contractors Company for Investments

2025 Top 250 International Contractors – Subsidiaries by Rank

Rank Company Subsidiary

*The Arab Contractors Mechanical & Electrical
Engineering ARABCO*

94 Sinopec Zhongyuan Petroleum Engineering Ltd.

ZP ARABIA DRILLING CO.LTD.

95 Shanghai Urban Construction (Group) Co. Ltd

*SUCG International Engineering Co.,Ltd
Shanghai Energy Construction Group Co.,Ltd
Shanghai Road and Bridge(Group)Co.,Ltd
Shanghai Tunnel Engineering co.,LTD
Shanghai Urban Construction Municipal
Engineering(Group)Co.,Ltd
Shanghai Urban Construction City
Operation(Group)Co.,Ltd
Shanghai Urban Construction Design&Research
Institute
Shanghai Urban Construction
Investment&Development Co.,Ltd
Shanghai Urban Environment Group Co.,Ltd*

98 Eng'g for the Petroleum & Process Industries (Enppi)

*Engineering for the Petroleum & Process Industries
"Enppi - KSA"*

99 Ed. Zublin AG

*Wolfer&Goebel Bau GmbH
Züblin International GmbH
Züblin Spezialtiefbau GmbH*

100 Mohammed Abdulmohsin Al-Kharafi & Sons

*Al-Kharafi Construction Co. KSCC
Alamiah Building Co. KSCC
EMAK Contracting Co.*

Rank Company Subsidiary

*MAK Contracting
Mohammed Abdulmohsin Al-Kharafi & Sons for
Contracting
Mohammed Abdulmohsin Kharafi Sons Co.*

101 POSCO Eco & Challenge

*POSCO A&C
POSCO E&C China Co.,Ltd.
POSCO E&C Vietnam Co., Ltd.
PT. POSCO E&C Indonesia*

103 Yapi Merkezi Insaat Ve Sanayi AS

Subor Boru San. ve Tic. A.Ş

105 China 15th Metallurgical Construction Group Co. Ltd.

*15 MCC COTE D'IVOIRE CONSTRUCTION TRADE
SARL
15MCC INTERNATIONAL ENGINEERING CO.,LTD
CHINA 15TH ECUADOR
FIFTEEN MCC AFRICA CONSTRUCTION TRADE
LIMITED
HUANGSHI JINTONG MATERIAL & EQUIPMENT
CO.,LTD
HUANGSHI XINGANG ENGINEERING
CONSTRUCTION CO.,LTD
HUBEI CNMC MINE ENGINEERING TECHNOLOGY
CO.,LTD
PAMIR INTERNATIONAL LIMITED COMPANY
PT.MCC15 ENGINEERING AND CONSTRUCTION
SHANDONG ZHONGSE CONSTRUCTION
INVESTMENT CO.,LTD
SHENYANG NONFERROUS METALLURGY
ENGINEERING AND RESEARCH INSTITUTE
CO.,LTD
WUHAN 15TH METALLURGICAL REAL ESTATE
CO.,LTD
Товарищество с ограниченной
ответственностью «Квант групп»
Торгово - строительного унитарного
предприятия "МСС15"*

2025 Top 250 International Contractors – Subsidiaries by Rank

Rank Company Subsidiary

106 China Geo-Engineering Corp.

CGC (HONG KONG) Industrial Co. Ltd
CGC Shang Hai Ltd.
China National Geological & Mining Corporation

110 XPCC Construction & Engineering (Group) Co. Ltd.

Xinjiang Beixin Road & Bridge Construction Co., Ltd

111 Electra Ltd.

Electra Construction
Electra Infrastructure
Electra M&E
Electra USA

112 Tutor Perini Corp.

Becho Inc.
Black Construction
Frontier - Kemper
Lunda Construction
Perini Management Services
Roy Anderson Corp.
Rudolph & Sletten
Tutor Perini Building Corp
Tutor Perini Civil Construction

114 Yanjian Group Co. Ltd.

Design Institute of Yanjian Group Co.,Ltd
Gogolden real estate development company of Yanjian Group Co.,Ltd
International company of Yanjian Group Co.,Ltd
Jinan company of Yanjian Group Co.,Ltd
Municipal Road and Bridge Company of Yanjian Group Co.,Ltd
Qingdao company of Yanjian Group Co.,Ltd
Shanghai company of Yanjian Group Co.,Ltd
The Fifth construction and installation company of Yanjian Group Co.,Ltd

Rank Company Subsidiary

The Fourth construction and installation company of Yanjian Group Co.,Ltd
The Seventeenth construction and installation company of Yanjian Group Co.,Ltd
The Seventh construction and installation company of Yanjian Group Co.,Ltd
The Sixth construction and installation company of Yanjian Group Co.,Ltd
The Tenth construction and installation company of Yanjian Group Co.,Ltd
The Third construction and installation company of Yanjian Group Co.,Ltd
Yan Jian Construction Company PTY Ltd
Yanjian Group (Mackay) Pty Ltd
Yanjian Group Beijing Company
Yanjian Group Lanka Private Limited
Yanjian Group Mozambique, Limitada.
Yanjian Group Vietnam Co.,Ltd
Yanjian Group, S.A. De C.V.
Yanjian Malaysia Sdn. Bhd.
Yanjian Peru S.A.C
Yanjian Tajikistan Company
Yanjian Tonga Ltd
Yanjian Uganda Company Limited
Yanjian(Australia) PTY Ltd
Yanjian Group (Fiji) Company Limited
Yanjian Group Cambodia Co.,Ltd
Yanjian Group Ghana Ltd

115 Mapa Insaat ve Ticaret AS

Günel İnşaat Ticaret ve Sanayi A.Ş.
MNG Esmaş Elektro Sistemler Mühendislik Sanayi ve Ticaret A.Ş.
MNG Tesisat Klima Havalandırma Isıtma Sanayi ve Ticaret A.Ş.
Mapa - Yapı Yapı Adi Ortaklığı
Mapa - Özaltın Adi Ortaklığı
Mapa – Günel for Const. Co., Foreign LLC
Mapa – Günel for Const. Co., Foreign LLC

2025 Top 250 International Contractors – Subsidiaries by Rank

Rank Company Subsidiary

116 Weihai International Economic & Technical Cooperative Co. Ltd.

Bangladesh zhengwei technique Co., Ltd.
 SOCIETE ZHENGWEI TECHNIQUE BENIN
 Societe Zhengwei Technique Senegal SARL
 Societe Zhengwei Technique Congo
 Societe Zhengwei Technique Cooperation Sprl
 Societe Zhengwei Technique Togo
 Uganda Zhengwei Technique Limited
 WIETC Comoros SARL
 WIETC MALI SARL
 WIETC NIGER SUARL
 WIETC The Burkina Faso SARL
 WIETC (Cameroon) Co.,Ltd.
 Weihai International Economic& Technical Cooperative Co.LDA
 ZHENGWEI TECHNIQUE MADAGASCAR SARL
 Zhengwei Construction (Namibia) (Proprietary) Limited
 Zhengwei S.A
 Zhengwei Technique Cooperation Guinee Sarl
 Zhengwei Technique Côte d'Ivoire SARL

118 Taisei Corp.

Seiwa Renewal Works Co., Ltd
 Taisei Housing Corporation
 Taisei Rotec Corporation
 Taisei Setsubi Co., Ltd
 Taisei U-Rec Co., Ltd
 Taisei-Yuraku Real Estate Co., Ltd
 Vinata International Ltd.Co.

119 Beijing Construction Engineering Group Co. Ltd.

BCEG INTERNATIONAL (UK) LTD
 BCEG Landmark Development I Co Ltd
 BCEG TRINIDAD AND TOBAGO COMPANY LIMITED
 BCEGI Construction (UK) Ltd.
 BCEGI HOLDINGS (UK) LIMITED

Rank Company Subsidiary

BEIJING CONSTRUCTION ENGINEERING GROUP CO LTD
 Beijing Construction Engineering Group (Macau) CO., LTD.
 Beijing Construction Engineering Group Co. Ltd- Abu Dhabi
 Beijing Construction Engineering Group Co., Ltd, - KSA
 Beijing Construction Engineering Group (Mongolia) Co., Ltd.
 Beijing Liujian Construction Corporation T&T Limited
 CITY VIEW DEVELOPMENT CO LTD
 Chang Cheng Esquares Co., Ltd.
 FILIALE DE LA SOCIETE CHINOISE BEIJING CONSTRUCTION ENGINEERING GROUP CO.,LTD EN REPUBLIQUE DU GONGO

120 Impresa Pizzarotti & C. SpA

IMPRESA PIZZAROTTI SPA

122 Trevi

Arabian Soil Contractors Ltd
 Pilotes Trevi Sacims - Paraguay
 Swissboring Overseas Piling Corp. Ltd
 Trevi Algeria EURL
 Trevi Bangladesh Ltd
 Trevi Construction Co. Ltd
 Trevi Foundations Kuwait Co. WLL
 Trevi Foundations Nigeria Ltd
 Trevi Insaat Ve Muhendislik AS
 Trevi SpezialTiefBau
 Galante Foundations Sa
 Pilotes Trevi Sacims
 Pilotes Uruguay Sa
 Swissboring & Co. LLC
 Swissboring Qatar WLL
 TREVIICOS Corp.
 Trevi Australia Pty Ltd
 Trevi Chile SpA
 Trevi Cimentaciones CA
 Trevi Cimentacones y Consolidaciones Sa

2025 Top 250 International Contractors – Subsidiaries by Rank

Rank Company Subsidiary

Trevi Fondations Spéciales Sas
Trevi Foundations Canada Inc
Trevi Foundations Philippines Inc
Trevi Galante Sa
Trevi Geotechnik GmbH
Trevi spa

123 China Nuclear Eng'g & Constr. Corp. Ltd.

CNECC International Engineering Co. Ltd.
China Nuclear Industry 22ND Construction CO., LTD.
China Nuclear Industry 23 Construction CO., LTD.
China Nuclear Industry Fifth Construction CO., LTD
China Nuclear Industry Huaxing Construction CO., LTD.

124 Hunan Construction Investment Group Co. Ltd.

Dalian Harbor Engineering Co., Ltd.
HCIG Infrastructure Investment Company
HNCEG Communications Construction Co., Ltd.
Hunan Academy of Building Research Co., Ltd.
Hunan Bestall Water Conservancy Construction Co., Ltd.
Hunan Communications Research Institute Co., LTD
Hunan Construction Engineering Group
Hunan Construction Engineering Group Design & Research Institute Co., Ltd.
Hunan Construction Investment Real Estate Group Co., Ltd.
Hunan Industrial Equipment Installation Co., Ltd.
Hunan International Communications Economic Engineering Cooperation Co., Ltd.
Hunan No.3 Engineering Co., Ltd.
Hunan No.4 Engineering Co., Ltd.
Hunan No.5 Engineering Co., Ltd.
Hunan No.6 Engineering Co., Ltd.
Hunan Road & Bridge Construction Group Co., Ltd.

Rank Company Subsidiary

Hunan Urban and Rural Environmental Construction Co., Ltd.
Hunan Water Planning & Design Institute Co., Ltd.
Hunan Xingxiang Construction Co., Ltd.
Sino-Hunan International Engineering and Development Co., Ltd.
Zhongxiang Asset Company
Zhongxiang Intelligent Construction Co., Ltd.

125 Shanxi Construction Investment Group Co. Ltd.

Coal Industry Taiyuan Design and Research Institute Group Co., Ltd
Jincheng Jinjian National Highway Rerouting Engineering Co., Ltd
Jinzhong Pilot Investment and Construction Co., Ltd
Shanxi Architectural Design and Research Institute Co., Ltd
Shanxi Beautiful Countryside Construction Co., Ltd.
Shanxi CIG Ancient City Renovation Project Management Co., Ltd
Shanxi CIG Decoration Co., Ltd
Shanxi CIG General Contracting Co., Ltd.
Shanxi CIG Material Trading Co., Ltd
Shanxi CIG Northwest Jin Education Construction Investment Co., Ltd
Shanxi CIG Shanxi Jiantou Cloud Digital Intelligence Technology Co., Ltd
Shanxi Coal Planning and Design Institute (Group) Co., Ltd
Shanxi Construction Engineering Co., Ltd
Shanxi Construction Investment City Operation Group Co., Ltd
Shanxi Construction Investment International Construction Group Co., Ltd
Shanxi Construction Investment International Investment Co., Ltd
Shanxi Construction Machinery Co., Ltd
Shanxi Eighth Construction Group Co., Ltd
Shanxi Fifth Group Co., Ltd
Shanxi First Construction Group Co., Ltd
Shanxi Guoyao New Energy Group Co., Ltd

2025 Top 250 International Contractors – Subsidiaries by Rank

Rank Company Subsidiary

Shanxi Huasha Construction Engineering Consulting Co., Ltd
Shanxi Industrial Equipment Installation Group Co., Ltd
Shanxi Institute of Building Research Co., Ltd
Shanxi Investment Consulting and Development Planning Co., Ltd
Shanxi Low Carbon Environmental Protection Industry Group Co., Ltd
Shanxi Mechanized Construction Group Co., Ltd
Shanxi Park Construction and Development Group Co., Ltd
Shanxi Second Construction Group Co., Ltd
Shanxi Seventh Construction Group Co., Ltd
Shanxi Sijian Group Co., Ltd
Shanxi Sixth Construction Group Co., Ltd
Shanxi Static Transportation Construction and Operation Co., Ltd
Shanxi Taixin Economic Integration Development Investment Group Co., Ltd
Shanxi Third Construction Group Co., Ltd
Shuozhou Yingbin Avenue Engineering Project Management Co., Ltd
Yuncheng Jinjian Thermal Power Co., Ltd

126 Grupo Aldesa SA

AERONAVAL DE CONSTRUCCIONES E INSTALACIONES, S.A.
ALDESA CONSTRUCCIONES POLSKA
ALDESA CONSTRUCCIONES, SA
AUTOVIAS CINCO, SA
COALVI, SA
CONSTRUCCIONES CAMINO DE CHIAPAS
CRENZA INTERNACIONAL, SA
PROACON MÉXICO, SA DE CV

127 AtkinsRéalis

Atkins China Limited
Atkins International Holdings Limited
Atkins North America
Atkins Nuclear Secured Holdings Corporation
Candu Energy Inc.

Rank Company Subsidiary

Linxon Gulf LLC
Linxon Pvt Ltd
Protrans BC Operations Ltd
SNC-Lavalin Inc
Atkins Limited
Faithful+Gould Limited
Faithful+Gould Saudi Arabia Limited

128 Afcons Infrastructure Ltd.

Afcons Construction Mideast LLC.
Afcons Overseas Singapore Pte. Ltd.

130 China Jiangsu Int'l Econ. and Tech. Coop. Group Ltd.

China Jiangsu Construction Group Co. Ltd.
China Jiangsu Jianda Construction Co. Inc.

132 Nurol Construction and Trading Co. Inc.

Nurol Construction SA
Nurol Georgia LLC
Nurol LLC

133 Shaanxi Construction Engineering Holding Group Co. Ltd.

Earthquake investigation design and Research Institute of Western Architecture Co. Ltd.
SCEGC NO.1 CONSTRUCTION ENGINEERING GROUP COMPANY LTD.
SCEGC NO.10 CONSTRUCTION ENGINEERING GROUP COMPANY LTD.
SCEGC NO.11 CONSTRUCTION ENGINEERING GROUP COMPANY LTD.
SCEGC NO.12 CONSTRUCTION ENGINEERING COMPANY LTD.
SCEGC NO.13 CONSTRUCTION ENGINEERING COMPANY LTD.
SCEGC NO.14 CONSTRUCTION ENGINEERING COMPANY LTD.

2025 Top 250 International Contractors – Subsidiaries by Rank

Rank Company Subsidiary

SCEGC NO.15 CONSTRUCTION ENGINEERING COMPANY LTD.
 SCEGC NO.16 CONSTRUCTION ENGINEERING COMPANY LTD.
 SCEGC NO.2 CONSTRUCTION ENGINEERING GROUP COMPANY LTD.
 SCEGC NO.3 CONSTRUCTION ENGINEERING GROUP COMPANY LTD.
 SCEGC NO.4 CONSTRUCTION ENGINEERING GROUP COMPANY LTD.
 SCEGC NO.5 CONSTRUCTION ENGINEERING GROUP COMPANY LTD.
 SCEGC NO.6 CONSTRUCTION ENGINEERING GROUP COMPANY LTD.
 SCEGC NO.7 CONSTRUCTION ENGINEERING GROUP COMPANY LTD.
 SCEGC NO.8 CONSTRUCTION ENGINEERING GROUP COMPANY LTD.
 SCEGC NO.9 CONSTRUCTION ENGINEERING GROUP COMPANY LTD.
 Shaanxi Academy of Building Research Co. Ltd.
 Shaanxi Ancient Garden Construction Co. Ltd.
 Shaanxi Building Decoration Engineering Company
 Shaanxi Construction Engineering Development Group limited company
 Shaanxi Construction Engineering Group Corporation Limited
 Shaanxi Construction Engineering Industrial Co., Ltd
 Shaanxi Construction Engineering Installation Group Co., Ltd.
 Shaanxi Construction Engineering Real Estate Group Co., Ltd
 Shaanxi Construction Industry Investment Group Co Ltd
 Shaanxi Construction Machinery Construction Group Co Ltd
 Shaanxi Huashan Construction Co., Ltd
 Shaanxi Huashan Luqiao Group Co., Ltd.
 Shaanxi construction foundation company

Rank Company Subsidiary

136 BCM Holding

BCM ULUSLARASI MADENCİLİK İNŞAAT SANAYİ VE TİCARET A.Ş.
 BCM ULUSLARASI MADENCİLİK İNŞAAT SANAYİ VE TİCARET A.Ş.

138 CGCOC Group Co. Ltd.

CGC Nigeria Ltd.
 CGCOC Cameroon Ltd.
 CGCOC Chad Ltd.
 CGCOC Ethiopia Ltd.
 CGCOC Senegal Ltd.

139 Kinden Corp.

Antelec Private Ltd.
 International Electro-Mechanical Services Co. (L.L.C.)
 Kinden (Thailand) Co., Ltd.
 Kinden Phils Corporation
 Kinden Vietnam Co., Ltd.
 P.T. Kinden Indonesia
 US Kinden Corporation
 Wasa Electrical Services, Inc.

140 Yunnan Const. and Invest. Holding Grp. Co. Ltd.

YCIH Installation Co., Ltd.
 YCIH No. 13 Construction Co., Ltd.
 YCIH No. 2 Installation Engineering Co., Ltd.
 YCIH No. 4 Construction Co., Ltd.
 YCIH No.1 water resources and hydropower Construction Co., Ltd.
 Yunnan Construction Engineering General Contracting Company
 Yunnan Construction Investment Building Materials Technology Co., Ltd.

141 Black & Veatch

Bird Electric
 Black & Veatch Construction, Inc.

2025 Top 250 International Contractors – Subsidiaries by Rank

Rank Company Subsidiary

Black & Veatch Corporation
Black & Veatch International
Black & Veatch LTD of Michigan
Black & Veatch Management Consulting, LLC.
Black & Veatch New York LLP
Black & Veatch Special Projects Corp
Overland Contracting, Inc.

142 GAP INSAAT YATIRIM VE DIS TICARET AS

CALIK INSAAT A.S.
DEUTSCHE TIEFBAU GMBH
INNOVATIVE
GAP INSAAT DUBAI FZE

145 Bayburt Group

Bayburt Grup Insaat A.S.
Bayburt Insaat Ltd.
Ozgun Yapi A.S.
Senbay Grup A.S.
Senbay Madencilik A.S.

146 Sembol Uluslararası Yatırım Tarım Peyzaj Insaat

Branch of Sembol Sembol Ulus.A.Ş
Branch of Sembol Sembol Ulus.A.Ş
Sembol - Yeni Yapı İş Ortaklığı
Sembol Aktau LLP
Sembol Construction and Engineering LLP
Sembol Qurylys LLP
Sembol Safari Construction LLP
Sembol Türkistan LLP
Sembol Ulus.A.Ş.- Kazakhstan Branch-1
Sembol Ulus.A.Ş.- Kazakhstan Branch-2
Tinlac Construction B.V.

150 Nesma & Partners Contracting Co.

Kent PLC

Rank Company Subsidiary

151 Haskell

Benham
Cortez, Inc.
Dysruptek
Seiberling

152 POLAT YOL YAPI SAN. VE TIC. AS

POLATYOL&NWC JOINT VENTURE
POLATYOL-MAPA JOINT VENTURE
POLATYOL-TESAN JOINT VENTURE

154 China Wu Yi Co. Ltd.

China Wu Yi (Congo) Co., Ltd.
China Wu Yi (East Timor) Co., Ltd.
China Wu Yi (Equatorial Guinea) Co., Ltd.
China Wu Yi (Ethiopia) Co., Ltd.
China Wu Yi (Kenya) Co., Ltd.
China Wu Yi (Papua New Guinea) Co., Ltd.
China Wu Yi (Philippines) Co., Ltd.
China Wu Yi (Tanzania) Co., Ltd.
China Wu Yi (Uganda) Co., Ltd.
China Wu Yi Australia Pty. Ltd.

155 COMSA Corporación

COMSA
COMSA Industrial
COMSA Service
GMF

156 Michels

Aqueos Corporation
Michels Canada Co.
Michels Construction, Inc.
Michels Pacific Energy, Inc.
Michels Pipeline, Inc.
Michels Power, Inc.
Michels Road & Stone, Inc.
Michels Trenchless GmbH
Michels Trenchless Pty. Ltd.
Michels Trenchless, Inc.

2025 Top 250 International Contractors – Subsidiaries by Rank

Rank Company Subsidiary

Michels Underground Cable, Inc.
Michels Utility Services, Inc.

157 Gilbane Building Co.

GRS Disaster Recovery
Gilbane Federal
Next 150

158 Burns & McDonnell

AZCO

159 Ssangyong Engineering & Construction Co. Ltd.

JUNGAM H&D
PT. SSY KONSTRUKSI INDONESIA
SSANGYONG E&C GE S.A.
SSY ENGINEERING & CONSTRUCTION
(AMMERICA) INC.

160 Sumitomo Mitsui Construction Co. Ltd.

Antara Koh Private Limited
PT. SMCC Utama Indonesia
SMCC (Thailand) Co., Ltd.
SMCC Construction India Private Limited
SMCC Malaysia Sdn.Bhd.
SMCC Overseas Singapore Pte.Ltd.
SMCC Philippines, Inc.
SMCC Taiwan Co.,Ltd.

161 Grupo Empresarial San Jose SA

Constructora San Jose Argentina, S.A.
Constructora San Jose Cabo Verde, S.A.
Constructora San Jose, S.A.
Constructora Udra Limitada
Jose Costruzioni, S.R.L.
San Jose Construction Group, Inc
San Jose Constructora Chile Limitada
San Jose Contracting, LLC

Rank Company Subsidiary

San Jose India Infrastructure & Construction
Private Ltd
San Jose Peru Constructora, S.A.
Udra Mexico S.A. de C.V.

162 SADE - CGTH

ARGEA

163 Sener Grupo de Ingeniería SA

QUARK GERMANY GMBH
QUARK ITALY S.R.L.
QUARK PORTUGAL UNIPESOA LTDA
QUARK UNLIMITED ENGINEERING, S.L.
SENER AEROESPACIAL S.A.
SENER ARABIA SAUDI
SENER EGYPT
SENER ENERGY LTD UK
SENER ENERGY USA, INC.
SENER ENGENHARIA E SISTEMAS LTDA
SENER ENGINEERING & SYSTEMS INC.
SENER ENGINEERING & SYSTEMS, LTD
SENER ENGINEERING AND CONSTRUCTIONS
SOUTH AFRICA PROPIETARY LIMITED
SENER ENGIVIA-CONSULTORES DE ENGENHARIA
S.A.
SENER ETHYLENE TERMINAL (SENER FRANCIA)
SENER INGENIERIA Y SISTEMAS S.A.
SENER KWK PROJEKTE DEUTSCHLAND GMBH
SENER MOBILITY ENGINEERING PANAMA, S.A.
SENER MOBILITY REGIONAL HEADQUARTERS CO.
SENER MOBILITY S.A.
SENER SERAING CCGT
SENER SES CANADA, INC.
SENERMEX ENERGY S.A. de C.V.
SENERMEX INGENIERÍA Y SISTEMAS, S.A. de C.V.
SETEPLA TECNOMETAL ENGENHARIA S.A.
TACTIX SENER GROUP

164 China Aluminum International Eng'g Corp. Ltd.

CINF Engineering Corporation Limited

2025 Top 250 International Contractors – Subsidiaries by Rank

Rank Company Subsidiary

China Nonferrous Metals Processing Technology Co.Ltd
China Nonferrous Metal Industrial No .12 Metallurgy Construction Company
China Nonferrous Metal Industrial No .12 Metallurgy Construction Company
China Nonferrous Metal Industrial No .6 Metallurgy Construction Company
Guiyang Aluminum & Magnesium Engineering and Research Institute Company Limited (SAMI)
Kunming Prospecting Design institute of China Nonferrous Metals Industry Co.,Ltd
No.9 Metailurgical Construction Group Co.,Ltd
Shenyang Aluminum & Magnesium Engineering and Research Institute Company Limited (SAMI)

165 Jiangsu Provincial Construction Group Co. Ltd.

Beijing Jingxi Construction Group Co., Ltd.
Cambodia Subsidiary of Jiangsu Provincial Construction Group Co., Ltd.
Congo (Brazzaville) Subsidiary of Jiangsu Provincial Construction Group Co., Ltd.
Congo (Kinshasa) Subsidiary of Jiangsu Provincial Construction Group Co., Ltd.
Jiangsu Provincial Construction International Co., Ltd.
Jiangsu Transportation Engineering Group Co., Ltd.
Jiangsu Urban Development Co., Ltd.
Kenya Subsidiary of Jiangsu Provincial Construction Group Co., Ltd.
Laos Subsidiary of Jiangsu Provincial Construction Group Co., Ltd.
Malaysia Subsidiary of Jiangsu Provincial Construction Group Co., Ltd.
Nanjing Tongli Construction Group Co., Ltd.
Thailand Subsidiary of Jiangsu Provincial Construction Group Co., Ltd.
The First Subsidiary of Jiangsu Provincial Construction Group Co., Ltd.
The Second Subsidiary of Jiangsu Provincial Construction Group Co., Ltd.

Rank Company Subsidiary

166 Onur Taahhut Tasimacilik Insaat Tic. Ve Sanayi AS

LLC "ONUR CONSTRUCTION INTERNATIONAL"
ONUR POLSKA SP. Z O.O.
S.R.L. "ONUR TAAHHUT TAŞIMACILIK İNŞAAT TICARET VE SANAYİ"

167 China National Aero-Technology Int'l Eng'g Corp.

AVIC International Engineering (R) Limited
AVIC-KDN AIRPORT ENGINEERING CO.,LTD

171 Ustay Yapi Taahhut Ve Ticaret AS

INTAY
USTAY EUROPE
USTAY ULUSLARARASI

172 ECC

ECC Constructors, LLC
ECC Diego Garcia, LLC
ECC Environmental, LLC
ECC International, LLC
ECC Sydney Tar Ponds, ULC
ECCO GmbH
Enviro-Fix Solutions, LLC
Environmental Chemical Corporation Italy S.r.l

173 İc İctas Insaat Sanayi Ve Ticaret AS

BOVINO WIND S.R.L.
ETERNA GREEN S.R.L.
IC CESME MARINA YATIRIM A.S.
IC ENTERRA YENİLENEBİLİR ENERJİ YATIRIMLARI A.S.
IC İCMAK MAKİNA İNŞAAT VE LOJİSTİK ANONİM SİRKETİ
IC İCTAS AĞIR ENDÜSTRİYEL A.S.
IC İCTAS ASTALDI SIMPLE PARTNERSHIP
IC İCTAS ELEKTRİK TOPTAN SATIŞ VE TİCARET A.S.

2025 Top 250 International Contractors – Subsidiaries by Rank

Rank Company Subsidiary

IC ICTAS ENERJİ YATIRIM HOLDİNG ANONİM
SİRKETİ
IC ICTAS HAVACILIK A.S.
IC ICTAS KOPRU VE USTYAPI A.S.
IC ICTAS MADENCİLİK VE TİCARET A.S.
IC ICTAS NUKLEER VE ENDÜSTRİYEL TESİSLER
YAPIM A.S.
IC ICTAS OTOYOL İNŞAAT SANAYİ VE TİCARET A.S.
IC ICTAS RUSSIA LLC
IC ICTAS SAKARYA KARASU LİMANI YATIRIM VE
İSLETME ANONİM SİRKETİ
IC ICTAS SAUDİ ARABİA COMPANY
IC ICTAS TRAKYA ENERJİ YATIRIMLARI VE
TİCARET A.S.
IC ICTAS ULUSLARARASI İNŞAAT TURİZM ENERJİ
VE TİCARET A.S.
IC ICTAS US INC
IC ICTAS ZAFER ULUSLARARASI HAVALİMANI
YATIRIM VE İSLETME ANONİM SİRKETİ
ICA IC ICTAS ALTYAPI İSLETME VE BAKIM A.S.
ICA ICTAS ALTYAPI YAVUZ SULTAN SELİM
KOPRUSU VE KUZEY ÇEVRE OTOYOLU
YATIRIM VE İSLETME A.S.
ICTAS GÜNEŞ ENERJİ A.S.
ICTAS İSLETME VE TİCARET ANONİM SİRKETİ
ICTAS YENİLENEBİLİR ENERJİ ÜRETİM VE
TİCARET A.S.
İSTANBUL LOJİSTİK PARK DEPO KİRALAMA HİZM.
A.S.
RENERGIA S.R.L.
TRABZON ENERJİ ÜRETİM VE TİCARET A.S.
TRAKYA ELEKTRİK DAĞITIM A.S.
TRAKYA ELEKTRİK PERAKENDE SATIŞ A.S.
TREYSAN DİS TİCARET A.S.
TREYSAN PREFABRİK ÇELİK YAPILAR SANAYİ VE
TİCARET ANONİM SİRKETİ
TROIA WIND S.R.L.

174 MBD İnşaat Sanayi Ve Ticaret AS

BC MADENCİLİK NAKLİYAT PETROL İNŞAAT
SANAYİ VE TİCARET A.S.
DOĞUGAZ BITLİS BİNGÖL MÜS DOĞALGAZ
DAĞITIM A.S.

Rank Company Subsidiary

GÜLDEM YAPI TAAHHÜT İNŞAAT MÜHENDİSLİK
TARIM HAYVANCILIK GIDA BİLGİSAYAR
SANAYİ TİCARET A.S.
MBD RUZGAR ENERJİ ÜRETİM A.S.
MÜS SEKER ÜRETİM SANAYİ A.S.
SARL MBD İNŞAAT

178 Alarko Contracting Group

Alsim Alarko SRL
Bakad International BV

180 Combined Group Contracting Co. (K.S.C)

Combined Group Contracting Emirates
Combined Group Rocks Co.

181 Shandong Electric Power Eng'g Consulting

Chile Subsidiary of SDEPCI
Indonesia Subsidiary of SDEPCI
Shandong Ludian International Trade Co., Ltd

182 Shenyang Yuanda Aluminum Indus. Eng'g Co. Ltd.

CNYD Aluminium Industry Engineering Malaysia
SDN BHD
CNYD CURTAIN WALL (CAMBODIA) CO.,LTD
PT Shenyang Yuanda Aluminium Industry
Engineering
Yuanda (UK) Co. Ltd.
Yuanda Australia Pty Ltd.
Yuanda Qatar Aluminium Industry Engineering
W.L.L.
Yuanda USA Corporation

185 STFA Construction Group

HSSG Foundation Contracting LLC, UAE

2025 Top 250 International Contractors – Subsidiaries by Rank

Rank Company Subsidiary

187 Jiangsu Zhongnan Construction

Industry Group Co.Ltd

Binhai Zhongnan Construction Develop Co., Ltd
Haimen Construction Engineering Design Co.,Ltd
Jiangsu Zhongnan Construction Technology
Develop Co., Ltd
Liaoning Zhongnan Construction Engineering
Co.,Ltd
Nantong Jinhong Construction Engineering Co., Ltd

188 DPR Construction

Digital Building Components
EIG Electrical Systems
GE Johnson
Gregory P. Luth & Associates, Inc. | GPLA
OES Equipment
RQ Construction
SurePods
vConstruct

189 Salcef Group SpA

Bahnbau Nord GmbH
Coget Impianti Srl
Colmar SpA
Delta Railroad Construction
Euro Ferroviaria Srl
Forail Srl
Francesco Ventura Costruzioni Ferroviarie Srl
Overail Srl
Reco Srl
SRT Srl
Salcef Bau GmbH
Salcef Nordic AS
Salcef SpA

192 Summa Turizm Yatirimciligi AS

SUMMA CIVIL WORKS UGANDA LTD
SUMMA CONSTRUCTION GABON
SUMMA CONSTRUCTION SENEGAL SARL
SUMMA RWANDA JV LTD

Rank Company Subsidiary

193 ICM SpA

Delma Constructions CH
Delma Qatar
ICM Construction GMBH
ICM Construction UK

194 Nantong Construction Group Co. Ltd.

Nantong Architect & Decoration Co., Ltd
Nantong Architect Science Research Co., Ltd
Nantong Construction & Installation Co., Ltd
Nantong Construction Manpower Service Co., Ltd
Nantong Construction Real Estate Co., Ltd
Nantong Huaxia Silicate Products Co., Ltd
Nantong Zhenban Real Estate Co., Ltd

195 Sichuan Road and Bridge (Group) Co. Ltd.

SRBG Bridge Engineering Co., Ltd.
Sichuan Road and Bridge Expressway Maintenance
Co., Ltd
Sichuan Road and Bridge Huadong Construction
Co., Ltd.
Sichuan Road and Bridge Transportation
Engineering Co., Ltd
Sichuan Road and Bridge Urban Construction Co.,
Ltd

196 Chongqing International Construction Corp.

Bengal Co., Ltd
Chongqing Commercial Building Design Institute
Co., Ltd.
Ethiopia Co.,Ltd
Kenya Co.,Ltd
Liberia Co., Ltd
Sudan Co., Ltd
Tanzania Co., Ltd
Timor-Leste Co., Ltd
Uganda Co., Ltd

2025 Top 250 International Contractors – Subsidiaries by Rank

Rank Company Subsidiary

197 Zhejiang Communications Constr. Group Co. Ltd.

ZCCC International Engineering Co.,Ltd.

Zhejiang Hongtu Transportation Construction Co.,Ltd.

Zhejiang Jinzhu Transportation Construction Co.,Ltd.

Zhejiang Road & Bridge Construction Co.,Ltd

199 China Triumph International Engineering Co. Ltd.

*CHINA TRIUMPH INTERNATIONAL
ENGINEERING(SPAIN),SOCIEDAD LIMITADA
China Building Material International Technology
Investment Co., Ltd.*

PT. Damai Indah Kacatipis

TRIUMPH ENGINEERING(ARGENTINA)S.A.U.

Triumph Engineering (UK) CO., Ltd

200 MasTec Inc.

A-1 Construction

Advanced Technologies

Byers Engineering

Casey Industrial

Cash Construction

Decisive Communication

EC Source

Energy Erectors

FNF Construction, Inc.

Hanging H

Henkels & McCoy

Infrastructure and Energy Alternatives, Inc.

Intren, LLC

Lemartec

MasTec Canada

MasTec Civil

MasTec Network Solutions

MasTec North America, Inc.

MasTec Utility Services

Phoenix Industrial, Inc.

Rank Company Subsidiary

Precision Pipeline

PumpCo

QuadGen

Stout Construction

Three Phase Line Construction

Wanzek

203 Barnard Construction Co. Inc.

BFBC, LLC

Barnard Bessac JV

Barnard CBNA Joint Venture

Barnard Constructors of Canada, LP

Barnard Nexar Joint Venture

Barnard Pipeline

Barnard Spencer Joint Venture

Barnard Wilson Joint Venture

Barnard of Nevada, Inc.

Keiwiit Barnard JV

204 Ramboll Group

Henning Larsen Architects A/S

Ramboll Accredited A/S

Ramboll Finland Oy

Ramboll GmbH

Ramboll Singapore Pte Ltd

Ramboll Sweden AB

Ramboll UK Holding Ltd.

Ramboll USA Inc

Rambøll Danmark A/S

Rambøll Management Consulting A/S

Rambøll Norge AS

205 China Gansu Int'l Econ. and Tech. Coop. Co. Ltd.

CGICOP-BEL,Co.,Ltd

China Gansu International Benin Co.,Ltd

*China Gansu International Corporation for
Economic and Technical Cooperation Ltd
(Ethiopia Branch)*

2025 Top 250 International Contractors – Subsidiaries by Rank

Rank Company Subsidiary

China Gansu International Corporation for
Economic and Technical Cooperation Saudi
Branch

China Gansu International Corporation for
Economic and Technical Cooperation(Kenya)
Company Limited

China Gansu International Corporation for
Economic and Technical Cooperation (
Pakistan Branch Office)

China Gansu International Domestic Engineering
Corporation

China Gansu International Economic and
Technical Cooperation (SL)Limited

China Gansu International Economic and
Technical Cooperation Côte d'Ivoire Ltd

China State Hualong Construction(Gh) Co., LTD

Gansu Construction Investment(Holdings) Group
Co.,Ltd.Technical Team for The China-Aid
Project of The Rehabilitation of Sierra Leone
National Stadium

Gansu Construction Investment(Holdings) Group
Co.,Ltd.Technical Team for The Project of
Aiding Four Schools in Namibia

Gansu Construction Investment(Holdings) Group
Co.,Ltd.Technical Team of China-Aid Gwadar
Port Hospital Project in Pakistan

Gansu Hualong Overseas Engineering Corporation
(Mozambique) Ltd.

Hualong Malawi Construction (PVT) LTD

Hualong Zimbabwe Construction (PVT) LTD

PT.CG International Construction

Gansu Overseas Engineering Corporation
(Angola) Ltd.

208 Dogus Insaat Ve Ticaret AS

DC-UK Limited

DCO Trade and Construction Limited

DCO Trade and Construction Spzoo

Dogus Bucharest SRL

Dogus EOOD

Dogus Gulf Construction WLL

Dogus Insaat ve Ticaret

Dogus Kazakhstan LTD

Rank Company Subsidiary

Dogus LLC

Dogus Oman LLC

Dogus SARL

Dogus Ukraine TOV

209 Barton Malow Holdings LLC

Barton Malow Builders

Barton Malow Canada

Barton Malow Company

LIFTbuild

210 Mesa Holding Inc. Co.

Alabanda Inc. Co.

Bahçeşehir Gaz Dağıtım Inc. Co.

Euro Power Eurl

Kosaş Inc. Co.

MESA OOO

Mesa Az

Mesa Doimiy Muassasasi

Mesa Farm Inc. Co.

Mesa Manufacturing Inc. Co.

Mesa Mesken Inc. Co.

Mesa Proje Inc. Co.

Mesa Uluslararası Inc. Co.

Mesa Varlık Inc. Co.

Mesa Wood Working Inc. Co.

Mesalas Inc. Co.

Mesco International Cons. LLP

211 Tata Projects Ltd.

Artson Engineering Ltd

TPL Services Private Limited

TQ Cert Services Private Limited

213 Jiangxi Construction Engineering (Group) Corp. Ltd.

Jiangxi Construction Buildings IV Limited Liability
Co.,LTD.

Jiangxi Construction Engineering Building
Installation Co. LTD.

2025 Top 250 International Contractors – Subsidiaries by Rank

Rank Company Subsidiary

Jiangxi Construction Engineering First Limited Liability Company
Jiangxi Construction Engineering Group Construction Industry Investment Co., Ltd
Jiangxi Construction Engineering Mechanical Construction Co. LTD.
Jiangxi Construction Engineering Supervision Co., Ltd
Jiangxi Construction Engineering Track Construction Co., Ltd
Jiangxi Construction International Engineering Co., Ltd
Jiangxi The Second Construction Co., LTD.
Jiangxi The Third Construction Co., LTD.

216 Greenland Infra. Constr. Group Co. Ltd.

Greenland Municipal Investment Group Co., Ltd
Greenland Urban Construction Development Group Co., Ltd
Guangxi Construction Engineering Group Holdings Co., Ltd
Guizhou Construction Engineering Group Co., Ltd
Henan Provincial Highway Engineering Bureau Group Co., Ltd.
Tianjin Construction Engineering Group Holdings Co., Ltd
Xi'an Construction Engineering Group Co., Ltd

217 SalfaCorp SA

CONSALFA
CONSTRUCTORA FE GRANDE
GEOVITA
HV CONTRATISTAS
ICEM
INMOBILIARIA ACONCAGUA
INTERCOASTAL MARINE INC
NOVAL
NOVATEC
PROPUERTO
SALFA MANTENCIONES
SALFA MONTAJES

Rank Company Subsidiary

TECSA

223 Tianyuan Construction Group Co. Ltd.

REPRESENTATIVE OFFICE OF TIANYUAN CONSTRUCTION GROUP CO., LTD.
SHANDONG TIANYUAN CONSTRUCTION (MYANMAR) COMPANY LIMITED
TIANYUAN CONSTRUCTION GOURP CO., LTD.-CAMEROUN
TIANYUAN CONSTRUCTION GROUP CO., LTD. (BANGLADESH BRANCH OFFICE)
TIANYUAN CONSTRUCTION GROUP CORPORATION
TIANYUAN CONSTRUCTION GROUP S.LTD.
SUCURSAL BOLIVIA
TIANYUAN CONSTRUCTION GROUP SOUTH SUDAN BRANCH
TIANYUAN DEVELOPMENT (THAILAND) CO., LTD.
TY-CN DEVELOPMENT (CAMBODIA) CO., LTD.
TYC CONSTRUCTION NEGERIA LIMITED

224 Consigli Building Group Inc.

Consigli & Associates, LLC
Consigli Construction Co., Inc.
Consigli Construction NY, LLC
J. Benton Construction, LLC

225 China Bengbu Int'l Tech. & Econ. Coop. Ltd.

CBITEC Angola
CBITEC Guinea

227 Hebei Construction Group Co. Ltd.

HBCG Decoration Engineering Co., Ltd.
HBCG Ecological Environment Co., Ltd.
HBCG International Engineering Co., Ltd.
HBCG Investment Co., Ltd.
HBCG Logistics Co., Ltd.
HBCG Real Estate Co., Ltd.

2025 Top 250 International Contractors – Subsidiaries by Rank

Rank Company Subsidiary

HBCG Tech Development Co., Ltd.
Hebei Academy of Building Research Co., Ltd.
Hebei Installation Engineering Co., Ltd.
Hebei No.2 Construction Co., Ltd.
Hebei No.4 Construction Co., Ltd.

228 Jianglian Heavy Industry Group Co. Ltd.

Hunan Songhui Bamboo Technology Co. Ltd..
Jianglian International Engineering Co., Ltd.

Jiangxi Huagan Environmental Protection Equipment Co., Ltd.
Jiangxi Jianglian Construction Co., Ltd..
Jiangxi Jianglian Energy Environmental Protection Co., Ltd..
Jiangxi Jianglian Environmental Engineering Equipment Manufacturing Co. Ltd..
Jiangxi Jianglian Overseas Engineering Co., Ltd.
Jiangxi Zhilan Construction Technology Collaborative Innovation Co., Ltd..

229 Dorce Prefabricated Building and Construction Industry Trade Inc.

DORCE GULF Contracting and Trading WLL
DORCE MOZAMBIQUE, LDA
DORCE RUS Construction and Trade LLP
DORCEKAZAK Construction and Prefabricated Building Industry Co LTD

240 Anhui Construction Engineering Group Co. Ltd.

Anhui Construction Engineering Construction Investment Group Co., Ltd.
Anhui Construction Engineering Highway & Bridge Construction Group Co., Ltd.
Anhui Construction Engineering Modern Trade & Logistics Group Co., Ltd.
Anhui Construction Engineering Road & Port Construction Group Co., Ltd.

Rank Company Subsidiary

Anhui Construction Engineering Sanjian Group Co., Ltd.
Anhui Construction Engineering Transportation & Waterway Group Co., Ltd.
Anhui Construction Engineering Water Resources Development and Investment Group Co., Ltd.

241 Herzog Enterprises Inc.

Herzog Contracting Corp.
Herzog Energy, Inc.
Herzog Railroad Services, Inc.
Herzog Services, Inc.
Herzog Solutions, LLC
Herzog Technologies Infrastructure, Inc.
Herzog Technologies, Inc.
Herzog Transit Services, Inc.

243 Commercial Contracting Corp.

Commercial Contracing de Mexico

244 IPS-Integrated Project Services LLC

BS Denmark Aps trading at Integrated Project Services
ILPS Limited Unipessoal LDA
IPS - Architect Services Canada Inc
IPS - Integrated Project Services (Germany) GmbH
IPS - Integrated Project Services (Ireland) Limited
IPS - Integrated Project Services Corp
IPS - Integrated Project Services GmbH
IPS - Integrated Project Services LLC
IPS - Integrated Project Services Limited
IPS - Integrated Project Services Pvt Ltd
IPS - Integrated Project Services ULC
IPS - Mehtalia Private Limited
IPS - Services de Projects Intégrés S.E.N.C
IPS - Servicios de Proyectos Integrados Ltda
IPS BioPharmaceutical Technical Consulting (Tianjin) Limited Liability Company
IPS Bioengineering Technology (Shanghai) Co., Ltd
IPS Professional Engineers and Architects PC
Integrated Project Services International Pvt Ltd

2025 Top 250 International Contractors – Subsidiaries by Rank

Rank Company Subsidiary

Trenmor GmbH trading as IPS-Integrated Project Services
Trenmor PTY Limited trading as IPS Life Sciences

Rank Company Subsidiary

245 Energoprojekt Holding PLC

Energoprojekt Entel
Energoprojekt Hidroinženjering
Energoprojekt Industrija
Energoprojekt Izgradnja
Energoprojekt Niskogradnja
Energoprojekt Urbanizam i arhitektura
Energoprojekt Visokogradnja

246 Day & Zimmermann

D&Z Of Canada Corporate
Day & Zimmermann International, Inc. - DBA M&C
Day & Zimmermann Management Services, Inc.
Day & Zimmermann NPS, Inc.
Mason & Hanger
The Atlantic Group, Inc. - DBA DZ Atlantic

248 Dennis Group

Dennis Brasil Engenharia Ltda
Dennis Grou International, Unipessoal Lda
Dennis Group Canada, Inc.
IFAB Engineering Partners Ltd
The Dennis Engineering Group, LLC
The Dennis Group, Inc.

249 MWH Constructors Inc.

Methuen Construction Co., Inc.
Slayden Constructors, Inc.

250 Primus

Primus Builders, Inc.
Primus Design Services, Inc.

Where the 2025 Top 250 International Contractors Worked

Region Country Company

A. NORTH AMERICA

Canada

APTIM
Alberici-Flintco
BAUER AG
Barnard Construction Co. Inc.
Barton Malow Holdings LLC
Bechtel
Black & Veatch
Bonatti
Bouygues
Burns & McDonnell
China Communications
Construction Group Ltd.
China National Machinery
Industry Corp.
China Petroleum Engineering
Co. Ltd.
China State Construction
Engineering Corp. Ltd.
Danieli & C. O.M. SpA
Day & Zimmermann
Dennis Group
ECC
Ed. Zublin AG
Enka Insaat ve Sanayi AS
FCC SA
Ferrovial
Fluor
Ghella SpA
Grupo ACS/Hochtief
Haskell
Herzog Enterprises Inc.
Hyundai Engineering &
Construction Co. Ltd.
Hyundai Engineering Co. Ltd.
JGC Holdings Corp.
Jan De Nul Group (Sofidra SA)
Kiewit Corp.
Maire SpA
MasTec Inc.

Region Country Company

Matrix Service Co.
McDermott International
Metallurgical Corp. of China
Ltd.
Michels
NV BESIX SA
Nesma & Partners
Contracting Co.
Obayashi Corp.
Offshore Oil Engineering Co.
Ltd.
PCL Construction
POSCO Eco & Challenge
Parsons Corp.
Power Construction Corp. of
China
RailWorks
Roncelli Inc.
SICIM SpA
STO Building Group
STRABAG SE
Sacyr
Samsung C&T Corp.
Samsung E&A Co. Ltd.
Sener Grupo de Ingeniería SA
Shanghai Construction Group
Co. Ltd.
Sinoma International
Engineering Co. Ltd.
T N Ward Co.
The Walsh Group
Tutor Perini Corp.
VINCI
Walbridge
Worley Ltd.
Yapi Merkezi Insaat Ve
Sanayi AS
webuild SpA

United States

Ant Yapi Industry & Trade
Inc.
Atlas Group
BAUER AG

Region Country Company

Bouygues
CTCI Corp.
China Communications
Construction Group Ltd.
China National Machinery
Industry Corp.
China Railway Group Ltd.
China State Construction
Engineering Corp. Ltd.
Chiyoda Corp.
DL E&C Co. Ltd.
Danieli & C. O.M. SpA
Ed. Zublin AG
Electra Ltd.
EllisDon Corp.
Enka Insaat ve Sanayi AS
FCC SA
Ferrovial
GS Engineering &
Construction
Ghella SpA
Graham Construction
Grupo ACS/Hochtief
Grupo Empresarial San Jose
SA
Hyundai Engineering &
Construction Co. Ltd.
Hyundai Engineering Co. Ltd.
ITINERA SpA
Impresa Pizzarotti & C. SpA
JGC Holdings Corp.
Jan De Nul Group (Sofidra SA)
Jianglian Heavy Industry
Group Co. Ltd.
Kajima Corp.
Kinden Corp.
Maire SpA
Metallurgical Corp. of China
Ltd.
Nesma & Partners
Contracting Co.
Obayashi Corp.
Orascom Construction PLC
Ramboll Group

Where the 2025 Top 250 International Contractors Worked

Region Country Company

STRABAG SE
Sacyr
Salcef Group SpA
Samsung C&T Corp.
Samsung E&A Co. Ltd.
Sener Grupo de Ingeniería SA
Shanghai Construction Group Co. Ltd.
Shenyang Yuanda Aluminum Indus. Eng'g Co. Ltd.
Shimizu Corp.
Sinoma International Engineering Co. Ltd.
Skanska AB
Sumitomo Mitsui Construction Co. Ltd.
Technip Energies
Trevi
VINCI
Worley Ltd.
Yapi Merkezi Insaat Ve Sanayi AS
webuild SpA

B. LATIN AMERICA

Argentina

China Communications Construction Group Ltd.
China Energy Engineering Corp. Ltd.
China National Chemical Eng'g Group Corp. Ltd.
China National Machinery Industry Corp.
China Railway Group Ltd.
China Triumph International Engineering Co. Ltd.
Danieli & C. O.M. SpA
Ghella SpA
Grupo Empresarial San Jose SA
Jan De Nul Group (Sofidra SA)

Region Country Company

Power Construction Corp. of China
Sener Grupo de Ingeniería SA
Sinoma International Engineering Co. Ltd.
Trevi
VINCI
Worley Ltd.
webuild SpA

Bolivia

China National Chemical Eng'g Group Corp. Ltd.
China National Machinery Industry Corp.
China Railway Construction Corp. Ltd.
China Railway Group Ltd.
China State Construction Engineering Corp. Ltd.
Metallurgical Corp. of China Ltd.
Power Construction Corp. of China
Sener Grupo de Ingeniería SA
Sinosteel Equipment & Engineering Co. Ltd.
TBEA Co. Ltd.
Zhejiang Communications Constr. Group Co. Ltd.

Brazil

Bouygues
COMSA Corporación
Caddell Construction Co. LLC
China Communications Construction Group Ltd.
China Electric Power Equipment And Tech. Co. Ltd.
China Energy Engineering Corp. Ltd.
China National Machinery Industry Corp.

Region Country Company

China Railway Construction Corp. Ltd.
China Railway Group Ltd.
Danieli & C. O.M. SpA
Dongfang Electric Corp.
Enka Insaat ve Sanayi AS
GS Engineering & Construction
Ghella SpA
Hyundai Engineering & Construction Co. Ltd.
Hyundai Engineering Co. Ltd.
IPS-Integrated Project Services LLC
ITINERA SpA
Jan De Nul Group (Sofidra SA)
McDermott International Metallurgical Corp. of China Ltd.
Mota-Engil
NV BESIX SA
Offshore Oil Engineering Co. Ltd.
Power Construction Corp. of China
Sacyr
Sinoma International Engineering Co. Ltd.
Sinosteel Equipment & Engineering Co. Ltd.
VINCI
Worley Ltd.

Chile

BAUER AG
Bechtel
Bonatti
Bouygues
China Communications Construction Group Ltd.
China Energy Engineering Corp. Ltd.
China Railway Construction Corp. Ltd.

Where the 2025 Top 250 International Contractors Worked

Region Country Company

China Railway Group Ltd.
Ed. Zublin AG
FCC SA
Ferrovial
Fluor
Grupo ACS/Hochtief
Grupo Aldesa SA
Grupo Empresarial San Jose SA
Hyundai Engineering & Construction Co. Ltd.
Impresa Pizzarotti & C. SpA
JGC Holdings Corp.
Maire SpA
Power Construction Corp. of China
STRABAG SE
Sacyr
Sener Grupo de Ingeniería SA
Shandong Electric Power Eng'g Consulting
TBEA Co. Ltd.
VINCI
Worley Ltd.
Xian Electric Engineering Co. Ltd.
webuild SpA

Colombia

Bouygues
COMSA Corporación
China Communications Construction Group Ltd.
China Energy Engineering Corp. Ltd.
China Nuclear Eng'g & Constr. Corp. Ltd.
China Railway Construction Corp. Ltd.
Dongfang Electric Corp.
FCC SA
Ferrovial
Grupo ACS/Hochtief
Grupo Aldesa SA

Region Country Company

Haskell
Hyundai Engineering & Construction Co. Ltd.
Hyundai Engineering Co. Ltd.
Jan De Nul Group (Sofidra SA)
Maire SpA
Metallurgical Corp. of China Ltd.
Mota-Engil
Power Construction Corp. of China
STRABAG SE
Sacyr
Shenyang Yuanda Aluminum Indus. Eng'g Co. Ltd.
Sinoma International Engineering Co. Ltd.
TBEA Co. Ltd.
VINCI
webuild SpA

Costa Rica

China Communications Construction Group Ltd.
China Energy Engineering Corp. Ltd.
SADE - CGTH
VINCI

Ecuador

China 15th Metallurgical Construction Group Co. Ltd.
China Communications Construction Group Ltd.
China Energy Engineering Corp. Ltd.
China National Machinery Industry Corp.
China Railway Construction Corp. Ltd.
Dongfang Electric Corp.
Haskell
Jan De Nul Group (Sofidra SA)

Region Country Company

Metallurgical Corp. of China Ltd.
Power Construction Corp. of China
Sinoma International Engineering Co. Ltd.
Sinopec Zhongyuan Petroleum Engineering Ltd.
TBEA Co. Ltd.
VINCI
Xian Electric Engineering Co. Ltd.

El Salvador

China Communications Construction Group Ltd.
Hebei Construction Group Co. Ltd.
TBEA Co. Ltd.
VINCI
Yanjian Group Co. Ltd.

Guatemala

BL Harbert International
China Communications Construction Group Ltd.
China Energy Engineering Corp. Ltd.
Haskell
Sinoma International Engineering Co. Ltd.
TBEA Co. Ltd.
VINCI

Guyana

China General Technology (Group) Holding Co. Ltd.
China National Machinery Industry Corp.
China Railway Construction Corp. Ltd.
China Railway Group Ltd.
Impresa Pizzarotti & C. SpA

Where the 2025 Top 250 International Contractors Worked

Region Country Company

Jan De Nul Group (Sofidra SA)
McDermott International
Power Construction Corp. of
China
Qingjian Group Co. Ltd.
SICIM SpA
Shandong Hi-Speed Group Co.
Ltd.
TBEA Co. Ltd.
Technip Energies
VINCI

Honduras

BL Harbert International
China Railway Construction
Corp. Ltd.
Fluor
Power Construction Corp. of
China
VINCI

Mexico

Alberici-Flintco
BL Harbert International
Bonatti
Bouygues
COMSA Corporación
Caddell Construction Co. LLC
China Communications
Construction Group Ltd.
China Energy Engineering
Corp. Ltd.
China National Chemical
Eng'g Group Corp. Ltd.
China Railway Construction
Corp. Ltd.
China Railway Group Ltd.
Commercial Contracting
Corp.
Danieli & C. O.M. SpA
Dongfang Electric Corp.
Ed. Zublin AG
Enka Insaat ve Sanayi AS
FCC SA

Region Country Company

Fluor
Gilbane Building Co.
Grupo ACS/Hochtief
Grupo Aldesa SA
Grupo Empresarial San Jose
SA
Harbin Electric International
Co. Ltd.
Haskell
Hyundai Engineering &
Construction Co. Ltd.
Hyundai Engineering Co. Ltd.
Jan De Nul Group (Sofidra SA)
Kajima Corp.
Kiewit Corp.
Maire SpA
MasTec Inc.
Michels
Mota-Engil
Power Construction Corp. of
China
Primus
SICIM SpA
STRABAG SE
Sacyr
Samsung E&A Co. Ltd.
Sener Grupo de Ingeniería SA
Shimizu Corp.
Sinoma International
Engineering Co. Ltd.
TBEA Co. Ltd.
Technip Energies
The Beck Group
VINCI
Walbridge
Worley Ltd.

Nicaragua

China Communications
Construction Group Ltd.
China National Machinery
Industry Corp.
China State Construction
Engineering Corp. Ltd.

Region Country Company

Power Construction Corp. of
China
Sinoma International
Engineering Co. Ltd.
VINCI

Panama

BAUER AG
Bouygues
China Communications
Construction Group Ltd.
China National Machinery
Industry Corp.
China Railway Construction
Corp. Ltd.
China Railway Group Ltd.
FCC SA
Hyundai Engineering &
Construction Co. Ltd.
Hyundai Engineering Co. Ltd.
Jan De Nul Group (Sofidra SA)
Kiewit Corp.
Mota-Engil
POSCO Eco & Challenge
Power Construction Corp. of
China
STRABAG SE
SalfaCorp SA
Sinoma International
Engineering Co. Ltd.
TBEA Co. Ltd.
Trevi
VINCI

Paraguay

Enka Insaat ve Sanayi AS
Grupo Empresarial San Jose
SA
Sacyr
Sener Grupo de Ingeniería SA
Sinoma International
Engineering Co. Ltd.
Trevi
VINCI

Where the 2025 Top 250 International Contractors Worked

Region Country Company
webuild SpA

Peru

APTIM
Bechtel
Bouygues
COMSA Corporación
China Communications
Construction Group Ltd.
China Energy Engineering
Corp. Ltd.
China National Machinery
Industry Corp.
China Railway Construction
Corp. Ltd.
China Railway Group Ltd.
Energoprojekt Holding PLC
Enka Insaat ve Sanayi AS
FCC SA
Ferrovial
Fluor
Grupo ACS/Hochtief
Grupo Aldesa SA
Grupo Empresarial San Jose
SA
Hyundai Engineering &
Construction Co. Ltd.
Impresa Pizzarotti & C. SpA
Jan De Nul Group (Sofidra SA)
Metallurgical Corp. of China
Ltd.
Mota-Engil
Power Construction Corp. of
China
SICIM SpA
Sacyr
SalfaCorp SA
Sener Grupo de Ingeniería SA
Sinoma International
Engineering Co. Ltd.
VINCI
Worley Ltd.
Yanbian Group Co. Ltd.
webuild SpA

Region Country Company
Suriname

Metallurgical Corp. of China
Ltd.
Power Construction Corp. of
China
Technip Energies

Uruguay

Bouygues
China Communications
Construction Group Ltd.
China National Machinery
Industry Corp.
China Railway Construction
Corp. Ltd.
Grupo Aldesa SA
IPS-Integrated Project
Services LLC
Jan De Nul Group (Sofidra SA)
Power Construction Corp. of
China
TBEA Co. Ltd.
Tutor Perini Corp.
VINCI

Venezuela

China Aluminum
International Eng'g Corp.
Ltd.
China Railway Construction
Corp. Ltd.
Grupo ACS/Hochtief
Maire SpA
XPCC Construction &
Engineering (Group) Co.
Ltd.

C. CARIBBEAN ISLANDS

Cuba

Bouygues
DPR Construction
Gilbane Building Co.

Region Country Company
Power Construction Corp. of
China
TBEA Co. Ltd.

Greater Antilles

Bouygues
China Communications
Construction Group Ltd.
China National Machinery
Industry Corp.
China Railway Construction
Corp. Ltd.
Enka Insaat ve Sanayi AS
Haskell
POSCO Eco & Challenge
Power Construction Corp. of
China
SalfaCorp SA
Ssangyong Engineering &
Construction Co. Ltd.
VINCI

Lesser Antilles

Atlas Group
Beijing Construction
Engineering Group Co.
Ltd.
Caddell Construction Co. LLC
China Communications
Construction Group Ltd.
China Jiangsu Int'l Econ. and
Tech. Coop. Group Ltd.
China National Machinery
Industry Corp.
China Railway Construction
Corp. Ltd.
Consigli Building Group Inc.
Enka Insaat ve Sanayi AS
Haskell
Jan De Nul Group (Sofidra SA)
McDermott International
Orion Group Holdings Inc.
Power Construction Corp. of
China

Where the 2025 Top 250 International Contractors Worked

Region Country Company

Renaissance Construction
Shanghai Construction Group
Co. Ltd.
Shanxi Construction
Investment Group Co. Ltd.
Sinoma International
Engineering Co. Ltd.
VINCI

Puerto Rico

Enka Insaat ve Sanayi AS
Ferrovia
Fluor
Herzog Enterprises Inc.
MasTec Inc.
The Walsh Group
Tutor Perini Corp.

D. EUROPE

Albania

Bechtel
Grupo ACS/Hochtief
KUZU Group
STRABAG SE
Sinoma International
Engineering Co. Ltd.
VINCI

Armenia

China National Machinery
Industry Corp.
Power Construction Corp. of
China
Xian Electric Engineering Co.
Ltd.

Austria

BAUER AG
Bouygues
Danieli & C. O.M. SpA
Ed. Zublin AG
FCC SA

Region Country Company

Grupo ACS/Hochtief
ICM SpA
Renaissance Construction
Salcef Group SpA
Sinoma International
Engineering Co. Ltd.
VINCI
Yapi Merkezi Insaat Ve
Sanayi AS

Azerbaijan

Bayburt Group
Cengiz Construction Industry
& Trade Co. Inc.
China Railway Construction
Corp. Ltd.
China State Construction
Engineering Corp. Ltd.
Dongfang Electric Corp.
Enka Insaat ve Sanayi AS
Eser Contracting
Fluor
ILK Construction
Kalyon Insaat Sanayi ve
Ticaret AS
Kolin Insaat Turizm Sanayi ve
Ticaret AS
Maire SpA
POLAT YOL YAPI SAN. VE TIC.
AS
Power Construction Corp. of
China
Technip Energies
Tekfen Construction and
Installation Co. Inc.
Ustay Yapi Taahhut Ve
Ticaret AS
VINCI

Belarus

Bayburt Group
Beijing Construction
Engineering Group Co.
Ltd.

Region Country Company

Beijing Urban Construction
Group Co. Ltd.
CITIC Construction Co. Ltd.
China 15th Metallurgical
Construction Group Co.
Ltd.
China Energy Engineering
Corp. Ltd.
China Gansu Int'l Econ. and
Tech. Coop. Co. Ltd.
China National Machinery
Industry Corp.
China Railway Construction
Corp. Ltd.
Power Construction Corp. of
China
Sinoma International
Engineering Co. Ltd.
Zhejiang Construction
Investment Group Co. Ltd.

Belgium

Bouygues
Danieli & C. O.M. SpA
ECC
Ed. Zublin AG
Enka Insaat ve Sanayi AS
FCC SA
Fluor
Grupo ACS/Hochtief
IPS-Integrated Project
Services LLC
Jan De Nul Group (Sofidra SA)
Maire SpA
Parsons Corp.
Renaissance Construction
SADE - CGTH
STRABAG SE
Sener Grupo de Ingeniería SA
Sinoma International
Engineering Co. Ltd.
Takenaka Corp.
Technip Energies
VINCI

Where the 2025 Top 250 International Contractors Worked

Region Country Company

Worley Ltd.

Yapi Merkezi Insaat Ve

Sanayi AS

Bosnia & Herzegovina

Cengiz Construction Industry
& Trade Co. Inc.

China Energy Engineering
Corp. Ltd.

China National Aero-
Technology Int'l Eng'g
Corp.

China Railway Construction
Corp. Ltd.

Dongfang Electric Corp.

Metag Group

Power Construction Corp. of
China

STRABAG SE

Shandong Hi-Speed Group Co.
Ltd.

Yapi Merkezi Insaat Ve
Sanayi AS

Bulgaria

China General Technology
(Group) Holding Co. Ltd.

China Railway Construction
Corp. Ltd.

Dogus Insaat Ve Ticaret AS

Enka Insaat ve Sanayi AS

Hyundai Engineering &
Construction Co. Ltd.

STRABAG SE

Sinoma International
Engineering Co. Ltd.

VINCI

Yapi Merkezi Insaat Ve
Sanayi AS

ZAFER TAAHHUT INSAAT VE
TICARET AS

Croatia

BCM Holding

Region Country Company

Bouygues

COMSA Corporación

Cengiz Construction Industry
& Trade Co. Inc.

China Communications

Construction Group Ltd.

China Railway Group Ltd.

Danieli & C. O.M. SpA

Fluor

ICM SpA

Maire SpA

Norinco International
Cooperation Ltd.

STRABAG SE

Sinoma International
Engineering Co. Ltd.

VINCI

Yapi Merkezi Insaat Ve
Sanayi AS

Czech Rep.

Bouygues

FCC SA

Ferrovial

Grupo ACS/Hochtief

Hyundai Engineering &
Construction Co. Ltd.

Hyundai Engineering Co. Ltd.

Kajima Corp.

Maire SpA

McDermott International

PORR AG

STRABAG SE

Samsung E&A Co. Ltd.

Sinoma International
Engineering Co. Ltd.

Skanska AB

Takenaka Corp.

VINCI

Denmark

Bouygues

China Communications
Construction Group Ltd.

Region Country Company

DPR Construction

Ed. Zublin AG

Fluor

ITINERA SpA

Jan De Nul Group (Sofidra SA)

NV BESIX SA

STRABAG SE

Technip Energies

VINCI

webuild SpA

Estonia

Bouygues

Ferrovial

VINCI

Finland

Bouygues

Enka Insaat ve Sanayi AS

Maire SpA

Ramboll Group

STRABAG SE

Skanska AB

VINCI

France

BAUER AG

Bonatti

COMSA Corporación

China Communications

Construction Group Ltd.

China Nuclear Eng'g & Constr.
Corp. Ltd.

Danieli & C. O.M. SpA

Ed. Zublin AG

Enka Insaat ve Sanayi AS

FCC SA

Ferrovial

Fluor

Ghella SpA

Grupo ACS/Hochtief

ITINERA SpA

Impresa Pizzarotti & C. SpA

Jan De Nul Group (Sofidra SA)

Where the 2025 Top 250 International Contractors Worked

Region Country Company

Maire SpA
Metallurgical Corp. of China Ltd.
NV BESIX SA
STRABAG SE
Salcef Group SpA
Sener Grupo de Ingeniería SA
Sinoma International Engineering Co. Ltd.
Takenaka Corp.
Trevi
Urbacón Trading and Contracting WLL
Yapi Merkezi Insaat Ve Sanayi AS
webuild SpA

Georgia

Bouygues
China National Chemical Eng'g Group Corp. Ltd.
China Nuclear Eng'g & Constr. Corp. Ltd.
China Railway Construction Corp. Ltd.
China Railway Group Ltd.
China State Construction Engineering Corp. Ltd.
FCC SA
Hunan Construction Investment Group Co. Ltd.
Jan De Nul Group (Sofidra SA)
MBD Insaat Sanayi Ve Ticaret AS
Metag Group
Nurol Construction and Trading Co. Inc.
POLAT YOL YAPI SAN. VE TIC. AS
Parsons Corp.
SMK Group
TBEA Co. Ltd.
Tepe Insaat Sanayi AS
VINCI

Region Country Company

YDA İnşaat Sanayi ve Ticaret Anonim Şirketi

Germany

AtkinsRéalis
Bayburt Group
Black & Veatch
Bonatti
Bouygues
China Communications Construction Group Ltd.
China Energy Engineering Corp. Ltd.
China General Technology (Group) Holding Co. Ltd.
China National Machinery Industry Corp.
DPR Construction
Danieli & C. O.M. SpA
Dongfang Electric Corp.
Dorce Prefabricated Building and Construction Industry Trade Inc.
ECC
Electra Ltd.
Enka Insaat ve Sanayi AS
FCC SA
Ferrovia
Fluor
GAP INSAAT YATIRIM VE DIS TICARET AS
Gilbane Building Co.
Grupo ACS/Hochtief
Hyundai Engineering & Construction Co. Ltd.
Hyundai Engineering Co. Ltd.
IPS-Integrated Project Services LLC
Jan De Nul Group (Sofidra SA)
Kajima Corp.
Maire SpA
McDermott International
Michels
PORR AG

Region Country Company

Parsons Corp.
Ramboll Group
Renaissance Construction
STRABAG SE
Salcef Group SpA
Sener Grupo de Ingeniería SA
Sinoma International Engineering Co. Ltd.
TBEA Co. Ltd.
Takenaka Corp.
VINCI
Yapi Merkezi Insaat Ve Sanayi AS

Greece

Bonatti
Bouygues
Caddell Construction Co. LLC
China Communications Construction Group Ltd.
Danieli & C. O.M. SpA
ECC
Ed. Zublin AG
Enka Insaat ve Sanayi AS
Fluor
Ghella SpA
Grupo ACS/Hochtief
Maire SpA
STRABAG SE
Sinoma International Engineering Co. Ltd.
Technip Energies
VINCI
Xian Electric Engineering Co. Ltd.
Yapi Merkezi Insaat Ve Sanayi AS
webuild SpA

Hungary

BAUER AG
Bouygues
China National Machinery Industry Corp.

Where the 2025 Top 250 International Contractors Worked

Region Country Company

China Railway Construction Corp. Ltd.
China Railway Group Ltd.
China State Construction Engineering Corp. Ltd.
Dogus Insaat Ve Ticaret AS
Dongfang Electric Corp.
Ed. Zublin AG
Enka Insaat ve Sanayi AS
FCC SA
Fluor
Nurol Construction and Trading Co. Inc.
STRABAG SE
Samsung E&A Co. Ltd.
Sinoma International Engineering Co. Ltd.
Skanska AB
Takenaka Corp.
VINCI
Yapi Merkezi Insaat Ve Sanayi AS
ZAFER TAAHHUT INSAAT VE TICARET AS

Ireland

Bechtel
Bouygues
China Communications Construction Group Ltd.
Ed. Zublin AG
FCC SA
Ferrovial
Fluor
Grupo ACS/Hochtief
Haskell
IPS-Integrated Project Services LLC
Jan De Nul Group (Sofidra SA)
STO Building Group
STRABAG SE
Sacyr
VINCI

Region Country Company

Italy

Bouygues
Caddell Construction Co. LLC
China Communications Construction Group Ltd.
China General Technology (Group) Holding Co. Ltd.
Dongfang Electric Corp.
ECC
Ed. Zublin AG
Enka Insaat ve Sanayi AS
FCC SA
Grupo Empresarial San Jose SA
Jan De Nul Group (Sofidra SA)
NV BESIX SA
Parsons Corp.
STRABAG SE
Sacyr
Sener Grupo de Ingenieria SA
Shenyang Yuanda Aluminum Indus. Eng'g Co. Ltd.
TBEA Co. Ltd.
Takenaka Corp.
Technip Energies
VINCI
Yapi Merkezi Insaat Ve Sanayi AS

Latvia

Ferrovial
KUZU Group
NV BESIX SA
STRABAG SE

Lithuania

China Energy Engineering Corp. Ltd.
Ferrovial
Jan De Nul Group (Sofidra SA)
VINCI
Yapi Merkezi Insaat Ve Sanayi AS

Region Country Company

Moldova

Impresa Pizzarotti & C. SpA
Metag Group
NV BESIX SA
Onur Taahhut Tasimacilik Insaat Tic. Ve Sanayi AS
SADE - CGTH
SMK Group
STRABAG SE

Netherlands

BAUER AG
Bonatti
Bouygues
China Communications Construction Group Ltd.
DPR Construction
Danieli & C. O.M. SpA
Ed. Zublin AG
Enka Insaat ve Sanayi AS
FCC SA
Fluor
Grupo ACS/Hochtief
Hyundai Engineering Co. Ltd.
Jan De Nul Group (Sofidra SA)
Jianglian Heavy Industry Group Co. Ltd.
Maire SpA
McDermott International Metallurgical Corp. of China Ltd.
NV BESIX SA
Renaissance Construction
STO Building Group
STRABAG SE
Sener Grupo de Ingenieria SA
Takenaka Corp.
Tepe Insaat Sanayi AS
VINCI
Worley Ltd.
Yapi Merkezi Insaat Ve Sanayi AS

Where the 2025 Top 250 International Contractors Worked

Region Country Company

North Macedonia

Bechtel
Enka Insaat ve Sanayi AS
Gulermak
KUZU Group
LIMAK INSAAT SANAYI VE
TICARET AS
Power Construction Corp. of
China
STRABAG SE
TAV CONSTRUCTION
Tepe Insaat Sanayi AS
VINCI
Yapi Merkezi Insaat Ve
Sanayi AS

Norway

Bouygues
China Communications
Construction Group Ltd.
DPR Construction
FCC SA
Ghella SpA
Grupo ACS/Hochtief
Impresa Pizzarotti & C. SpA
Jan De Nul Group (Sofidra SA)
Maire SpA
PORR AG
Ramboll Group
STRABAG SE
Salcef Group SpA
Skanska AB
Technip Energies
VINCI
Worley Ltd.
webuild SpA

Poland

Bouygues
China Communications
Construction Group Ltd.
China National Chemical
Eng'g Group Corp. Ltd.

Region Country Company

China Railway Construction
Corp. Ltd.
China Railway Group Ltd.
Danieli & C. O.M. SpA
Ed. Zublin AG
Electra Ltd.
Enka Insaat ve Sanayi AS
FCC SA
Ferrovia
Fluor
GAP INSAAT YATIRIM VE DIS
TICARET AS
GS Engineering &
Construction
Grupo ACS/Hochtief
Grupo Aldesa SA
Gulermak
Hyundai Engineering &
Construction Co. Ltd.
Hyundai Engineering Co. Ltd.
ILK Construction
Impresa Pizzarotti & C. SpA
Jan De Nul Group (Sofidra SA)
Kajima Corp.
Kolin Insaat Turizm Sanayi ve
Ticaret AS
Maire SpA
Mota-Engil
NV BESIX SA
PORR AG
POSCO Eco & Challenge
Power Construction Corp. of
China
Renaissance Construction
STRABAG SE
Samsung E&A Co. Ltd.
Sener Grupo de Ingeniería SA
Sinoma International
Engineering Co. Ltd.
Skanska AB
Takenaka Corp.
VINCI
Yapi Merkezi Insaat Ve
Sanayi AS

Region Country Company

webuild SpA

Portugal

Bouygues
COMSA Corporación
China Communications
Construction Group Ltd.
China National Machinery
Industry Corp.
China Railway Construction
Corp. Ltd.
Danieli & C. O.M. SpA
ECC
Ed. Zublin AG
FCC SA
Ferrovia
Grupo ACS/Hochtief
Grupo Aldesa SA
Grupo Empresarial San Jose
SA
IPS-Integrated Project
Services LLC
Jan De Nul Group (Sofidra SA)
Maire SpA
NV BESIX SA
SADE - CGTH
STRABAG SE
Sacyr
Shandong Hi-Speed Group Co.
Ltd.
Sinoma International
Engineering Co. Ltd.
VINCI

Romania

Alarko Contracting Group
Bonatti
Bouygues
Calik Enerji Sanayi ve Ticaret
AS
Cengiz Construction Industry
& Trade Co. Inc.
China Railway Construction
Corp. Ltd.

Where the 2025 Top 250 International Contractors Worked

Region Country Company

Dongfang Electric Corp.
ECC
Ed. Zublin AG
Electra Ltd.
Enka Insaat ve Sanayi AS
Esta Insaat Sanayi Lojistik ve
Dis Ticaret AS
FCC SA
Gulermak
Hyundai Engineering &
Construction Co. Ltd.
ICM SpA
ITINERA SpA
Impresa Pizzarotti & C. SpA
KUZU Group
Kalyon Insaat Sanayi ve
Ticaret AS
MAKYOL İnşaat Sanayi
Turizm ve Ticaret AS
Maire SpA
Mapa Insaat ve Ticaret AS
Nuroi Construction and
Trading Co. Inc.
PORR AG
Power Construction Corp. of
China
SADE - CGTH
STRABAG SE
Salcef Group SpA
Samsung C&T Corp.
Shandong Hi-Speed Group Co.
Ltd.
Shanghai Electric Group Co.
Ltd.
Skanska AB
Takenaka Corp.
Tepe Insaat Sanayi AS
VINCI
YDA İnşaat Sanayi ve Ticaret
Anonim Şirketi
Yapi Merkezi Insaat Ve
Sanayi AS
ZAFER TAAHHUT INSAAT VE
TICARET AS

Region Country Company

webuild SpA

Russia
Ant Yapi Industry & Trade
Inc.
China Communications
Construction Group Ltd.
China Energy Engineering
Corp. Ltd.
China National Chemical
Eng'g Group Corp. Ltd.
China Railway Construction
Corp. Ltd.
China Railway Group Ltd.
China State Construction
Engineering Corp. Ltd.
DL E&C Co. Ltd.
Dongfang Electric Corp.
Energoprojekt Holding PLC
Enka Insaat ve Sanayi AS
Esta Insaat Sanayi Lojistik ve
Dis Ticaret AS
Hebei Construction Group Co.
Ltd.
Hyundai Engineering &
Construction Co. Ltd.
Hyundai Engineering Co. Ltd.
Impresa Pizzarotti & C. SpA
Maire SpA
Mesa Holding Inc. Co.
Metallurgical Corp. of China
Ltd.
STRABAG SE
Shanxi Construction
Investment Group Co. Ltd.
Sinoma International
Engineering Co. Ltd.
Sinosteel Equipment &
Engineering Co. Ltd.

Serbia

Bechtel
Bonatti

Region Country Company

China Communications
Construction Group Ltd.
China Energy Engineering
Corp. Ltd.
China General Technology
(Group) Holding Co. Ltd.
China National Machinery
Industry Corp.
China Nerin Engineering Co.
Ltd.
China Railway Construction
Corp. Ltd.
China Railway Group Ltd.
China State Construction
Engineering Corp. Ltd.
Dongfang Electric Corp.
Enka Insaat ve Sanayi AS
FCC SA
Impresa Pizzarotti & C. SpA
Metag Group
Metallurgical Corp. of China
Ltd.
Power Construction Corp. of
China
STRABAG SE
Shandong Hi-Speed Group Co.
Ltd.
Sinoma International
Engineering Co. Ltd.
Takenaka Corp.
VINCI
Yapi Merkezi Insaat Ve
Sanayi AS

Slovakia

Bouygues
FCC SA
Ferrovial
Fluor
Grupo ACS/Hochtief
Hyundai Engineering &
Construction Co. Ltd.
Hyundai Engineering Co. Ltd.
ICM SpA

Where the 2025 Top 250 International Contractors Worked

Region Country Company

Maire SpA
PORR AG
STRABAG SE
Skanska AB
Takenaka Corp.
Technip Energies
VINCI
webuild SpA

Slovenia

BAUER AG
Bouygues
Cengiz Construction Industry
& Trade Co. Inc.
Ed. Zublin AG
Fluor
STRABAG SE
VINCI
Yapi Merkezi Insaat Ve
Sanayi AS

Spain

APTIM
Bouygues
China Communications
Construction Group Ltd.
China Energy Engineering
Corp. Ltd.
China General Technology
(Group) Holding Co. Ltd.
China Railway Construction
Corp. Ltd.
China Triumph International
Engineering Co. Ltd.
ECC
Enka Insaat ve Sanayi AS
Ferrovial
GS Engineering &
Construction
IPS-Integrated Project
Services LLC
Jan De Nul Group (Sofidra SA)
LIMAK INSAAT SANAYI VE
TICARET AS

Region Country Company

Maire SpA
Metallurgical Corp. of China
Ltd.
Mota-Engil
Power Construction Corp. of
China
Qingjian Group Co. Ltd.
STRABAG SE
TBEA Co. Ltd.
Takenaka Corp.
Technip Energies
VINCI
Yapi Merkezi Insaat Ve
Sanayi AS

Sweden

BAUER AG
BL Harbert International
Bouygues
China Railway Group Ltd.
Ed. Zublin AG
Enka Insaat ve Sanayi AS
Fluor
ITINERA SpA
Maire SpA
Ramboll Group
STRABAG SE
Sacyr
Sener Grupo de Ingeniería SA
Shenyang Yuanda Aluminum
Indus. Eng'g Co. Ltd.
VINCI
Worley Ltd.

Switzerland

BAUER AG
Bouygues
COMSA Corporación
DPR Construction
Ed. Zublin AG
Enka Insaat ve Sanayi AS
ICM SpA
IPS-Integrated Project
Services LLC

Region Country Company

Impresa Pizzarotti & C. SpA
Maire SpA
NV BESIX SA
PORR AG
Renaissance Construction
STRABAG SE
Sener Grupo de Ingeniería SA
Ustay Yapi Taahhut Ve
Ticaret AS
VINCI
Yapi Merkezi Insaat Ve
Sanayi AS
webuild SpA

Ukraine

Bayburt Group
China Energy Engineering
Corp. Ltd.
Dogus Insaat Ve Ticaret AS
Dongfang Electric Corp.
GS Engineering &
Construction
Onur Taahhut Tasimacilik
Insaat Tic. Ve Sanayi AS
Power Construction Corp. of
China
STRABAG SE
Sinoma International
Engineering Co. Ltd.
Xian Electric Engineering Co.
Ltd.
Yapi Merkezi Insaat Ve
Sanayi AS

United Kingdom

APTIM
Ant Yapi Industry & Trade
Inc.
BAUER AG
Bayburt Group
Bechtel
Beijing Construction
Engineering Group Co.
Ltd.

Where the 2025 Top 250 International Contractors Worked

Region Country Company

Black & Veatch
Bouygues
Burns & McDonnell
China Communications
Construction Group Ltd.
China Energy Engineering
Corp. Ltd.
Danieli & C. O.M. SpA
Dongfang Electric Corp.
ECC
Ed. Zublin AG
Enka Insaat ve Sanayi AS
FCC SA
Ferrovial
Fluor
GS Engineering &
Construction
Grupo ACS/Hochtief
IPS-Integrated Project
Services LLC
Jan De Nul Group (Sofidra SA)
Maire SpA
McDermott International
Metallurgical Corp. of China
Ltd.
NV BESIX SA
Nesma & Partners
Contracting Co.
Offshore Oil Engineering Co.
Ltd.
PORR AG
Parsons Corp.
Ramboll Group
Renaissance Construction
STO Building Group
STRABAG SE
Sacyr
Samsung C&T Corp.
Sener Grupo de Ingeniería SA
Shenyang Yuanda Aluminum
Indus. Eng'g Co. Ltd.
Skanska AB
Takenaka Corp.
Technip Energies

Region Country Company

Urbacon Trading and
Contracting WLL
VINCI
Worley Ltd.
Yapi Merkezi Insaat Ve
Sanayi AS
Zhejiang Construction
Investment Group Co. Ltd.

E. MIDDLE EAST

Afghanistan

China Energy Engineering
Corp. Ltd.
ECC
Fluor
Metallurgical Corp. of China
Ltd.

Bahrain

Bouygues
China National Machinery
Industry Corp.
ECC
JGC Holdings Corp.
Larsen & Toubro Ltd.
Mohammed Abdulmohsin Al-
Kharafi & Sons
Orascom Construction PLC
Power Construction Corp. of
China
Samsung E&A Co. Ltd.
Shapoorji Pallonji & Co.
Private Ltd.
Sinoma International
Engineering Co. Ltd.
TBEA Co. Ltd.
Technip Energies
Tepe Insaat Sanayi AS
VINCI

Cyprus

Bouygues

Region Country Company

China Petroleum Engineering
Co. Ltd.
Harbin Electric International
Co. Ltd.
YDA İnşaat Sanayi ve Ticaret
Anonim Şirketi
ZAFER TAAHHUT INSAAT VE
TICARET AS

Iran

Anhui Construction
Engineering Group Co.
Ltd.
China Energy Engineering
Corp. Ltd.
Dongfang Electric Corp.
KUZU Group
Metallurgical Corp. of China
Ltd.
Sinoma International
Engineering Co. Ltd.
Sinosteel Equipment &
Engineering Co. Ltd.
TBEA Co. Ltd.

Iraq

Aslan Yapi ve Ticaret AS
BCM Holding
BL Harbert International
Bonatti
CONCORD for Eng'g &
Contracting
Calik Enerji Sanayi ve Ticaret
AS
China Communications
Construction Group Ltd.
China Energy Engineering
Corp. Ltd.
China Jiangsu Int'l Econ. and
Tech. Coop. Group Ltd.
China National Chemical
Eng'g Group Corp. Ltd.
China National Machinery
Industry Corp.

Where the 2025 Top 250 International Contractors Worked

Region Country Company

China Nuclear Eng'g & Constr.
Corp. Ltd.
China Petroleum Engineering
Co. Ltd.
China Railway Construction
Corp. Ltd.
China Railway Group Ltd.
China State Construction
Engineering Corp. Ltd.
Consolidated Contractors
Group
Daewoo Engineering and
Construction
Dongfang Electric Corp.
Dorce Prefabricated Building
and Construction Industry
Trade Inc.
Egyptian Maintenance Co.
(EMC)
Enka Insaat ve Sanayi AS
GS Engineering &
Construction
Harbin Electric International
Co. Ltd.
Hyundai Engineering &
Construction Co. Ltd.
Hyundai Engineering Co. Ltd.
ILK Construction
JGC Holdings Corp.
Jiangsu Zhongnan
Construction Industry
Group Co.Ltd
KUZU Group
MAKYOL İnşaat Sanayi
Turizm ve Ticaret AS
MBD Insaat Sanayi Ve Ticaret
AS
Maire SpA
Mesa Holding Inc. Co.
Metag Group
Mohammed Abdulmohsin Al-
Kharafi & Sons
Nesma & Partners
Contracting Co.

Region Country Company

Norinco International
Cooperation Ltd.
POSCO Eco & Challenge
Petro. Projects and Tech.
Consult. Co. - PETROJET
Power Construction Corp. of
China
Renaissance Construction
SICIM SpA
Samsung E&A Co. Ltd.
Shandong Hi-Speed Group Co.
Ltd.
Shanghai Electric Group Co.
Ltd.
Shanxi Construction
Investment Group Co. Ltd.
Sinoma International
Engineering Co. Ltd.
TAV CONSTRUCTION
TBEA Co. Ltd.
Tekfen Construction and
Installation Co. Inc.
Tepe Insaat Sanayi AS
The Arab Contractors (Osman
Ahmed Osman & Co.)
Urbaccon Trading and
Contracting WLL
VINCI
YDA İnşaat Sanayi ve Ticaret
Anonim Şirketi
Yapi Merkezi Insaat Ve
Sanayi AS

Israel

Beijing Construction
Engineering Group Co.
Ltd.
China Communications
Construction Group Ltd.
China National Machinery
Industry Corp.
China Railway Construction
Corp. Ltd.
China Railway Group Ltd.

Region Country Company

China State Construction
Engineering Corp. Ltd.
Ed. Zublin AG
Gilbane Building Co.
Impresa Pizzarotti & C. SpA
Longxin Construction Group
Co. Ltd.
MWH Constructors Inc.
Power Construction Corp. of
China
STRABAG SE
Sener Grupo de Ingeniería SA
Shandong Hi-Speed Group Co.
Ltd.
TBEA Co. Ltd.
Technip Energies
Tepe Insaat Sanayi AS
VINCI
Yapi Merkezi Insaat Ve
Sanayi AS
Zhongding International
Engineering Co. Ltd

Jordan

BAUER AG
China Energy Engineering
Corp. Ltd.
Consolidated Contractors
Group
Egyptian Maintenance Co.
(EMC)
Eng'g for the Petroleum &
Process Industries (Enppi)
Hassan Allam Holding
ILK Construction
Mapa Insaat ve Ticaret AS
Petro. Projects and Tech.
Consult. Co. - PETROJET
Power Construction Corp. of
China
Sinoma International
Engineering Co. Ltd.
TBEA Co. Ltd.
VINCI

Where the 2025 Top 250 International Contractors Worked

Region Country Company

Yapi Merkezi Insaat Ve
Sanayi AS

Kuwait

Afcons Infrastructure Ltd.
Beijing Urban Construction
Group Co. Ltd.
China Communications
Construction Group Ltd.
China Energy Engineering
Corp. Ltd.
China Jiangsu Int'l Econ. and
Tech. Coop. Group Ltd.
China National Machinery
Industry Corp.
China Petroleum Engineering
Co. Ltd.
China Railway Construction
Corp. Ltd.
China Railway Group Ltd.
China State Construction
Engineering Corp. Ltd.
Consolidated Contractors
Group
Contracting and Trading Co.
(C.A.T.)
Daewoo Engineering and
Construction
Dongfang Electric Corp.
EllisDon Corp.
Fluor
GS Engineering &
Construction
Hyundai Engineering &
Construction Co. Ltd.
ITINERA SpA
Impresa Pizzarotti & C. SpA
JGC Holdings Corp.
KUZU Group
Kolin Insaat Turizm Sanayi ve
Ticaret AS
LIMAK INSAAT SANAYI VE
TICARET AS
Larsen & Toubro Ltd.

Region Country Company

MAKYOL İnşaat Sanayi
Turizm ve Ticaret AS
Metallurgical Corp. of China
Ltd.
POLAT YOL YAPI SAN. VE TIC.
AS
Power Construction Corp. of
China
STRABAG SE
Samsung E&A Co. Ltd.
Shapoorji Pallonji & Co.
Private Ltd.
Shenyang Yuanda Aluminum
Indus. Eng'g Co. Ltd.
Sinopec Zhongyuan
Petroleum Engineering
Ltd.
TBEA Co. Ltd.
The Arab Contractors (Osman
Ahmed Osman & Co.)
Trevi
VINCI

Lebanon

BL Harbert International
China State Construction
Engineering Corp. Ltd.
KUZU Group
Mohammed Abdulmohsin Al-
Kharafi & Sons
Parsons Corp.
TBEA Co. Ltd.
The Arab Contractors (Osman
Ahmed Osman & Co.)

Oman

Bechtel
CONCORD for Eng'g &
Contracting
CTCI Corp.
China Communications
Construction Group Ltd.
China Energy Engineering
Corp. Ltd.

Region Country Company

China National Chemical
Eng'g Group Corp. Ltd.
China Nuclear Eng'g & Constr.
Corp. Ltd.
China Petroleum Engineering
Co. Ltd.
China Railway Construction
Corp. Ltd.
Consolidated Contractors
Group
DL E&C Co. Ltd.
Daewoo Engineering and
Construction
Dongfang Electric Corp.
Hassan Allam Holding
Hunan Construction
Investment Group Co. Ltd.
ITINERA SpA
Larsen & Toubro Ltd.
Maire SpA
Metallurgical Corp. of China
Ltd.
Mohammed Abdulmohsin Al-
Kharafi & Sons
Mota-Engil
NV BESIX SA
Petro. Projects and Tech.
Consult. Co. - PETROJET
STFA Construction Group
STRABAG SE
Sacyr
Samsung E&A Co. Ltd.
Sener Grupo de Ingeniería SA
Shanghai Electric Group Co.
Ltd.
Shapoorji Pallonji & Co.
Private Ltd.
Sinoma International
Engineering Co. Ltd.
Technip Energies
The Arab Contractors (Osman
Ahmed Osman & Co.)
Trevi
VINCI

Where the 2025 Top 250 International Contractors Worked

Region Country Company

Worley Ltd.
webuild SpA
ÖZKAR İNŞAAT SANAYİ VE
TİCARET A.Ş.

Pakistan

Anhui Construction
Engineering Group Co.
Ltd.
China Electric Power
Equipment And Tech. Co.
Ltd.
China Energy Engineering
Corp. Ltd.
China Gansu Int'l Econ. and
Tech. Coop. Co. Ltd.
China National Chemical
Eng'g Group Corp. Ltd.
China National Machinery
Industry Corp.
China Railway Construction
Corp. Ltd.
China Railway Group Ltd.
China State Construction
Engineering Corp. Ltd.
DL E&C Co. Ltd.
Dongfang Electric Corp.
Harbin Electric International
Co. Ltd.
Hunan Construction
Investment Group Co. Ltd.
KUZU Group
LIMAK INSAAT SANAYI VE
TICARET AS
Maire SpA
Metallurgical Corp. of China
Ltd.
Norinco International
Cooperation Ltd.
Power Construction Corp. of
China
STRABAG SE
Shandong Electric Power
Eng'g Consulting

Region Country Company

Shandong Hi-Speed Group Co.
Ltd.
Sinoma International
Engineering Co. Ltd.
Sinosteel Equipment &
Engineering Co. Ltd.
TBEA Co. Ltd.
VINCI
XPCC Construction &
Engineering (Group) Co.
Ltd.

Qatar

Aslan Yapi ve Ticaret AS
BAUER AG
BL Harbert International
Bechtel
Bouygues
CTCI Corp.
China Energy Engineering
Corp. Ltd.
China National Chemical
Eng'g Group Corp. Ltd.
China Railway Construction
Corp. Ltd.
Chiyoda Corp.
Consolidated Contractors
Group
Contracting and Trading Co.
(C.A.T.)
Daewoo Engineering and
Construction
Danieli & C. O.M. SpA
Ed. Zublin AG
EllisDon Corp.
FCC SA
GAP INSAAT YATIRIM VE DIS
TICARET AS
Hyundai Engineering &
Construction Co. Ltd.
ICM SpA
LIMAK INSAAT SANAYI VE
TICARET AS
Larsen & Toubro Ltd.

Region Country Company

Maire SpA
McDermott International
NV BESIX SA
Nesma & Partners
Contracting Co.
Offshore Oil Engineering Co.
Ltd.
PORR AG
STRABAG SE
Samsung C&T Corp.
Samsung E&A Co. Ltd.
Shapoorji Pallonji & Co.
Private Ltd.
Shenyang Yuanda Aluminum
Indus. Eng'g Co. Ltd.
Sinoma International
Engineering Co. Ltd.
TAV CONSTRUCTION
Technip Energies
Tekfen Construction and
Installation Co. Inc.
Tepe Insaat Sanayi AS
The Arab Contractors (Osman
Ahmed Osman & Co.)
VINCI
webuild SpA

Saudi Arabia

BAUER AG
Bechtel
Beijing Construction
Engineering Group Co.
Ltd.
Bonatti
Bouygues
CITIC Construction Co. Ltd.
CONCORD for Eng'g &
Contracting
CTCI Corp.
Caddell Construction Co. LLC
China Communications
Construction Group Ltd.

Where the 2025 Top 250 International Contractors Worked

Region Country Company

China Electric Power
Equipment And Tech. Co.
Ltd.
China Energy Engineering
Corp. Ltd.
China Gansu Int'l Econ. and
Tech. Coop. Co. Ltd.
China Geo-Engineering Corp.
China Jiangsu Int'l Econ. and
Tech. Coop. Group Ltd.
China National Chemical
Eng'g Group Corp. Ltd.
China Petroleum Engineering
Co. Ltd.
China Railway Construction
Corp. Ltd.
China Railway Group Ltd.
China State Construction
Engineering Corp. Ltd.
China Triumph International
Engineering Co. Ltd.
Combined Group Contracting
Co. (K.S.C)
Consolidated Contractors
Group
Contracting and Trading Co.
(C.A.T.)
DL E&C Co. Ltd.
Daewoo Engineering and
Construction
Danieli & C. O.M. SpA
Dongfang Electric Corp.
Dorce Prefabricated Building
and Construction Industry
Trade Inc.
Egyptian Maintenance Co.
(EMC)
EllisDon Corp.
Eng'g for the Petroleum &
Process Industries (Enppi)
Enka Insaat ve Sanayi AS
Eser Contracting
FCC SA
Fluor

Region Country Company

GS Engineering &
Construction
Gilbane Building Co.
Grupo ACS/Hochtief
Harbin Electric International
Co. Ltd.
Hassan Allam Holding
Heavy Engineering Industries
& Shipbuilding Co. K.S.C.
(HEISCO)
Hunan Construction
Investment Group Co. Ltd.
Hyundai Engineering &
Construction Co. Ltd.
Hyundai Engineering Co. Ltd.
Ic Ictas Insaat Sanayi Ve
Ticaret AS
Impresa Pizzarotti & C. SpA
JGC Holdings Corp.
Jan De Nul Group (Sofidra SA)
KUZU Group
Kajima Corp.
Kolin Insaat Turizm Sanayi ve
Ticaret AS
LIMAK INSAAT SANAYI VE
TICARET AS
Larsen & Toubro Ltd.
Maire SpA
Mapa Insaat ve Ticaret AS
McDermott International
Metallurgical Corp. of China
Ltd.
Mohammed Abdulmohsin Al-
Kharafi & Sons
NV BESIX SA
Offshore Oil Engineering Co.
Ltd.
Onur Taahhut Tasimacilik
Insaat Tic. Ve Sanayi AS
Orascom Construction PLC
POSCO Eco & Challenge
Petro. Projects and Tech.
Consult. Co. - PETROJET

Region Country Company

Power Construction Corp. of
China
SICIM SpA
STRABAG SE
Salcef Group SpA
Samsung C&T Corp.
Samsung E&A Co. Ltd.
Sembol Uluslararası Yatırım
Tarım Peyzaj İnşaat
Shandong Hi-Speed Group Co.
Ltd.
Shanxi Construction
Investment Group Co. Ltd.
Shapoorji Pallonji & Co.
Private Ltd.
Shenyang Yuanda Aluminum
Indus. Eng'g Co. Ltd.
Sinoma International
Engineering Co. Ltd.
Sinopec Zhongyuan
Petroleum Engineering
Ltd.
Technip Energies
Tekfen Construction and
Installation Co. Inc.
The Arab Contractors (Osman
Ahmed Osman & Co.)
Trevi
Tutor Perini Corp.
Urbacón Trading and
Contracting WLL
Ustay Yapı Taahhüt Ve
Ticaret AS
VINCI
Worley Ltd.
Yapi Merkezi İnşaat Ve
Sanayi AS
Yüksel İnşaat AS
webuild SpA

Syria

Sinoma International
Engineering Co. Ltd.

Where the 2025 Top 250 International Contractors Worked

Region Country Company

Turkey

BL Harbert International
 Bayburt Group
 Bouygues
 CTCL Corp.
 Caddell Construction Co. LLC
 China Communications
 Construction Group Ltd.
 China Energy Engineering
 Corp. Ltd.
 China National Chemical
 Eng'g Group Corp. Ltd.
 China National Machinery
 Industry Corp.
 China Railway Group Ltd.
 China State Construction
 Engineering Corp. Ltd.
 China Triumph International
 Engineering Co. Ltd.
 DL E&C Co. Ltd.
 Danieli & C. O.M. SpA
 Dongfang Electric Corp.
 ECC
 Fluor
 Grupo ACS/Hochtief
 Hyundai Engineering &
 Construction Co. Ltd.
 Hyundai Engineering Co. Ltd.
 Jan De Nul Group (Sofidra SA)
 Maire SpA
 Metallurgical Corp. of China
 Ltd.
 Power Construction Corp. of
 China
 STRABAG SE
 Sener Grupo de Ingeniería SA
 Sinoma International
 Engineering Co. Ltd.
 Sinosteel Equipment &
 Engineering Co. Ltd.
 TBEA Co. Ltd.
 VINCI
 Worley Ltd.
 webuild SpA

Region Country Company

United Arab Emirates

BAUER AG
 Bechtel
 Bouygues
 China Communications
 Construction Group Ltd.
 China Energy Engineering
 Corp. Ltd.
 China Jiangsu Int'l Econ. and
 Tech. Coop. Group Ltd.
 China National Aero-
 Technology Int'l Eng'g
 Corp.
 China National Chemical
 Eng'g Group Corp. Ltd.
 China National Machinery
 Industry Corp.
 China Nuclear Eng'g & Constr.
 Corp. Ltd.
 China Petroleum Engineering
 Co. Ltd.
 China Railway Construction
 Corp. Ltd.
 China Railway Group Ltd.
 China State Construction
 Engineering Corp. Ltd.
 Combined Group Contracting
 Co. (K.S.C)
 Consolidated Contractors
 Group
 Contracting and Trading Co.
 (C.A.T.)
 Daewoo Engineering and
 Construction
 Danieli & C. O.M. SpA
 Dogus Insaat Ve Ticaret AS
 Dongfang Electric Corp.
 Ed. Zublin AG
 EllisDon Corp.
 Eng'g for the Petroleum &
 Process Industries (Enppi)
 FCC SA
 GS Engineering &
 Construction

Region Country Company

Grupo Empresarial San Jose
 SA
 Gulermak
 Hassan Allam Holding
 Hunan Construction
 Investment Group Co. Ltd.
 Hyundai Engineering &
 Construction Co. Ltd.
 Hyundai Engineering Co. Ltd.
 ITINERA SpA
 Impresa Pizzarotti & C. SpA
 JGC Holdings Corp.
 Jan De Nul Group (Sofidra SA)
 KUZU Group
 Kinden Corp.
 Larsen & Toubro Ltd.
 Maire SpA
 Mapa Insaat ve Ticaret AS
 McDermott International
 Metallurgical Corp. of China
 Ltd.
 Mohammed Abdulmohsin Al-
 Kharafi & Sons
 NV BESIX SA
 Nantong Construction Group
 Co. Ltd.
 Nesma & Partners
 Contracting Co.
 Norinco International
 Cooperation Ltd.
 Nurol Construction and
 Trading Co. Inc.
 Orascom Construction PLC
 PORR AG
 Parsons Corp.
 Petro. Projects and Tech.
 Consult. Co. - PETROJET
 Power Construction Corp. of
 China
 STFA Construction Group
 STRABAG SE
 Salcef Group SpA
 Samsung C&T Corp.
 Samsung E&A Co. Ltd.

Where the 2025 Top 250 International Contractors Worked

Region Country Company

Sembol Uluslararası Yatırım
Tarım Peyzaj İnşaat
Shanghai Electric Group Co.
Ltd.
Shapoorji Pallonji & Co.
Private Ltd.
Shenyang Yuanda Aluminum
Indus. Eng'g Co. Ltd.
Sinoma International
Engineering Co. Ltd.
Ssangyong Engineering &
Construction Co. Ltd.
TAV CONSTRUCTION
TBEA Co. Ltd.
Taisei Corp.
Tata Projects Ltd.
Technip Energies
Tepe İnşaat Sanayi AS
The Arab Contractors (Osman
Ahmed Osman & Co.)
Trevi
Urbacon Trading and
Contracting WLL
VINCI
webuild SpA
ÖZKAR İNŞAAT SANAYİ VE
TİCARET A.Ş.

Yemen

Sinoma International
Engineering Co. Ltd.

F. ASIA

Bangladesh

Afcons Infrastructure Ltd.
BAUER AG
Beijing Urban Construction
Group Co. Ltd.
China Communications
Construction Group Ltd.

Region Country Company

China Electric Power
Equipment And Tech. Co.
Ltd.
China Energy Engineering
Corp. Ltd.
China General Technology
(Group) Holding Co. Ltd.
China Geo-Engineering Corp.
China National Machinery
Industry Corp.
China Petroleum Engineering
Co. Ltd.
China Railway Construction
Corp. Ltd.
China Railway Group Ltd.
China State Construction
Engineering Corp. Ltd.
China Triumph International
Engineering Co. Ltd.
Chongqing International
Construction Corp.
Danieli & C. O.M. SpA
Dongfang Electric Corp.
Enka İnşaat ve Sanayi AS
GS Engineering &
Construction
Greenland Infra. Constr.
Group Co. Ltd.
Harbin Electric International
Co. Ltd.
Hunan Construction
Investment Group Co. Ltd.
Hyundai Engineering &
Construction Co. Ltd.
ITD Cementation India Ltd.
Ircon International Ltd.
Jan De Nul Group (Sofidra SA)
Jiangsu Provincial
Construction Group Co.
Ltd.
Jiangsu Zhongnan
Construction Industry
Group Co. Ltd
Larsen & Toubro Ltd.

Region Country Company

Long Jian Road & Bridge Co.
Ltd.
Maire SpA
Metallurgical Corp. of China
Ltd.
Norinco International
Cooperation Ltd.
Obayashi Corp.
POSCO Eco & Challenge
Penta-Ocean Construction Co.
Ltd.
Power Construction Corp. of
China
Samsung C&T Corp.
Shandong Hi-Speed Group Co.
Ltd.
Shanghai Electric Group Co.
Ltd.
Shanxi Construction
Investment Group Co. Ltd.
Shimizu Corp.
Sichuan Road and Bridge
(Group) Co. Ltd.
Sinoma International
Engineering Co. Ltd.
Sumitomo Mitsui
Construction Co. Ltd.
TBEA Co. Ltd.
Taisei Corp.
Tata Projects Ltd.
VINCI
Xian Electric Engineering Co.
Ltd.
Yapi Merkezi İnşaat Ve
Sanayi AS
Yunnan Const. and Invest.
Holding Grp. Co. Ltd.

Brunei

China Communications
Construction Group Ltd.
China National Chemical
Eng'g Group Corp. Ltd.

Where the 2025 Top 250 International Contractors Worked

Region Country Company

China State Construction
Engineering Corp. Ltd.
DL E&C Co. Ltd.
Maire SpA
Offshore Oil Engineering Co.
Ltd.
Worley Ltd.

Cambodia

Beijing Urban Construction
Group Co. Ltd.
China Communications
Construction Group Ltd.
China Energy Engineering
Corp. Ltd.
China Jiangxi Int'l Econ. and
Tech. Coop. Co. Ltd.
China National Machinery
Industry Corp.
China Railway Construction
Corp. Ltd.
China Railway Group Ltd.
China State Construction
Engineering Corp. Ltd.
Grupo ACS/Hochtief
Jiangsu Provincial
Construction Group Co.
Ltd.
Metallurgical Corp. of China
Ltd.
Obayashi Corp.
Power Construction Corp. of
China
Shanghai Construction Group
Co. Ltd.
Shanxi Construction
Investment Group Co. Ltd.
Shenyang Yuanda Aluminum
Indus. Eng'g Co. Ltd.
Sinoma International
Engineering Co. Ltd.
Sumitomo Mitsui
Construction Co. Ltd.
TBEA Co. Ltd.

Region Country Company

Taisei Corp.
Takenaka Corp.
VINCI
Xian Electric Engineering Co.
Ltd.
Yunnan Const. and Invest.
Holding Grp. Co. Ltd.
Zhejiang Communications
Constr. Group Co. Ltd.
Zhongding International
Engineering Co. Ltd

China (P.R.C.)

Beijing Urban Construction
Group Co. Ltd.
Black & Veatch
Bouygues
CTCI Corp.
China Communications
Construction Group Ltd.
China Gansu Int'l Econ. and
Tech. Coop. Co. Ltd.
China Geo-Engineering Corp.
China Jiangsu Int'l Econ. and
Tech. Coop. Group Ltd.
China National Aero-
Technology Int'l Eng'g
Corp.
China Petroleum Engineering
Co. Ltd.
China Railway Construction
Corp. Ltd.
China Railway Group Ltd.
China Wu Yi Co. Ltd.
Chongqing International
Construction Corp.
DL E&C Co. Ltd.
Danieli & C. O.M. SpA
Ed. Zublin AG
Enka Insaat ve Sanayi AS
Fluor
GS Engineering &
Construction

Region Country Company

Greenland Infra. Constr.
Group Co. Ltd.
Harbin Electric International
Co. Ltd.
Haskell
Hyundai Engineering &
Construction Co. Ltd.
Hyundai Engineering Co. Ltd.
JGC Holdings Corp.
Jiangsu TongZhou No.4
Constr. Group Co. Ltd.
Jianglian Heavy Industry
Group Co. Ltd.
Jiangsu Provincial
Construction Group Co.
Ltd.
Jiangxi Water and
Hydropower Constr. Co.
Ltd.
Kajima Corp.
Longxin Construction Group
Co. Ltd.
Maire SpA
McDermott International
Offshore Oil Engineering Co.
Ltd.
POSCO Eco & Challenge
Qingjian Group Co. Ltd.
STRABAG SE
Samsung C&T Corp.
Samsung E&A Co. Ltd.
Shanghai Urban Construction
(Group) Co. Ltd
Shimizu Corp.
TBEA Co. Ltd.
Taisei Corp.
Takenaka Corp.
Technip Energies
VINCI
Worley Ltd.
XPCC Construction &
Engineering (Group) Co.
Ltd.

Where the 2025 Top 250 International Contractors Worked

Region Country Company

Diego Garcia

APTIM
Beijing Construction
Engineering Group Co.
Ltd.
China Communications
Construction Group Ltd.
China Railway Construction
Corp. Ltd.
China Railway Group Ltd.
China State Construction
Engineering Corp. Ltd.
Gilbane Building Co.
Metallurgical Corp. of China
Ltd.
Parsons Corp.
Shanghai Construction Group
Co. Ltd.
Shanghai Urban Construction
(Group) Co. Ltd
Sinoma International
Engineering Co. Ltd.
Xian Electric Engineering Co.
Ltd.

Hong Kong (P.R.C.)

Beijing Urban Construction
Group Co. Ltd.
Bouygues
China Communications
Construction Group Ltd.
China Geo-Engineering Corp.
China National Chemical
Eng'g Group Corp. Ltd.
China Railway Construction
Corp. Ltd.
China Railway Group Ltd.
China State Construction
Engineering Corp. Ltd.
Dongfang Electric Corp.
Grupo ACS/Hochtief
Hyundai Engineering &
Construction Co. Ltd.

Region Country Company

Jiangsu Provincial
Construction Group Co.
Ltd.
LT Sambo Co. Ltd.
Maire SpA
Metallurgical Corp. of China
Ltd.
Offshore Oil Engineering Co.
Ltd.
Penta-Ocean Construction Co.
Ltd.
Power Construction Corp. of
China
Sener Grupo de Ingeniería SA
Shanghai Construction Group
Co. Ltd.
Shanghai Urban Construction
(Group) Co. Ltd
Shimizu Corp.
Sinoma International
Engineering Co. Ltd.
Trevi
VINCI
Xian Electric Engineering Co.
Ltd.
Yunnan Const. and Invest.
Holding Grp. Co. Ltd.
Zhejiang Construction
Investment Group Co. Ltd.

India

BAUER AG
BL Harbert International
Bechtel
Black & Veatch
Bouygues
CTCI Corp.
China Communications
Construction Group Ltd.
China Energy Engineering
Corp. Ltd.
China Nerin Engineering Co.
Ltd.

Region Country Company

China Nonferrous Metal Ind.
For. Eng'g and Constr.
China Petroleum Engineering
Co. Ltd.
China Railway Construction
Corp. Ltd.
China State Construction
Engineering Corp. Ltd.
China Triumph International
Engineering Co. Ltd.
Daewoo Engineering and
Construction
Danieli & C. O.M. SpA
Dogus Insaat Ve Ticaret AS
Dongfang Electric Corp.
Enka Insaat ve Sanayi AS
Ferrovia
Fluor
GS Engineering &
Construction
Grupo ACS/Hochtief
Grupo Empresarial San Jose
SA
Gulermak
Hyundai Engineering &
Construction Co. Ltd.
Hyundai Engineering Co. Ltd.
IPS-Integrated Project
Services LLC
JGC Holdings Corp.
Jan De Nul Group (Sofidra SA)
Jiangxi Construction
Engineering (Group)
Corp. Ltd.
Kajima Corp.
Kinden Corp.
Maire SpA
McDermott International
Metallurgical Corp. of China
Ltd.
Power Construction Corp. of
China
STRABAG SE
Samsung C&T Corp.

Where the 2025 Top 250 International Contractors Worked

Region Country Company

Samsung E&A Co. Ltd.
Shanghai Urban Construction
(Group) Co. Ltd
Shimizu Corp.
Sinoma International
Engineering Co. Ltd.
Sinosteel Equipment &
Engineering Co. Ltd.
Sumitomo Mitsui
Construction Co. Ltd.
TBEA Co. Ltd.
Taisei Corp.
Takenaka Corp.
Technip Energies
VINCI
Worley Ltd.
webuild SpA

Indonesia

BAUER AG
BL Harbert International
Beijing Urban Construction
Group Co. Ltd.
Black & Veatch
CTCI Corp.
China 15th Metallurgical
Construction Group Co.
Ltd.
China Aluminum
International Eng'g Corp.
Ltd.
China Communications
Construction Group Ltd.
China Electric Power
Equipment And Tech. Co.
Ltd.
China Energy Engineering
Corp. Ltd.
China Gansu Int'l Econ. and
Tech. Coop. Co. Ltd.
China General Technology
(Group) Holding Co. Ltd.
China National Chemical
Eng'g Group Corp. Ltd.

Region Country Company

China National Machinery
Industry Corp.
China Nerin Engineering Co.
Ltd.
China Nonferrous Metal Ind.
For. Eng'g and Constr.
China Nuclear Eng'g & Constr.
Corp. Ltd.
China Petroleum Engineering
Co. Ltd.
China Railway Construction
Corp. Ltd.
China Railway Group Ltd.
China State Construction
Engineering Corp. Ltd.
China Wu Yi Co. Ltd.
Chiyoda Corp.
Daewoo Engineering and
Construction
Danieli & C. O.M. SpA
Dongfang Electric Corp.
Enka Insaat ve Sanayi AS
Fluor
Grupo ACS/Hochtief
Hebei Construction Group Co.
Ltd.
Hunan Construction
Investment Group Co. Ltd.
Hyundai Engineering &
Construction Co. Ltd.
Hyundai Engineering Co. Ltd.
JGC Holdings Corp.
Jianglian Heavy Industry
Group Co. Ltd.
Jiangxi Water and
Hydropower Constr. Co.
Ltd.
KEPCO Engineering &
Construction Co. Inc.
Kajima Corp.
Kinden Corp.
Larsen & Toubro Ltd.
Maire SpA
McDermott International

Region Country Company

Metallurgical Corp. of China
Ltd.
Nantong Construction Group
Co. Ltd.
Norinco International
Cooperation Ltd.
Obayashi Corp.
POSCO Eco & Challenge
Penta-Ocean Construction Co.
Ltd.
Power Construction Corp. of
China
Samsung C&T Corp.
Sener Grupo de Ingeniería SA
Shandong Electric Power
Eng'g Consulting
Shandong Zijian Construction
Group Co. Ltd.
Shanxi Construction
Investment Group Co. Ltd.
Shenyang Yuanda Aluminum
Indus. Eng'g Co. Ltd.
Shimizu Corp.
Sinoma International
Engineering Co. Ltd.
Sinosteel Equipment &
Engineering Co. Ltd.
Sumitomo Mitsui
Construction Co. Ltd.
TBEA Co. Ltd.
Taisei Corp.
Takenaka Corp.
Technip Energies
VINCI
Zhejiang Construction
Investment Group Co. Ltd.
Zhongding International
Engineering Co. Ltd.

Japan

APTIM
Bouygues
China Communications
Construction Group Ltd.

Where the 2025 Top 250 International Contractors Worked

Region Country Company

Danieli & C. O.M. SpA
Dongfang Electric Corp.
ECC
Ed. Zublin AG
Enka Insaat ve Sanayi AS
Gilbane Building Co.
Haskell
Parsons Corp.
STRABAG SE
Samsung C&T Corp.
Shenyang Yuanda Aluminum
Indus. Eng'g Co. Ltd.
Sinoma International
Engineering Co. Ltd.
VINCI

Kazakhstan

Alarko Contracting Group
Bayburt Group
Bonatti
CITIC Construction Co. Ltd.
China 15th Metallurgical
Construction Group Co.
Ltd.
China Communications
Construction Group Ltd.
China Energy Engineering
Corp. Ltd.
China National Chemical
Eng'g Group Corp. Ltd.
China National Machinery
Industry Corp.
China Nonferrous Metal Ind.
For. Eng'g and Constr.
China Nuclear Eng'g & Constr.
Corp. Ltd.
China Petroleum Engineering
Co. Ltd.
China Railway Construction
Corp. Ltd.
China Railway Group Ltd.
China State Construction
Engineering Corp. Ltd.

Region Country Company

Consolidated Contractors
Group
Danieli & C. O.M. SpA
Dongfang Electric Corp.
Enka Insaat ve Sanayi AS
Eser Contracting
Fluor
Hyundai Engineering &
Construction Co. Ltd.
Hyundai Engineering Co. Ltd.
Jan De Nul Group (Sofidra SA)
KUZU Group
Kolin Insaat Turizm Sanayi ve
Ticaret AS
Long Jian Road & Bridge Co.
Ltd.
MAKYOL İnşaat Sanayi
Turizm ve Ticaret AS
Metallurgical Corp. of China
Ltd.
Power Construction Corp. of
China
Renaissance Construction
SICIM SpA
Sembol Uluslararası Yatırım
Tarım Peyzaj İnşaat
Shanghai Construction Group
Co. Ltd.
Shanxi Construction
Investment Group Co. Ltd.
Sinoma International
Engineering Co. Ltd.
Sinopec Zhongyuan
Petroleum Engineering
Ltd.
TAV CONSTRUCTION
TBEA Co. Ltd.
Tekfen Construction and
Installation Co. Inc.
Tepe İnşaat Sanayi AS
Urbacón Trading and
Contracting WLL
VINCI

Region Country Company

YDA İnşaat Sanayi ve Ticaret
Anonim Şirketi
Yapi Merkezi İnşaat Ve
Sanayi AS
Yunnan Const. and Invest.
Holding Grp. Co. Ltd.

Korea, South

Bouygues
China Communications
Construction Group Ltd.
China Railway Group Ltd.
DPR Construction
Daewoo Engineering and
Construction
Danieli & C. O.M. SpA
Gilbane Building Co.
Hyundai Engineering &
Construction Co. Ltd.
Hyundai Engineering Co. Ltd.
Metallurgical Corp. of China
Ltd.
POSCO Eco & Challenge
Parsons Corp.
Samsung C&T Corp.
Sener Grupo de Ingeniería SA
Sinoma International
Engineering Co. Ltd.
Ssangyong Engineering &
Construction Co. Ltd.
Technip Energies
VINCI

Kyrgyzstan

APTİM
China Communications
Construction Group Ltd.
China Energy Engineering
Corp. Ltd.
China General Technology
(Group) Holding Co. Ltd.
China National Machinery
Industry Corp.

Where the 2025 Top 250 International Contractors Worked

Region Country Company

China Railway Construction Corp. Ltd.
China Railway Group Ltd.
Dongfang Electric Corp.
ECC
Hunan Construction Investment Group Co. Ltd.
Metag Group
Power Construction Corp. of China
SMK Group
Sinoma International Engineering Co. Ltd.
TBEA Co. Ltd.
Taisei Corp.

Laos

Beijing Urban Construction Group Co. Ltd.
CITIC Construction Co. Ltd.
China Communications Construction Group Ltd.
China Energy Engineering Corp. Ltd.
China Jiangxi Int'l Econ. and Tech. Coop. Co. Ltd.
China National Machinery Industry Corp.
China Nuclear Eng'g & Constr. Corp. Ltd.
China Railway Construction Corp. Ltd.
China Railway Group Ltd.
China State Construction Engineering Corp. Ltd.
Dongfang Electric Corp.
Hebei Construction Group Co. Ltd.
Hunan Construction Investment Group Co. Ltd.
Long Jian Road & Bridge Co. Ltd.
Metallurgical Corp. of China Ltd.

Region Country Company

Norinco International Cooperation Ltd.
Power Construction Corp. of China
Sinoma International Engineering Co. Ltd.
TBEA Co. Ltd.
VINCI
Yunnan Const. and Invest. Holding Grp. Co. Ltd.

Malaysia

BAUER AG
Beijing Urban Construction Group Co. Ltd.
Black & Veatch
Bouygues
CITIC Construction Co. Ltd.
CTCI Corp.
China Aluminum International Eng'g Corp. Ltd.
China Communications Construction Group Ltd.
China Energy Engineering Corp. Ltd.
China Gansu Int'l Econ. and Tech. Coop. Co. Ltd.
China National Chemical Eng'g Group Corp. Ltd.
China National Machinery Industry Corp.
China Nuclear Eng'g & Constr. Corp. Ltd.
China Petroleum Engineering Co. Ltd.
China Railway Construction Corp. Ltd.
China Railway Group Ltd.
China State Construction Engineering Corp. Ltd.
China Wu Yi Co. Ltd.
DPR Construction
Dongfang Electric Corp.

Region Country Company

Ed. Zublin AG
Fluor
Grupo ACS/Hochtief
Haskell
Hunan Construction Investment Group Co. Ltd.
Hyundai Engineering & Construction Co. Ltd.
Hyundai Engineering Co. Ltd.
Ircon International Ltd.
JGC Holdings Corp.
Jiangsu Provincial Construction Group Co. Ltd.
Jiangsu Zhongnan Construction Industry Group Co. Ltd.
Jiangxi Water and Hydropower Constr. Co. Ltd.
Kajima Corp.
Larsen & Toubro Ltd.
Maire SpA
McDermott International Metallurgical Corp. of China Ltd.
POSCO Eco & Challenge
Penta-Ocean Construction Co. Ltd.
Power Construction Corp. of China
STRABAG SE
Samsung C&T Corp.
Samsung E&A Co. Ltd.
Shandong Hi-Speed Group Co. Ltd.
Shanghai Construction Group Co. Ltd.
Shanghai Electric Group Co. Ltd.
Shanxi Construction Investment Group Co. Ltd.
Shenyang Yuanda Aluminum Indus. Eng'g Co. Ltd.

Where the 2025 Top 250 International Contractors Worked

Region Country Company

Shimizu Corp.
Sinoma International Engineering Co. Ltd.
Sinosteel Equipment & Engineering Co. Ltd.
Ssangyong Engineering & Construction Co. Ltd.
TBEA Co. Ltd.
Taisei Corp.
Takenaka Corp.
Technip Energies
VINCI
Worley Ltd.
Xian Electric Engineering Co. Ltd.
Yanbian Group Co. Ltd.
Yunnan Const. and Invest. Holding Grp. Co. Ltd.
Zhejiang Construction Investment Group Co. Ltd.
Zhongtian Construction Group Co. Ltd.
webuild SpA

Mongolia

Beijing Construction Engineering Group Co. Ltd.
China 15th Metallurgical Construction Group Co. Ltd.
China Communications Construction Group Ltd.
China Energy Engineering Corp. Ltd.
China Geo-Engineering Corp.
China National Chemical Eng'g Group Corp. Ltd.
China Nonferrous Metal Ind. For. Eng'g and Constr.
China Railway Construction Corp. Ltd.
China Railway Group Ltd.

Region Country Company

China State Construction Engineering Corp. Ltd.
Dongfang Electric Corp.
Enka Insaat ve Sanayi AS
Grupo ACS/Hochtief
Hunan Construction Investment Group Co. Ltd.
Kinden Corp.
Mapa Insaat ve Ticaret AS
Metallurgical Corp. of China Ltd.
Norinco International Cooperation Ltd.
Power Construction Corp. of China
Shanghai Construction Group Co. Ltd.
Shanxi Construction Investment Group Co. Ltd.
Shenyang Yuanda Aluminum Indus. Eng'g Co. Ltd.
Sinoma International Engineering Co. Ltd.
Sinosteel Equipment & Engineering Co. Ltd.
TBEA Co. Ltd.
VINCI
XPCC Construction & Engineering (Group) Co. Ltd.
Xian Electric Engineering Co. Ltd.
Zhejiang Communications Constr. Group Co. Ltd.
Zhongmei Engineering Group Ltd.

Myanmar (Burma)

China 15th Metallurgical Construction Group Co. Ltd.
China Communications Construction Group Ltd.

Region Country Company

China Energy Engineering Corp. Ltd.
China General Technology (Group) Holding Co. Ltd.
China National Machinery Industry Corp.
China Railway Construction Corp. Ltd.
Dongfang Electric Corp.
GS Engineering & Construction
Hyundai Engineering & Construction Co. Ltd.
ITD Cementation India Ltd.
Ircon International Ltd.
Kinden Corp.
Metallurgical Corp. of China Ltd.
Offshore Oil Engineering Co. Ltd.
POSCO Eco & Challenge Power Construction Corp. of China
Shanxi Construction Investment Group Co. Ltd.
Shenyang Yuanda Aluminum Indus. Eng'g Co. Ltd.
Sinoma International Engineering Co. Ltd.
Sumitomo Mitsui Construction Co. Ltd.
TBEA Co. Ltd.
Taisei Corp.
Xian Electric Engineering Co. Ltd.
Yunnan Const. and Invest. Holding Grp. Co. Ltd.

Nepal

China Communications Construction Group Ltd.
China Energy Engineering Corp. Ltd.

Where the 2025 Top 250 International Contractors Worked

Region Country Company

China Jiangsu Int'l Econ. and
Tech. Coop. Group Ltd.
China National Aero-
Technology Int'l Eng'g
Corp.
China National Machinery
Industry Corp.
China Railway Construction
Corp. Ltd.
China Railway Group Ltd.
Chongqing International
Construction Corp.
Dongfang Electric Corp.
Hebei Construction Group Co.
Ltd.
Ircon International Ltd.
Metallurgical Corp. of China
Ltd.
Nantong Construction Group
Co. Ltd.
Power Construction Corp. of
China
Shandong Hi-Speed Group Co.
Ltd.
Shimizu Corp.
TBEA Co. Ltd.
Tata Projects Ltd.
VINCI
Zhongding International
Engineering Co. Ltd

Philippines

BAUER AG
Beijing Urban Construction
Group Co. Ltd.
Black & Veatch
Bouygues
CTCI Corp.
China Communications
Construction Group Ltd.
China Energy Engineering
Corp. Ltd.
China Geo-Engineering Corp.

Region Country Company

China National Machinery
Industry Corp.
China Railway Construction
Corp. Ltd.
China Railway Group Ltd.
China State Construction
Engineering Corp. Ltd.
China Wu Yi Co. Ltd.
Daewoo Engineering and
Construction
Dongfang Electric Corp.
ECC
Enka Insaat ve Sanayi AS
Fluor
Grupo ACS/Hochtief
Gulermak
Haskell
Hunan Construction
Investment Group Co. Ltd.
Hyundai Engineering &
Construction Co. Ltd.
JGC Holdings Corp.
Jan De Nul Group (Sofidra SA)
Jiangsu Provincial
Construction Group Co.
Ltd.
Kajima Corp.
Kinden Corp.
Maire SpA
Metallurgical Corp. of China
Ltd.
POSCO Eco & Challenge
Power Construction Corp. of
China
Sener Grupo de Ingeniería SA
Shandong Electric Power
Eng'g Consulting
Shandong Hi-Speed Group Co.
Ltd.
Shenyang Yuanda Aluminum
Indus. Eng'g Co. Ltd.
Shimizu Corp.
Sinoma International
Engineering Co. Ltd.

Region Country Company

Sumitomo Mitsui
Construction Co. Ltd.
TBEA Co. Ltd.
Taisei Corp.
Trevi
Tutor Perini Corp.
VINCI
Xian Electric Engineering Co.
Ltd.
ZAFER TAAHHUT INSAAT VE
TICARET AS

Singapore

BAUER AG
Beijing Urban Construction
Group Co. Ltd.
Bouygues
CTCI Corp.
China Communications
Construction Group Ltd.
China Energy Engineering
Corp. Ltd.
China Jiangsu Int'l Econ. and
Tech. Coop. Group Ltd.
China National Machinery
Industry Corp.
China Petroleum Engineering
Co. Ltd.
China Railway Construction
Corp. Ltd.
China Railway Group Ltd.
China State Construction
Engineering Corp. Ltd.
DL E&C Co. Ltd.
DPR Construction
Daewoo Engineering and
Construction
Ed. Zublin AG
Enka Insaat ve Sanayi AS
Fortis Construction
GS Engineering &
Construction
Grupo ACS/Hochtief
Haskell

Where the 2025 Top 250 International Contractors Worked

Region Country Company

Hyundai Engineering & Construction Co. Ltd.
Hyundai Engineering Co. Ltd.
JGC Holdings Corp.
Jan De Nul Group (Sofidra SA)
Kajima Corp.
Kinden Corp.
LT Sambo Co. Ltd.
Maire SpA
Metallurgical Corp. of China Ltd.
Obayashi Corp.
Penta-Ocean Construction Co. Ltd.
Power Construction Corp. of China
Qingjian Group Co. Ltd.
Ramboll Group
STRABAG SE
Samsung C&T Corp.
Sener Grupo de Ingeniería SA
Shanghai Urban Construction (Group) Co. Ltd
Shenyang Yuanda Aluminum Indus. Eng'g Co. Ltd.
Shimizu Corp.
Sinoma International Engineering Co. Ltd.
Ssangyong Engineering & Construction Co. Ltd.
TBEA Co. Ltd.
Taisei Corp.
Takenaka Corp.
VINCI
Worley Ltd.

Sri Lanka

Beijing Urban Construction Group Co. Ltd.
China Communications Construction Group Ltd.
China Energy Engineering Corp. Ltd.
China Geo-Engineering Corp.

Region Country Company

China National Aero-Technology Int'l Eng'g Corp.
China National Chemical Eng'g Group Corp. Ltd.
China National Machinery Industry Corp.
China Railway Construction Corp. Ltd.
China Railway Group Ltd.
China State Construction Engineering Corp. Ltd.
Dongfang Electric Corp.
Enka Insaat ve Sanayi AS
Hunan Construction Investment Group Co. Ltd.
Hyundai Engineering & Construction Co. Ltd.
ITD Cementation India Ltd.
Ircon International Ltd.
Larsen & Toubro Ltd.
Metallurgical Corp. of China Ltd.
Nantong Construction Group Co. Ltd.
Power Construction Corp. of China
Qingjian Group Co. Ltd.
Renaissance Construction
Shanxi Construction Investment Group Co. Ltd.
Shapoorji Pallonji & Co. Private Ltd.
Shenyang Yuanda Aluminum Indus. Eng'g Co. Ltd.
Sinoma International Engineering Co. Ltd.
Sumitomo Mitsui Construction Co. Ltd.
Taisei Corp.
Yanbian Group Co. Ltd.
Zhongtian Construction Group Co. Ltd.

Region Country Company

Taiwan (R.O.C)

Bechtel
Black & Veatch
China Communications Construction Group Ltd.
Enka Insaat ve Sanayi AS
Hyundai Engineering & Construction Co. Ltd.
Hyundai Engineering Co. Ltd.
JGC Holdings Corp.
Jan De Nul Group (Sofidra SA)
Kajima Corp.
Maire SpA
Metallurgical Corp. of China Ltd.
Obayashi Corp.
Samsung C&T Corp.
Shenyang Yuanda Aluminum Indus. Eng'g Co. Ltd.
Shimizu Corp.
Taisei Corp.

Tajikistan

Beijing Urban Construction Group Co. Ltd.
China Communications Construction Group Ltd.
China Railway Construction Corp. Ltd.
China Railway Group Ltd.
China State Construction Engineering Corp. Ltd.
Hunan Construction Investment Group Co. Ltd.
Metallurgical Corp. of China Ltd.
Power Construction Corp. of China
Sinoma International Engineering Co. Ltd.
TBEA Co. Ltd.
Trevi
VINCI
Yanbian Group Co. Ltd.

Where the 2025 Top 250 International Contractors Worked

Region Country Company

Zhejiang Communications
Constr. Group Co. Ltd.
webuild SpA

Thailand

BAUER AG
BL Harbert International
Black & Veatch
Bouygues
CTCI Corp.
China Communications
Construction Group Ltd.
China Energy Engineering
Corp. Ltd.
China National Chemical
Eng'g Group Corp. Ltd.
China National Machinery
Industry Corp.
China Nuclear Eng'g & Constr.
Corp. Ltd.
China Petroleum Engineering
Co. Ltd.
China Railway Construction
Corp. Ltd.
China Railway Group Ltd.
China State Construction
Engineering Corp. Ltd.
China Wu Yi Co. Ltd.
Danieli & C. O.M. SpA
Dongfang Electric Corp.
Enka Insaat ve Sanayi AS
Greenland Infra. Constr.
Group Co. Ltd.
Hyundai Engineering &
Construction Co. Ltd.
Hyundai Engineering Co. Ltd.
JGC Holdings Corp.
Jiangsu Provincial
Construction Group Co.
Ltd.
Kajima Corp.
Kinden Corp.
Norinco International
Cooperation Ltd.

Region Country Company

Obayashi Corp.
Offshore Oil Engineering Co.
Ltd.
POSCO Eco & Challenge
Penta-Ocean Construction Co.
Ltd.
Power Construction Corp. of
China
Qingjian Group Co. Ltd.
STRABAG SE
Shanxi Construction
Investment Group Co. Ltd.
Shimizu Corp.
Sinoma International
Engineering Co. Ltd.
Sumitomo Mitsui
Construction Co. Ltd.
TBEA Co. Ltd.
Taisei Corp.
Takenaka Corp.
Tata Projects Ltd.
Zhejiang Construction
Investment Group Co. Ltd.
Zhongtian Construction
Group Co. Ltd.
Zhongyifeng Construction
Group Co. Ltd.

Turkmenistan

Bouygues
Caddell Construction Co. LLC
Calik Enerji Sanayi ve Ticaret
AS
China Petroleum Engineering
Co. Ltd.
Dongfang Electric Corp.
Enka Insaat ve Sanayi AS
Eser Contracting
GAP INSAAT YATIRIM VE DIS
TICARET AS
Hyundai Engineering &
Construction Co. Ltd.
Hyundai Engineering Co. Ltd.
ILK Construction

Region Country Company

Maire SpA
Renaissance Construction
Sinoma International
Engineering Co. Ltd.
TBEA Co. Ltd.

Uzbekistan

Beijing Construction
Engineering Group Co.
Ltd.
Calik Enerji Sanayi ve Ticaret
AS
China Communications
Construction Group Ltd.
China Energy Engineering
Corp. Ltd.
China General Technology
(Group) Holding Co. Ltd.
China Geo-Engineering Corp.
China National Machinery
Industry Corp.
China Nuclear Eng'g & Constr.
Corp. Ltd.
China Petroleum Engineering
Co. Ltd.
China Railway Construction
Corp. Ltd.
China Railway Group Ltd.
China State Construction
Engineering Corp. Ltd.
Consolidated Contractors
Group
Danieli & C. O.M. SpA
Dongfang Electric Corp.
Energoprojekt Holding PLC
Enka Insaat ve Sanayi AS
Eser Contracting
Harbin Electric International
Co. Ltd.
Hunan Construction
Investment Group Co. Ltd.
Hyundai Engineering &
Construction Co. Ltd.
Hyundai Engineering Co. Ltd.

Where the 2025 Top 250 International Contractors Worked

Region Country Company

KUZU Group
Larsen & Toubro Ltd.
Maire SpA
Mesa Holding Inc. Co.
Metag Group
Metallurgical Corp. of China Ltd.
POLAT YOL YAPI SAN. VE TIC. AS
Power Construction Corp. of China
Renaissance Construction
SMK Group
Shanghai Construction Group Co. Ltd.
Shanghai Electric Group Co. Ltd.
Sinoma International Engineering Co. Ltd.
TBEA Co. Ltd.
VINCI
Xian Electric Engineering Co. Ltd.
Yapi Merkezi Insaat Ve Sanayi AS
Zhongding International Engineering Co. Ltd
Zhongmei Engineering Group Ltd.

Vietnam

BL Harbert International
Beijing Urban Construction Group Co. Ltd.
Black & Veatch
Bouygues
CTCI Corp.
China Communications Construction Group Ltd.
China Energy Engineering Corp. Ltd.
China General Technology (Group) Holding Co. Ltd.

Region Country Company

China National Chemical Eng'g Group Corp. Ltd.
China National Machinery Industry Corp.
China Nonferrous Metal Ind. For. Eng'g and Constr.
China Nuclear Eng'g & Constr. Corp. Ltd.
China Railway Construction Corp. Ltd.
China State Construction Engineering Corp. Ltd.
China Triumph International Engineering Co. Ltd.
China Wu Yi Co. Ltd.
DL E&C Co. Ltd.
Daewoo Engineering and Construction
Danieli & C. O.M. SpA
Dongfang Electric Corp.
Ed. Zublin AG
Enka Insaat ve Sanayi AS
GS Engineering & Construction
Ghella SpA
Grupo ACS/Hochtief
Hyundai Engineering & Construction Co. Ltd.
Hyundai Engineering Co. Ltd.
Ic Ictas Insaat Sanayi Ve Ticaret AS
JGC Holdings Corp.
JiangSu TongZhou No.4 Constr. Group Co. Ltd.
Kajima Corp.
Kinden Corp.
Larsen & Toubro Ltd.
Maire SpA
McDermott International
Metallurgical Corp. of China Ltd.
Obayashi Corp.
POSCO Eco & Challenge

Region Country Company

Penta-Ocean Construction Co. Ltd.
Power Construction Corp. of China
STRABAG SE
Samsung C&T Corp.
Samsung E&A Co. Ltd.
Shandong Electric Power Eng'g Consulting
Shandong Hi-Speed Group Co. Ltd.
Shimizu Corp.
Sinoma International Engineering Co. Ltd.
Sumitomo Mitsui Construction Co. Ltd.
TBEA Co. Ltd.
Taisei Corp.
Takenaka Corp.
Technip Energies
VINCI
Yunnan Const. and Invest. Holding Grp. Co. Ltd.
Zhongyifeng Construction Group Co. Ltd.

G. AUSTRALIA/OCEANIA

Australia

BAUER AG
Bechtel
Bouygues
China Communications Construction Group Ltd.
China Energy Engineering Corp. Ltd.
China Nerin Engineering Co. Ltd.
China Petroleum Engineering Co. Ltd.
China State Construction Engineering Corp. Ltd.
China Wu Yi Co. Ltd.

Where the 2025 Top 250 International Contractors Worked

Region Country Company

Danieli & C. O.M. SpA
Dongfang Electric Corp.
Ed. Zublin AG
Enka Insaat ve Sanayi AS
FCC SA
Ferrovial
Fluor
GS Engineering & Construction
Ghella SpA
Grupo ACS/Hochtief
Hyundai Engineering & Construction Co. Ltd.
Hyundai Engineering Co. Ltd.
IPS-Integrated Project Services LLC
JGC Holdings Corp.
Jan De Nul Group (Sofidra SA)
Kajima Corp.
Larsen & Toubro Ltd.
Maire SpA
Matrix Service Co.
McDermott International
Metallurgical Corp. of China Ltd.
Michels
NV BESIX SA
Nesma & Partners Contracting Co.
Obayashi Corp.
PCL Construction
Power Construction Corp. of China
STRABAG SE
Sacyr
Salcef Group SpA
Sener Grupo de Ingeniería SA
Shandong Hi-Speed Group Co. Ltd.
Shenyang Yuanda Aluminum Indus. Eng'g Co. Ltd.
Sinoma International Engineering Co. Ltd.
Technip Energies

Region Country Company

Trevi
VINCI
webuild SpA

New Zealand

Beijing Construction Engineering Group Co. Ltd.
Bouygues
China Communications Construction Group Ltd.
China State Construction Engineering Corp. Ltd.
Ghella SpA
Grupo ACS/Hochtief
Hunan Construction Investment Group Co. Ltd.
Kajima Corp.
Maire SpA
NV BESIX SA
Trevi
VINCI
Worley Ltd.
Yapi Merkezi Insaat Ve Sanayi AS

Pacific Islands

APTIM
Bouygues
China Communications Construction Group Ltd.
China Jiangsu Int'l Econ. and Tech. Coop. Group Ltd.
China Railway Construction Corp. Ltd.
Haskell
Hyundai Engineering & Construction Co. Ltd.
Jiangsu Provincial Construction Group Co. Ltd.
Jiangxi Water and Hydropower Constr. Co. Ltd.

Region Country Company

Kajima Corp.
Parsons Corp.
Shandong Hi-Speed Group Co. Ltd.
Yanbian Group Co. Ltd.
Zhongding International Engineering Co. Ltd.

Papua New Guinea

China Communications Construction Group Ltd.
China Jiangsu Int'l Econ. and Tech. Coop. Group Ltd.
China National Machinery Industry Corp.
China Petroleum Engineering Co. Ltd.
China Railway Construction Corp. Ltd.
China State Construction Engineering Corp. Ltd.
China Wu Yi Co. Ltd.
Daewoo Engineering and Construction
Dongfang Electric Corp.
Hunan Construction Investment Group Co. Ltd.
Hyundai Engineering & Construction Co. Ltd.
Metallurgical Corp. of China Ltd.
Power Construction Corp. of China
TBEA Co. Ltd.
Technip Energies
VINCI
ZAFER TAAHHUT INSAAT VE TICARET AS

Where the 2025 Top 250 International Contractors Worked

Region Country Company

H. NORTH AFRICA

Algeria

Anhui Construction
Engineering Group Co.
Ltd.
Aslan Yapi ve Ticaret AS
Atlas Group
Bonatti
Bouygues
CITIC Construction Co. Ltd.
China Communications
Construction Group Ltd.
China General Technology
(Group) Holding Co. Ltd.
China Geo-Engineering Corp.
China National Chemical
Eng'g Group Corp. Ltd.
China National Machinery
Industry Corp.
China Nuclear Eng'g & Constr.
Corp. Ltd.
China Petroleum Engineering
Co. Ltd.
China Railway Construction
Corp. Ltd.
China Railway Group Ltd.
China State Construction
Engineering Corp. Ltd.
China Triumph International
Engineering Co. Ltd.
Consolidated Contractors
Group
Daewoo Engineering and
Construction
Danieli & C. O.M. SpA
Dekinsan Grup Insaat AS
Dongfang Electric Corp.
FCC SA
GS Engineering &
Construction
Hassan Allam Holding
Hebei Construction Group Co.
Ltd.

Region Country Company

Hunan Construction
Investment Group Co. Ltd.
Hyundai Engineering &
Construction Co. Ltd.
Hyundai Engineering Co. Ltd.
ILK Construction
Impresa Pizzarotti & C. SpA
Ircon International Ltd.
JGC Holdings Corp.
Jiangsu Zhongnan
Construction Industry
Group Co. Ltd
KUZU Group
Larsen & Toubro Ltd.
MAKYOL İnşaat Sanayi
Turizm ve Ticaret AS
MBD Insaat Sanayi Ve Ticaret
AS
Maire SpA
Mapa Insaat ve Ticaret AS
Metallurgical Corp. of China
Ltd.
Nurol Construction and
Trading Co. Inc.
Orascom Construction PLC
Petro. Projects and Tech.
Consult. Co. - PETROJET
Power Construction Corp. of
China
Qingjian Group Co. Ltd.
Renaissance Construction
STRABAG SE
Sacyr
Samsung C&T Corp.
Samsung E&A Co. Ltd.
Shandong Hi-Speed Group Co.
Ltd.
Shandong Zijian Construction
Group Co. Ltd.
Shanxi Construction
Investment Group Co. Ltd.
Shapoorji Pallonji & Co.
Private Ltd.

Region Country Company

Sinoma International
Engineering Co. Ltd.
Sinosteel Equipment &
Engineering Co. Ltd.
TBEA Co. Ltd.
The Arab Contractors (Osman
Ahmed Osman & Co.)
Trevi
Urbacon Trading and
Contracting WLL
VINCI
XPCC Construction &
Engineering (Group) Co.
Ltd.
Zhejiang Construction
Investment Group Co. Ltd.
Zhongding International
Engineering Co. Ltd
Zhongtian Construction
Group Co. Ltd.
webuild SpA

Egypt

BAUER AG
Bechtel
Bonatti
Bouygues
China Communications
Construction Group Ltd.
China Electric Power
Equipment And Tech. Co.
Ltd.
China Energy Engineering
Corp. Ltd.
China National Chemical
Eng'g Group Corp. Ltd.
China Railway Construction
Corp. Ltd.
China Railway Group Ltd.
China State Construction
Engineering Corp. Ltd.
China Triumph International
Engineering Co. Ltd.

Where the 2025 Top 250 International Contractors Worked

Region Country Company

Consolidated Contractors
Group
Danieli & C. O.M. SpA
Dongfang Electric Corp.
Ed. Zublin AG
FCC SA
GS Engineering &
Construction
Grupo ACS/Hochtief
Hassan Allam Holding
KUZU Group
Larsen & Toubro Ltd.
Maire SpA
Mohammed Abdulmohsin Al-
Kharafi & Sons
NV BESIX SA
Orascom Construction PLC
Power Construction Corp. of
China
STRABAG SE
Sacyr
Salcef Group SpA
Sinoma International
Engineering Co. Ltd.
TBEA Co. Ltd.
Taisei Corp.
Technip Energies
VINCI
Xian Electric Engineering Co.
Ltd.

Ethiopia

Beijing Urban Construction
Group Co. Ltd.
CGCOC Group Co. Ltd.
China Communications
Construction Group Ltd.
China Electric Power
Equipment And Tech. Co.
Ltd.
China Energy Engineering
Corp. Ltd.
China Gansu Int'l Econ. and
Tech. Coop. Co. Ltd.

Region Country Company

China Jiangsu Int'l Econ. and
Tech. Coop. Group Ltd.
China Jiangxi Int'l Econ. and
Tech. Coop. Co. Ltd.
China National Aero-
Technology Int'l Eng'g
Corp.
China National Chemical
Eng'g Group Corp. Ltd.
China National Machinery
Industry Corp.
China Nuclear Eng'g & Constr.
Corp. Ltd.
China Railway Construction
Corp. Ltd.
China Railway Group Ltd.
China State Construction
Engineering Corp. Ltd.
China Wu Yi Co. Ltd.
Chongqing International
Construction Corp.
Dongfang Electric Corp.
Hunan Construction
Investment Group Co. Ltd.
Jianglian Heavy Industry
Group Co. Ltd.
Long Jian Road & Bridge Co.
Ltd.
Metallurgical Corp. of China
Ltd.
Nantong Construction Group
Co. Ltd.
Norinco International
Cooperation Ltd.
Power Construction Corp. of
China
Qingjian Group Co. Ltd.
Shandong Hi-Speed Group Co.
Ltd.
Shanxi Construction
Investment Group Co. Ltd.
Sinoma International
Engineering Co. Ltd.
TBEA Co. Ltd.

Region Country Company

Tata Projects Ltd.
Xian Electric Engineering Co.
Ltd.
Zhejiang Communications
Constr. Group Co. Ltd.
webuild SpA

Libya

Bonatti
Calik Enerji Sanayi ve Ticaret
AS
China Petroleum Engineering
Co. Ltd.
Consolidated Contractors
Group
Daewoo Engineering and
Construction
Dongfang Electric Corp.
Dorce Prefabricated Building
and Construction Industry
Trade Inc.
Egyptian Maintenance Co.
(EMC)
Enka Insaat ve Sanayi AS
Hassan Allam Holding
Hyundai Engineering &
Construction Co. Ltd.
ICM SpA
Impresa Pizzarotti & C. SpA
KUZU Group
Maire SpA
Petro. Projects and Tech.
Consult. Co. - PETROJET
Renaissance Construction
STFA Construction Group
Sinoma International
Engineering Co. Ltd.
The Arab Contractors (Osman
Ahmed Osman & Co.)
Ustay Yapi Taahhut Ve
Ticaret AS
Yuksel Insaat AS
webuild SpA

Where the 2025 Top 250 International Contractors Worked

Region Country Company

Morocco

BL Harbert International
Bouygues
China Communications
Construction Group Ltd.
China Railway Construction
Corp. Ltd.
China Railway Group Ltd.
China State Construction
Engineering Corp. Ltd.
Consolidated Contractors
Group
Daewoo Engineering and
Construction
Jan De Nul Group (Sofidra SA)
Larsen & Toubro Ltd.
NV BESIX SA
Power Construction Corp. of
China
SADE - CGTH
STFA Construction Group
Samsung C&T Corp.
Sener Grupo de Ingeniería SA
Shandong Hi-Speed Group Co.
Ltd.
Sinoma International
Engineering Co. Ltd.
The Arab Contractors (Osman
Ahmed Osman & Co.)
Urbakon Trading and
Contracting WLL
VINCI
webuild SpA

Niger

Anhui Construction
Engineering Group Co.
Ltd.
Beijing Urban Construction
Group Co. Ltd.
CGCOC Group Co. Ltd.
China Communications
Construction Group Ltd.

Region Country Company

China Communications
Construction Group Ltd.
China Energy Engineering
Corp. Ltd.
China Energy Engineering
Corp. Ltd.
China National Aero-
Technology Int'l Eng'g
Corp.
China National Chemical
Eng'g Group Corp. Ltd.
China National Chemical
Eng'g Group Corp. Ltd.
China National Machinery
Industry Corp.
China Petroleum Engineering
Co. Ltd.
China Petroleum Engineering
Co. Ltd.
China Railway Construction
Corp. Ltd.
China Railway Construction
Corp. Ltd.
China Railway Group Ltd.
Consolidated Contractors
Group
Contracting and Trading Co.
(C.A.T.)
Daewoo Engineering and
Construction
Danieli & C. O.M. SpA
Dongfang Electric Corp.
Electra Ltd.
Eser Contracting
Jiangsu Zhongnan
Construction Industry
Group Co. Ltd
Kolin Insaat Turizm Sanayi ve
Ticaret AS
Maire SpA
Maire SpA
Mota-Engil
Norinco International
Cooperation Ltd.

Region Country Company

Offshore Oil Engineering Co.
Ltd.
Power Construction Corp. of
China
Power Construction Corp. of
China
Shandong Hi-Speed Group Co.
Ltd.
Shanghai Electric Group Co.
Ltd.
Shanxi Construction
Investment Group Co. Ltd.
Shapoorji Pallonji & Co.
Private Ltd.
Sinoma International
Engineering Co. Ltd.
TBEA Co. Ltd.
TBEA Co. Ltd.
Technip Energies
The Arab Contractors (Osman
Ahmed Osman & Co.)
Trevi
VINCI
VINCI
Xian Electric Engineering Co.
Ltd.
webuild SpA

Somalia

China Gansu Int'l Econ. and
Tech. Coop. Co. Ltd.
Metag Group
Sinoma International
Engineering Co. Ltd.

Sub Sahara

Bouygues
CGCOC Group Co. Ltd.
Caddell Construction Co. LLC
China Jiangsu Int'l Econ. and
Tech. Coop. Group Ltd.
China National Machinery
Industry Corp.

Where the 2025 Top 250 International Contractors Worked

Region Country Company

China Railway Construction Corp. Ltd.
China State Construction Engineering Corp. Ltd.
Enka Insaat ve Sanayi AS
Maire SpA
Metag Group
Metallurgical Corp. of China Ltd.
Power Construction Corp. of China
STRABAG SE
Sichuan Road and Bridge (Group) Co. Ltd.
Tata Projects Ltd.
The Arab Contractors (Osman Ahmed Osman & Co.)
VINCI
ZAFER TAAHHUT INSAAT VE TICARET AS

Sudan

Aslan Yapi ve Ticaret AS
China Communications Construction Group Ltd.
China Geo-Engineering Corp.
China Jiangsu Int'l Econ. and Tech. Coop. Group Ltd.
China Petroleum Engineering Co. Ltd.
Harbin Electric International Co. Ltd.
Power Construction Corp. of China
Shandong Hi-Speed Group Co. Ltd.
TBEA Co. Ltd.
The Arab Contractors (Osman Ahmed Osman & Co.)
Xian Electric Engineering Co. Ltd.

Tunisia

Bouygues

Region Country Company

China Energy Engineering Corp. Ltd.
China General Technology (Group) Holding Co. Ltd.
China Railway Construction Corp. Ltd.
FCC SA
Hyundai Engineering & Construction Co. Ltd.
Hyundai Engineering Co. Ltd.
Orascom Construction PLC
Power Construction Corp. of China
Shanxi Construction Investment Group Co. Ltd.
Sichuan Road and Bridge (Group) Co. Ltd.
Sinoma International Engineering Co. Ltd.
VINCI
Xian Electric Engineering Co. Ltd.
webuild SpA

I. CENTRAL AND SOUTHERN AFRICA

Angola

CITIC Construction Co. Ltd.
China Bengbu Int'l Tech. & Econ. Coop. Ltd.
China Communications Construction Group Ltd.
China Energy Engineering Corp. Ltd.
China Gansu Int'l Econ. and Tech. Coop. Co. Ltd.
China Jiangsu Int'l Econ. and Tech. Coop. Group Ltd.
China Jiangxi Int'l Econ. and Tech. Coop. Co. Ltd.

Region Country Company

China National Aero-Technology Int'l Eng'g Corp.
China National Chemical Eng'g Group Corp. Ltd.
China National Machinery Industry Corp.
China Petroleum Engineering Co. Ltd.
China Railway Construction Corp. Ltd.
China Railway Group Ltd.
China State Construction Engineering Corp. Ltd.
McDermott International Metallurgical Corp. of China Ltd.
Mota-Engil
Petro. Projects and Tech. Consult. Co. - PETROJET
Power Construction Corp. of China
Qingjian Group Co. Ltd.
Shandong Hi-Speed Group Co. Ltd.
Sinoma International Engineering Co. Ltd.
TBEA Co. Ltd.
VINCI
XPCC Construction & Engineering (Group) Co. Ltd.

Benin

Afcons Infrastructure Ltd.
Bouygues
China Energy Engineering Corp. Ltd.
China Gansu Int'l Econ. and Tech. Coop. Co. Ltd.
China General Technology (Group) Holding Co. Ltd.
China Geo-Engineering Corp.

Where the 2025 Top 250 International Contractors Worked

Region Country Company

China Jiangsu Int'l Econ. and
Tech. Coop. Group Ltd.
China Jiangxi Int'l Econ. and
Tech. Coop. Co. Ltd.
China Petroleum Engineering
Co. Ltd.
China Railway Construction
Corp. Ltd.
China State Construction
Engineering Corp. Ltd.
Hunan Construction
Investment Group Co. Ltd.
Jiangxi Water and
Hydropower Constr. Co.
Ltd.
Metallurgical Corp. of China
Ltd.
Power Construction Corp. of
China
Shandong Hi-Speed Group Co.
Ltd.
TBEA Co. Ltd.
VINCI
Weihai International
Economic & Technical
Cooperative Co. Ltd.
Yunnan Const. and Invest.
Holding Grp. Co. Ltd.
Zhongtian Construction
Group Co. Ltd.

Botswana

China Communications
Construction Group Ltd.
China General Technology
(Group) Holding Co. Ltd.
China Geo-Engineering Corp.
China Jiangsu Int'l Econ. and
Tech. Coop. Group Ltd.
China Jiangxi Int'l Econ. and
Tech. Coop. Co. Ltd.
China National Machinery
Industry Corp.

Region Country Company

China Petroleum Engineering
Co. Ltd.
China Railway Construction
Corp. Ltd.
China Railway Group Ltd.
China State Construction
Engineering Corp. Ltd.
Consolidated Contractors
Group
Fluor
TBEA Co. Ltd.
VINCI
Zhengtai Group Co. Ltd.
Zhongding International
Engineering Co. Ltd

Burkina Faso

Bouygues
China Communications
Construction Group Ltd.
China Geo-Engineering Corp.
Mohammed Abdulmohsin Al-
Kharafi & Sons
Power Construction Corp. of
China
TBEA Co. Ltd.
Tata Projects Ltd.
VINCI
Weihai International
Economic & Technical
Cooperative Co. Ltd.

Burundi

China Communications
Construction Group Ltd.
China Geo-Engineering Corp.
China Henan Int'l
Cooperation Group Co.
Ltd.
China National Machinery
Industry Corp.
Orascom Construction PLC
Power Construction Corp. of
China

Region Country Company

VINCI

Cameroon

Beijing Urban Construction
Group Co. Ltd.
Bouygues
CGCOC Group Co. Ltd.
China Communications
Construction Group Ltd.
China Geo-Engineering Corp.
China National Machinery
Industry Corp.
China Railway Construction
Corp. Ltd.
China Railway Group Ltd.
China State Construction
Engineering Corp. Ltd.
Eser Contracting
ICM SpA
Impresa Pizzarotti & C. SpA
Jiangsu Provincial
Construction Group Co.
Ltd.
Mota-Engil
NV BESIX SA
Power Construction Corp. of
China
Shandong Hi-Speed Group Co.
Ltd.
Shanxi Construction
Investment Group Co. Ltd.
Sinoma International
Engineering Co. Ltd.
TBEA Co. Ltd.
Tata Projects Ltd.
The Arab Contractors (Osman
Ahmed Osman & Co.)
VINCI
Weihai International
Economic & Technical
Cooperative Co. Ltd.
Zhejiang Communications
Constr. Group Co. Ltd.

Where the 2025 Top 250 International Contractors Worked

Region Country Company

Cape Verde Islands

Caddell Construction Co. LLC
China Railway Construction Corp. Ltd.
Enka Insaat ve Sanayi AS
Grupo Empresarial San Jose SA
Mota-Engil
Sinoma International Engineering Co. Ltd.
VINCI

Congo

Beijing Construction Engineering Group Co. Ltd.
Beijing Urban Construction Group Co. Ltd.
Bouygues
CITIC Construction Co. Ltd.
China 15th Metallurgical Construction Group Co. Ltd.
China Communications Construction Group Ltd.
China Energy Engineering Corp. Ltd.
China Jiangsu Int'l Econ. and Tech. Coop. Group Ltd.
China Jiangxi Int'l Econ. and Tech. Coop. Co. Ltd.
China National Machinery Industry Corp.
China Railway Construction Corp. Ltd.
China State Construction Engineering Corp. Ltd.
China Wu Yi Co. Ltd.
Haskell
Hunan Construction Investment Group Co. Ltd.
Jiangsu Provincial Construction Group Co. Ltd.

Region Country Company

Metallurgical Corp. of China Ltd.
Norinco International Cooperation Ltd.
Petro. Projects and Tech. Consult. Co. - PETROJET
Power Construction Corp. of China
Sinoma International Engineering Co. Ltd.
TBEA Co. Ltd.
VINCI
Weihai International Economic & Technical Cooperative Co. Ltd.
Zhejiang Communications Constr. Group Co. Ltd.

D.R. Congo (Zaire)

BL Harbert International Bouygues
China 15th Metallurgical Construction Group Co. Ltd.
China Communications Construction Group Ltd.
China Geo-Engineering Corp.
China Jiangsu Int'l Econ. and Tech. Coop. Group Ltd.
China Nerin Engineering Co. Ltd.
China Nonferrous Metal Ind. For. Eng'g and Constr.
China Railway Construction Corp. Ltd.
China Railway Group Ltd.
China State Construction Engineering Corp. Ltd.
Hassan Allam Holding
Jan De Nul Group (Sofidra SA)
Jiangsu Provincial Construction Group Co. Ltd.
Metag Group

Region Country Company

Metallurgical Corp. of China Ltd.
Power Construction Corp. of China
Shanghai Construction Group Co. Ltd.
TBEA Co. Ltd.
The Arab Contractors (Osman Ahmed Osman & Co.)
VINCI
Weihai International Economic & Technical Cooperative Co. Ltd.

Gabon

Afcons Infrastructure Ltd.
Bouygues
China Communications Construction Group Ltd.
China Jiangxi Int'l Econ. and Tech. Coop. Co. Ltd.
China Railway Construction Corp. Ltd.
China Railway Group Ltd.
Hunan Construction Investment Group Co. Ltd.
NV BESIX SA
Power Construction Corp. of China
Sinoma International Engineering Co. Ltd.
Summa Turizm Yatirimciligi AS
VINCI

Gambia

China Railway Construction Corp. Ltd.
Jiangsu Provincial Construction Group Co. Ltd.
Long Jian Road & Bridge Co. Ltd.

Where the 2025 Top 250 International Contractors Worked

Region Country Company

Mohammed Abdulmohsin Al-Kharafi & Sons
Shandong Hi-Speed Group Co. Ltd.
Shapoorji Pallonji & Co. Private Ltd.
TBEA Co. Ltd.

Ghana

Afcons Infrastructure Ltd.
BAUER AG
Bouygues
China 15th Metallurgical Construction Group Co. Ltd.
China Communications Construction Group Ltd.
China Energy Engineering Corp. Ltd.
China Gansu Int'l Econ. and Tech. Coop. Co. Ltd.
China Geo-Engineering Corp.
China Henan Int'l Cooperation Group Co. Ltd.
China Jiangsu Int'l Econ. and Tech. Coop. Group Ltd.
China Jiangxi Int'l Econ. and Tech. Coop. Co. Ltd.
China National Chemical Eng'g Group Corp. Ltd.
China National Machinery Industry Corp.
China Railway Construction Corp. Ltd.
China Railway Group Ltd.
Chongqing International Construction Corp.
Energoprojekt Holding PLC
Hunan Construction Investment Group Co. Ltd.
Metallurgical Corp. of China Ltd.
Mota-Engil

Region Country Company

Power Construction Corp. of China
Qingjian Group Co. Ltd.
STRABAG SE
Shandong Hi-Speed Group Co. Ltd.
Shapoorji Pallonji & Co. Private Ltd.
Sinoma International Engineering Co. Ltd.
TBEA Co. Ltd.
Yanbian Group Co. Ltd.
Zhongmei Engineering Group Ltd.

Guinea

Bouygues
China Aluminum International Eng'g Corp. Ltd.
China Bengbu Int'l Tech. & Econ. Coop. Ltd.
China Communications Construction Group Ltd.
China Energy Engineering Corp. Ltd.
China General Technology (Group) Holding Co. Ltd.
China Geo-Engineering Corp.
China Henan Int'l Cooperation Group Co. Ltd.
China Jiangsu Int'l Econ. and Tech. Coop. Group Ltd.
China National Machinery Industry Corp.
China Nerin Engineering Co. Ltd.
China Railway Construction Corp. Ltd.
China Railway Group Ltd.
China State Construction Engineering Corp. Ltd.

Region Country Company

Metallurgical Corp. of China Ltd.
Mota-Engil
Power Construction Corp. of China
Renaissance Construction
Shandong Hi-Speed Group Co. Ltd.
Shanxi Construction Investment Group Co. Ltd.
Sinoma International Engineering Co. Ltd.
Sinosteel Equipment & Engineering Co. Ltd.
Ssangyong Engineering & Construction Co. Ltd.
TBEA Co. Ltd.
VINCI
Weihai International Economic & Technical Cooperative Co. Ltd.

Ivory Coast

Afcons Infrastructure Ltd.
Bouygues
China 15th Metallurgical Construction Group Co. Ltd.
China Energy Engineering Corp. Ltd.
China General Technology (Group) Holding Co. Ltd.
China Geo-Engineering Corp.
China Henan Int'l Cooperation Group Co. Ltd.
China Jiangsu Int'l Econ. and Tech. Coop. Group Ltd.
China Jiangxi Int'l Econ. and Tech. Coop. Co. Ltd.
China National Machinery Industry Corp.
China Railway Construction Corp. Ltd.

Where the 2025 Top 250 International Contractors Worked

Region Country Company

China Railway Group Ltd.
Consolidated Contractors Group
Dorce Prefabricated Building and Construction Industry Trade Inc.
Haskell
Jiangsu Provincial Construction Group Co. Ltd.
Mota-Engil
NV BESIX SA
Petro. Projects and Tech. Consult. Co. - PETROJET
Power Construction Corp. of China
Qingjian Group Co. Ltd.
SADE - CGTH
Shapoorji Pallonji & Co. Private Ltd.
Sinoma International Engineering Co. Ltd.
Taisei Corp.
VINCI
Weihai International Economic & Technical Cooperative Co. Ltd.
XPCC Construction & Engineering (Group) Co. Ltd.
Yapi Merkezi Insaat Ve Sanayi AS

Kenya

Bayburt Group
Bouygues
China Communications Construction Group Ltd.
China Energy Engineering Corp. Ltd.
China Gansu Int'l Econ. and Tech. Coop. Co. Ltd.

Region Country Company

China Henan Int'l Cooperation Group Co. Ltd.
China Jiangsu Int'l Econ. and Tech. Coop. Group Ltd.
China Jiangxi Int'l Econ. and Tech. Coop. Co. Ltd.
China National Aero-Technology Int'l Eng'g Corp.
China National Machinery Industry Corp.
China Railway Construction Corp. Ltd.
China Railway Group Ltd.
China State Construction Engineering Corp. Ltd.
China Wu Yi Co. Ltd.
Chongqing International Construction Corp.
Dongfang Electric Corp.
Enka Insaat ve Sanayi AS
Eser Contracting
Greenland Infra. Constr. Group Co. Ltd.
Hunan Construction Investment Group Co. Ltd.
ICM SpA
Jiangsu Provincial Construction Group Co. Ltd.
Jiangxi Construction Engineering (Group) Corp. Ltd.
Jiangxi Water and Hydropower Constr. Co. Ltd.
Larsen & Toubro Ltd.
Long Jian Road & Bridge Co. Ltd.
Mota-Engil
Power Construction Corp. of China
STRABAG SE

Region Country Company

Shandong Hi-Speed Group Co. Ltd.
Sinoma International Engineering Co. Ltd.
TBEA Co. Ltd.
Zhongmei Engineering Group Ltd.

Lesotho

China Communications Construction Group Ltd.
China Geo-Engineering Corp.
Power Construction Corp. of China
Qingjian Group Co. Ltd.
Shanghai Construction Group Co. Ltd.
TBEA Co. Ltd.
Yanjian Group Co. Ltd.
webuild SpA

Liberia

Afcons Infrastructure Ltd.
China Communications Construction Group Ltd.
China Energy Engineering Corp. Ltd.
China Henan Int'l Cooperation Group Co. Ltd.
China National Machinery Industry Corp.
China Railway Group Ltd.
Chongqing International Construction Corp.
Metallurgical Corp. of China Ltd.
Power Construction Corp. of China
TBEA Co. Ltd.

Malawi

BL Harbert International

Where the 2025 Top 250 International Contractors Worked

Region Country Company

China Gansu Int'l Econ. and
Tech. Coop. Co. Ltd.
China Geo-Engineering Corp.
China Henan Int'l
Cooperation Group Co.
Ltd.
China Jiangxi Int'l Econ. and
Tech. Coop. Co. Ltd.
China Railway Construction
Corp. Ltd.
China State Construction
Engineering Corp. Ltd.
Jiangxi Construction
Engineering (Group)
Corp. Ltd.
Mohammed Abdulmohsin Al-
Kharafi & Sons
Mota-Engil
Power Construction Corp. of
China
Shandong Hi-Speed Group Co.
Ltd.
Sinoma International
Engineering Co. Ltd.
TBEA Co. Ltd.
Zhejiang Communications
Constr. Group Co. Ltd.
Zhengtai Group Co. Ltd.

Mozambique

Afcons Infrastructure Ltd.
Beijing Urban Construction
Group Co. Ltd.
Bonatti
China Communications
Construction Group Ltd.
China Electric Power
Equipment And Tech. Co.
Ltd.
China Gansu Int'l Econ. and
Tech. Coop. Co. Ltd.
China Geo-Engineering Corp.

Region Country Company

China Henan Int'l
Cooperation Group Co.
Ltd.
China Jiangsu Int'l Econ. and
Tech. Coop. Group Ltd.
China National Machinery
Industry Corp.
China Petroleum Engineering
Co. Ltd.
China Railway Construction
Corp. Ltd.
China State Construction
Engineering Corp. Ltd.
Consolidated Contractors
Group
Daewoo Engineering and
Construction
Dorce Prefabricated Building
and Construction Industry
Trade Inc.
Haskell
JGC Holdings Corp.
Jan De Nul Group (Sofidra SA)
Jiangxi Water and
Hydropower Constr. Co.
Ltd.
Larsen & Toubro Ltd.
McDermott International
Mota-Engil
NV BESIX SA
Nantong Construction Group
Co. Ltd.
Norinco International
Cooperation Ltd.
Penta-Ocean Construction Co.
Ltd.
Petro. Projects and Tech.
Consult. Co. - PETROJET
Power Construction Corp. of
China
Renaissance Construction
Shandong Hi-Speed Group Co.
Ltd.

Region Country Company

Sinoma International
Engineering Co. Ltd.
TBEA Co. Ltd.
Technip Energies
VINCI
Weihai International
Economic & Technical
Cooperative Co. Ltd.
Zhongmei Engineering Group
Ltd.

Rwanda

Afcons Infrastructure Ltd.
Bayburt Group
China Communications
Construction Group Ltd.
China Geo-Engineering Corp.
China Henan Int'l
Cooperation Group Co.
Ltd.
China National Aero-
Technology Int'l Eng'g
Corp.
China National Machinery
Industry Corp.
China Railway Construction
Corp. Ltd.
China Railway Group Ltd.
Consolidated Contractors
Group
Hunan Construction
Investment Group Co. Ltd.
Jiangxi Water and
Hydropower Constr. Co.
Ltd.
Mota-Engil
Orascom Construction PLC
Power Construction Corp. of
China
Shanghai Construction Group
Co. Ltd.
Sinoma International
Engineering Co. Ltd.

Where the 2025 Top 250 International Contractors Worked

Region Country Company

Summa Turizm Yatirimciligi
AS
Urbacon Trading and
Contracting WLL
VINCI

Senegal

Bouygues
CGCOC Group Co. Ltd.
Calik Enerji Sanayi ve Ticaret
AS
China Communications
Construction Group Ltd.
China Energy Engineering
Corp. Ltd.
China Henan Int'l
Cooperation Group Co.
Ltd.
China Railway Construction
Corp. Ltd.
China Railway Group Ltd.
China State Construction
Engineering Corp. Ltd.
Jan De Nul Group (Sofidra SA)
Jiangsu Provincial
Construction Group Co.
Ltd.
Mohammed Abdulmohsin Al-
Kharafi & Sons
Mota-Engil
Nantong Construction Group
Co. Ltd.
Power Construction Corp. of
China
SADE - CGTH
Shanxi Construction
Investment Group Co. Ltd.
Sinoma International
Engineering Co. Ltd.
Summa Turizm Yatirimciligi
AS
TBEA Co. Ltd.
Technip Energies
VINCI

Region Country Company

Weihai International
Economic & Technical
Cooperative Co. Ltd.
Zhejiang Communications
Constr. Group Co. Ltd.
Zhengtai Group Co. Ltd.

Sierra Leone

Beijing Urban Construction
Group Co. Ltd.
China Communications
Construction Group Ltd.
China Gansu Int'l Econ. and
Tech. Coop. Co. Ltd.
China Henan Int'l
Cooperation Group Co.
Ltd.
China National Machinery
Industry Corp.
China Railway Construction
Corp. Ltd.
China Railway Group Ltd.
Metallurgical Corp. of China
Ltd.
Power Construction Corp. of
China
Shapoorji Pallonji & Co.
Private Ltd.
Tata Projects Ltd.
webuild SpA

South Africa

Bouygues
China Communications
Construction Group Ltd.
China Energy Engineering
Corp. Ltd.
China Jiangsu Int'l Econ. and
Tech. Coop. Group Ltd.
China Railway Group Ltd.
China State Construction
Engineering Corp. Ltd.
Fluor
Larsen & Toubro Ltd.

Region Country Company

Metallurgical Corp. of China
Ltd.
Mota-Engil
Norinco International
Cooperation Ltd.
Power Construction Corp. of
China
STRABAG SE
Sener Grupo de Ingeniería SA
Sinoma International
Engineering Co. Ltd.
Sinosteel Equipment &
Engineering Co. Ltd.
VINCI
Worley Ltd.

Swaziland

Power Construction Corp. of
China

Tanzania

Afcons Infrastructure Ltd.
Beijing Construction
Engineering Group Co.
Ltd.
Bouygues
China Communications
Construction Group Ltd.
China Energy Engineering
Corp. Ltd.
China General Technology
(Group) Holding Co. Ltd.
China Geo-Engineering Corp.
China Henan Int'l
Cooperation Group Co.
Ltd.
China Jiangxi Int'l Econ. and
Tech. Coop. Co. Ltd.
China National Aero-
Technology Int'l Eng'g
Corp.
China National Machinery
Industry Corp.

Where the 2025 Top 250 International Contractors Worked

Region Country Company

China Railway Construction Corp. Ltd.
China Railway Group Ltd.
China Wu Yi Co. Ltd.
Chongqing International Construction Corp.
Dongfang Electric Corp.
Greenland Infra. Constr. Group Co. Ltd.
Hunan Construction Investment Group Co. Ltd.
Larsen & Toubro Ltd.
Mohammed Abdulmohsin Al-Kharafi & Sons
NV BESIX SA
ORKUN ULUSLARARASI NAKLIYAT IHRACAT VE TICARET LIMITED SIRKETI
Power Construction Corp. of China
Renaissance Construction
STRABAG SE
Shandong Hi-Speed Group Co. Ltd.
Shanxi Construction Investment Group Co. Ltd.
Sichuan Road and Bridge (Group) Co. Ltd.
Sinoma International Engineering Co. Ltd.
Tata Projects Ltd.
The Arab Contractors (Osman Ahmed Osman & Co.)
VINCI
Xian Electric Engineering Co. Ltd.
Yapi Merkezi Insaat Ve Sanayi AS
Zhejiang Communications Constr. Group Co. Ltd.
Zhengtai Group Co. Ltd.
Zhongmei Engineering Group Ltd.

Region Country Company

Uganda

Bayburt Group
China Communications Construction Group Ltd.
China Energy Engineering Corp. Ltd.
China Geo-Engineering Corp.
China Henan Int'l Cooperation Group Co. Ltd.
China Jiangsu Int'l Econ. and Tech. Coop. Group Ltd.
China Jiangxi Int'l Econ. and Tech. Coop. Co. Ltd.
China National Aero-Technology Int'l Eng'g Corp.
China National Machinery Industry Corp.
China Petroleum Engineering Co. Ltd.
China Railway Construction Corp. Ltd.
China Railway Group Ltd.
China State Construction Engineering Corp. Ltd.
China Wu Yi Co. Ltd.
Chongqing International Construction Corp.
Energoprojekt Holding PLC
Fluor
Hebei Construction Group Co. Ltd.
Jiangxi Water and Hydropower Constr. Co. Ltd.
Larsen & Toubro Ltd.
Mota-Engil
Offshore Oil Engineering Co. Ltd.
POLAT YOL YAPI SAN. VE TIC. AS
Power Construction Corp. of China

Region Country Company

STRABAG SE
Shimizu Corp.
Sinoma International Engineering Co. Ltd.
Sinopec Zhongyuan Petroleum Engineering Ltd.
Summa Turizm Yatirimciligi AS
TBEA Co. Ltd.
The Arab Contractors (Osman Ahmed Osman & Co.)
VINCI
Weihai International Economic & Technical Cooperative Co. Ltd.
XPCC Construction & Engineering (Group) Co. Ltd.
Xian Electric Engineering Co. Ltd.
Yanbian Group Co. Ltd.
Zhejiang Communications Constr. Group Co. Ltd.
Zhongmei Engineering Group Ltd.

Zambia

Bouygues
China 15th Metallurgical Construction Group Co. Ltd.
China Communications Construction Group Ltd.
China Energy Engineering Corp. Ltd.
China Geo-Engineering Corp.
China Henan Int'l Cooperation Group Co. Ltd.
China Jiangsu Int'l Econ. and Tech. Coop. Group Ltd.
China Jiangxi Int'l Econ. and Tech. Coop. Co. Ltd.

Where the 2025 Top 250 International Contractors Worked

Region Country Company

China National Chemical
Eng'g Group Corp. Ltd.
China National Machinery
Industry Corp.
China Nerin Engineering Co.
Ltd.
China Railway Construction
Corp. Ltd.
China Railway Group Ltd.
China State Construction
Engineering Corp. Ltd.
Jiangxi Construction
Engineering (Group)
Corp. Ltd.
Long Jian Road & Bridge Co.
Ltd.
Metallurgical Corp. of China
Ltd.
Mota-Engil
Nantong Construction Group
Co. Ltd.
Power Construction Corp. of
China
Shandong Hi-Speed Group Co.
Ltd.
Shimizu Corp.
Sinoma International
Engineering Co. Ltd.
TBEA Co. Ltd.
VINCI
Zhejiang Communications
Constr. Group Co. Ltd.
Zhengtai Group Co. Ltd.
Zhongding International
Engineering Co. Ltd.
Zhongmei Engineering Group
Ltd.

Zimbabwe

Afcons Infrastructure Ltd.
China Communications
Construction Group Ltd.
China Energy Engineering
Corp. Ltd.

Region Country Company

China Gansu Int'l Econ. and
Tech. Coop. Co. Ltd.
China Geo-Engineering Corp.
China Jiangsu Int'l Econ. and
Tech. Coop. Group Ltd.
China Jiangxi Int'l Econ. and
Tech. Coop. Co. Ltd.
China Railway Construction
Corp. Ltd.
China Railway Group Ltd.
Dongfang Electric Corp.
Hunan Construction
Investment Group Co. Ltd.
Metallurgical Corp. of China
Ltd.
Mota-Engil
Nantong Construction Group
Co. Ltd.
Power Construction Corp. of
China
Shanxi Construction
Investment Group Co. Ltd.
Sinoma International
Engineering Co. Ltd.
TBEA Co. Ltd.
Yanjian Group Co. Ltd.

J. ANTARCTIC/ARCTIC

Antarctic/Artic

COMSA Corporación
China Railway Group Ltd.
Parsons Corp.